The City Council of the City of Charlotte, North Carolina convened for a Dinner Briefing on Monday, September 8, 2014 at 5:09 p.m. in Room 267 of the Charlotte Mecklenburg Government Center with Mayor Dan Clodfelter presiding. Councilmembers present were Al Austin, John Autry, Michael Barnes, Ed Driggs, Claire Fallon, David Howard, Patsy Kinsey, Vi Lyles, LaWana Mayfield, Greg Phipps and Kenny Smith.

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ITEM NO. 1: MAYOR AND COUNCIL CONSENT QUESTIONS

<u>Mayor Clodfelter</u> said we've got some closed session items and we are going to do all of those first and then do the Charlotte Works and Fluoridation presentations after that, but before we go into the closed session we need to get on the table any questions you've got about Consent Agenda items so staff can be working on those while we are off talking about other things.

<u>**Councilmember Mayfield**</u> said I have a question on Item No. 42-E; it's a condemnation, to see if that will cause any problems for us to delay that to get a little bit more information.

<u>Councilmember Fallon</u> said on Item No. 25, who occupies the terminal now that we are fixing up and will the rents go up in view of the improvements. Item No. 34, what about Coulwood with banding? I have requested for two years in a row banding or spraying and it is not on this list.

<u>Councilmember Kinsey</u> said also on Item No. 34, page 27, the tree banding; Elizabeth is not listed and maybe they just didn't list all of the neighborhoods. We've had banding in the past but I don't see it on there now. On page 28, under Midwood Tree Banding, the company, it list Thomas Avenue and I don't believe there are two Thomas Avenues in Charlotte and Thomas Avenue is in Plaza/Midwood. Plaza/Midwood was listed under another firm so I'm just curious about that.

<u>Chief of Staff Carol Jennings</u> said your question is about Thomas Avenue being in the wrong area or indicated as wrong area?

Ms. Kinsey said it is no big deal; there is only one Thomas Avenue and it is in Plaza/Midwood not in the Wesley Heights/Villa Heights/Camp Green/Wilmore area. I want to know if Elizabeth is going to get the tree banding and they are just not listed.

Mayor Clodfelter said Madam Clerk do you have any more that anyone had turned in to you?

<u>City Clerk Stephanie Kelly</u> said Item No. 26 I believe was pulled by Councilmember Smith.

<u>Councilmember Smith</u> said I pulled Item No. 26; I don't have any questions I just don't plan on supporting it.

Mayor Clodfelter said so that is not for question purposes, that is just for voting purposes, right?

Mr. Smith said right.

Councilmember Phipps said I wanted to piggyback off of Ms. Kinsey's comment on the tree banding. I noticed that I didn't particularly see any University City or District 4 neighborhood in there and I am just wondering if that is because we have so much development out there and it is easier to clear cut most of the trees as opposed to having a banding program. I was curious about that.

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ITEM NO. 6: CLOSED SESSION

Mayor Clodfelter said we have three items for closed session and about 6:00 or when we get done, if sooner, we will come back in open session for the other two items.

Motion was made by Councilmember Barnes, seconded by Councilmember Mayfield, and carried unanimously, pursuant to NCGS 143-318.11(a)(4) (A) to go into closed session to discuss matters related to the location of an industry or business in the City of Charlotte, including potential economic development incentives that may be offered in negotiations, and (B) Pursuant to NCGS 143-318.11(a) (3) to go into closed session to consult with attorneys employed or retained by the City in order to preserve the attorney-client privilege and to consider and give instructions to the attorneys concerning the handling or settlement of William Reinke v. City of Charlotte – I.C. No. 130705772 and Alwin, LLC and Brown-Rogers-Dixson Company v. City of Charlotte – 13 CVS 13818 and Georgia Farrell as Adminitrix of the Estate of Farrell vs. the City of Charlotte and Kerrick.

The Council went into closed session at 5:16 p.m. and returned to the dinner briefing session at 6:02 p.m.

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ITEM NO. 5: ANSWERS TO MAYOR AND COUNCIL CONSENT QUESTIONS

<u>Chief of Staff Carol Jennings</u> answered Ms. Fallon's questions regarding who occupies the old terminal and will their rents go up. The old terminal is occupied by Roush Fenway Racing, Piedmont Airlines Administration, Piedmont Airlines Credit Union and the FAA, and yes their next lease will be increased.

<u>Mayor Clodfelter</u> said do you want to pull that item from the agenda or does that satisfy your question?

<u>Councilmember Fallon</u> said that satisfies my question.

Ms. Jennings said we had questions about the tree banding and Coulwood, Elizabeth and the University Area, all of those areas, will be a part of this. What we did was give examples in the agenda and that was not a complete list. We shouldn't have done it that way and we will send out a more complete list in the next two weeks.

<u>Councilmember Kinsey</u> said the other question I had was Thomas Avenue.

Ms. Jennings said we will clarify that. It was probably put in the wrong listing.

Mayor Clodfelter said we had several folks who questioned that item; do you all want to pull it for a separate vote or discussion tonight or is that enough?

Ms. Kinsey said absolutely that is enough.

Ms. Jennings said only one other one was pulled for voting and that was Item No. 26 on the electric charging stations. There was no question on that.

Mayor Clodfelter said we also had a question from Councilmember Mayfield about Item No. 42-E.

Ms. Jennings said there is no problem with pulling that.

Mayor Clodfelter said there is no problem with pulling that one for delay. Councilmember Phipps you had a question about the tree banding, are you okay?

Councilmember Phipps said I'm fine.

Mayor Clodfelter said the only two I've got for actual pulling for vote is Item Nos. 26 for voting and 42-E for delay.

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ITEM NO. 3: CHARLOTTE WORKS AND WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA) OF 2014 OVERVIEW

<u>Steve Partridge, Charlotte Works</u> introduced his team and said we have some information that our team is handing out to you that gives a little background, some information on our annual report and some other goodies in there for you to read at a later date. A copy of this presentation is also in your packet.

Thank you for this opportunity to come in front of you today to share some of the exciting work that we are engaged in in Charlotte. Work force is a big topic across the nation right now both at the federal and state level. Our Board is made up and it is actually mandated under federal law that the majority are business leaders, but also some of our community partners. Groups like Goodwill, CPCC, CMS, and Charlotte Area Fund are all also a part of the Board so when we talk about Charlotte Works we really are a partnership with many of the community groups addressing the harder to serve members of our community. Three things I want you to walk away with today, kind of know a little more about Charlotte Works. One, we are federally mandated to serve all unemployed individuals and for Charlotte; this month in particular, with 34,000 people who are currently unemployed in Mecklenburg County. We take it a step further; we also work a lot with the under-employed and depending on which chart you use that is about 12% of the population so that is another 60,000 individuals. Our client base is close to 100,000 Charlotteans, about 10% of the population of Charlotte. Our shift in focus in economic development and de-pro employment engagement has resulted in us becoming a national model of how we engage employers. The Workforce Investment Act of 1998 was set up to engage employers. For too long we were training people in areas that weren't in demand. People would come into their workforce board; they would go get training and then go out and still struggle to get jobs. WIA as it is called was designed to engage employers, but many Boards, over 550 nationwide, probably fail at this and we weren't doing a great job three years ago either. We worked with less than 50 employers a year. I will show you some data in a little bit that shows that we really have risen to a national model. We were asked to testify in Congress last year on the WIOA reauthorization. We've been invited to the White House several times to meet with Vice President Biden on his skills act and we've had a great opportunity to sit down and really shape some of the policy you will hear about today. Finally we've worked together with other groups; many of our board members, to really come up with a way on how we serve the chronically unemployed and hard to serve citizens in Charlotte.

Our main charge of a Workforce Board is to work with educators and economic developers to help their local communities. We really are an economic development entity, although many of us around the nation don't see ourselves that way; that is what we are really charged to do. We work with state and local work force and job training programs to meet employer needs. What you don't see up there is we are not a job placement agency. A lot of people refer people who say hey, someone told me to come to Charlotte Works and you would have a job for me. We do not have a secret stash of jobs. We work with people to train them in jobs in demand. We work to teach them how to get jobs on their own. We advise them on where the hot jobs are. A lot of people come into our office every day and don't even know what Charlotte needs from a talent standpoint. We advise them, often work with our coaches, our training coordinators to help give them the information to be successful, but we want to make sure you know what we do so when you refer a constituent over you aren't saying Charlotte Works has jobs. That is not something we do. Thirty-years ago the equivalent organizations, unemployment offices did have jobs; they had relations for local employers but the internet changed all of that. Employers do not want to tie themselves to one source of candidates and now even when employers say send us some good candidates they are getting it from 20 different sources.

Some of our primary objectives as a Workforce Board; I'm not going to read all of those to you, but you notice the first one. It says employers have access to a trained workforce and that just doesn't mean today, it means tomorrow too. We are looking out 10 to 20 years and how to make sure Charlotte remains competitive and has a world class talent pool and giving job seekers access to quality jobs. We could have a lot higher placement rates because we do get tracked on that long-term, if we just referred everyone to entry level jobs and dead-end jobs and send them to local fast food place, send them to a retail store, but we are really trying to get people excited

about career ladders. These pathways to employment, as we call them, allow people to get in, maybe at a lower step in that rung, but give on and off ramps throughout your career. You start to see what it takes to move up and maybe right out of school you don't want to go four-year degree, but you want to enter the workforce, you at least see in health care, financial services, energy sector, manufacturing, you see within the sectors we've done a deep dive on, you can see the entry and exit points and it gives people hope that over time they can move up.

Councilmember Howard said my question has to do with going back to the jobs of the future. We sit in this room from time to time and we do incentives for companies to move here; Sealed Air, Siemens, Electrolux. How do you stay in front of the jobs for tomorrow? Is that research that you get from the federal government; is that something that is very pertinent and specific to Charlotte and what we are attracting? How do you figure out what the jobs of tomorrow are?

Mr. Partridge said it is not easy. There isn't one source we use. There is probably about 20 different data bases you can tap into and lot of it looking backwards about what we've already done and you sort use econometric models to project forward. But it doesn't take into account the economy; things may change. We saw the recession change a lot of things about Charlotte in the past five years. It is really working closely with those employers and the sectors we know we have a good bedrock foundation of; the financial services, the manufacturing. We get to know them very well because sometimes the data will tell you something really different than reality on the street. We've worked with healthcare and if you pull a lot of healthcare data right now it says the number one job we need is nurses. Carolinas Healthcare sits on our board and we show them this data and he goes "that is not really right". He says what we need is a certain type of nurse with certain types of experience, but this would give the impression to someone they should run off to nursing school tomorrow and enter our program. There is an interpretation of the data that really only the private sector can provide because they are the one ultimately hiring people. We stay very close; we worked with over 800 businesses last year and we meet with them often. We are part of every economic development initiative that happens in this town up front because they often want to know where the jobs... they know they are bringing jobs to Charlotte, but they really want to know where the talent is going to come from. We work very close with them to develop that pipeline.

Mr. Howard said you answered part of my question and that was whether or not you really work with Mr. Mumford's department (Neighborhood and Business Services) when we are talking kind on the front end of what people are looking for so we know what you guys should be doing. Is that the way it is working?

Mr. Partridge said we work with Mr. Mumford's group very closely in a couple of ways. One is the economic development side. We are working with the Chamber of Commerce when companies are thinking of coming here and where we are going to put our efforts into recruitment, but also on the My Opt Program. We work very close with them because getting kids interested in these jobs that we are bringing is critical. Most parents sit around the table at night and tell their kids to go into manufacturing and so we've got a dire shortage in some key sectors because it is not a skills gap, it is an interest gap. We are really trying to educate kids in CMS in all sorts of different ways because they are not getting it at home and they are not getting it at school, so what happens is manufacturers go tell elected officials we can't find skilled workers. Tony Zeiss will tell you he can train anyone. He will get you the skilled workers, but someone has got to sign up for that class or that program first and we are not seeing people do that in a lot of areas.

Our budget; basically this is for our program that ended this past June; we got \$6.5 million from federal government. We are 100% federally funded and our funding comes in four different categories and I will work from the bottom up. We got \$650,000 last year for administrative; that is our overhead of running Charlotte Works, it is our annual audit, our financial staff, our compliance staff, anyone that isn't really directly touching the customer, but is required to administer the grant. Our \$2.2 million in youth dollars; this is really what I call our pipeline development. This is working with at risk youth to get them excited about the careers of tomorrow and give them the skills and experience to be successful. \$1.65 million for dislocated workers; this is people that usually are pretty skilled already. They have lost their job maybe to a factory closing, maybe a company is out of market and they through their no fault of their own

lose their job, but we want to get them back to work quickly. Most people, unfortunately, don't have six to 12 months of reserves and we want to make sure that they get back to work before they tap into it or lose their home.

Councilmember Lyles said this may come up later in your presentation; when we were talking about this, the number one issue that I looked at is how do we take the chronic unemployed, whether they are adult or youth, and fit them inside of what you do besides the other populations that you serve. I think Mr. Howard has raised the idea of working with the companies, but we've got structural unemployment in our communities where they are in double digits way outside the parameters of just walking in and saying I'm a dislocated worker, I've got a work history. One of the things I've tried to figure out, it is not just the money, but how are you programming for that type of person that we've got to make a difference because it is rolling over into so many other community issues when people lose hope and have no skills, that can't be a positive outcome for them or their family. Help me understand how you get to that place in your programming.

Mr. Partridge said we probably can't get to that place for every person with our program budget the way it is, but you bring up a good point, it is not just money. A lot of times it is working with the employers to give the opportunities for folks to work with special populations and take that chance with certain individuals. That \$1.65 million is just the dislocated worker; that \$2 million is for that adult population that you referenced. If you look at that \$2 million, we gave out \$1.85 million this past year in training grants to send people back to school to get the certificates, the skills that make them more work ready. A lot of people come in like you said that may have other barriers that they are not work ready yet, so some of our money doesn't go far enough. Maybe we could help a couple hundred people a year if we tried to do everything, so we partner with Goodwill, with Charlotte Area Fund, with Urban League to really maximize our resources because on our own we are not going to address all the problems.

Ms. Lyles said has your Board addressed the idea of, as you said, do you leverage or do you focus? It is like how thin or how tall; do you see what I'm saying? I just see these communities continuing to inch up 14%, 15%, 19% unemployment and particularly in communities of color and where there are not jobs located. I'm very, very concerned that this program is the only place right now that you have to go for this kind of chronic unemployment.

Mr. Partridge said Charlotte Works is probably not the only place. We again work with our partners to make referrals because a lot of people come in, maybe they don't have their GED, we work with Cathy's group at CPCC to make sure they get that barrier closed. There is a lot of barriers, we are close; DSS is also on our board to make sure with the Work First Program and other programs are doing wrap-around services, but you are right, people need hope and the Workforce Board can be the entry point to that system, but we may hand off to some of our partners at times to help them do what they do best because if we try to drill down for each of the populations we could spend this budget ten times over and barely scratch the surface with some of the problems we have in our community.

Councilmember Mayfield said I know we can't drill down into every segment, but one of the concerns that I have based on e-mails and conversations I've had with some constituents and this isn't something you necessarily have a fix for, but just wondering if it is on your radar and if you are looking at it and that is the displacement of seniors. Since we have with the change in the economy a lot of seniors have been displaced and a couple have reached out regarding connecting with Charlotte Works and going through the process and I'm just wondering have you had discussions or you and your team to look at, or try to identify some of the special needs that our seniors have when we know the ageism is very real. I know personally of one particular experience where I attended an event and I know a senior that has been working with Charlotte Works for a little while and to be perfectly honest, I was a little disappointed with the tone of the conversation with a staff person of Charlotte Works when they were talking to this individual. If it is not being received on the inside that diversity and inclusion with the emphasis on inclusion, if staff is not getting the importance of respect, dignity and the fact that the whole purpose of the city transferring money, funneling the money through Charlotte Works for the WIA and to help people get back to work, help them maintain their dignity, help them to be retrained then I'm going to have a real concern with how we move forward, but I wanted to ask you if you are

noticing or have you had any discussions on some of the challenges for some of our seniors that have been in the workforce and been displaced or have been out of the workforce for a while and now having to get back into the workforce and the challenges that they might be facing.

Mr. Partridge said sure but before I address that I want to introduce a few members of our team and ask them to stand. These are some of our folks that work with the job seekers; they are part of our leadership team. They are sort of charged with making sure that our folks gather the data on what the job seekers encounter inside our office, but also what job seekers need from national surveys, other information that we gather and make sure our world class service is taken to that level. What you are describing, obviously I want to talk to you off line about that, but that should never happen. We pride ourselves in sharing all the information we have about what is open to every person regardless of their background. We have seen seniors probably hit hardest and they are populations that are very vulnerable and sometimes you are not willing to do what it takes because some people are sort out of an industry because it has gone away and the training involved to get retrained may be a cost benefit analysis in their head. If I have to go to school for two or three years and I really want to stay in the workforce five or six more, is this worth my time investment. We do work with folks on an individual basis, it is hard to sort of standardize our approach with seniors, but we are seeing especially in the down turn, we've seen a lot of people tapping into 401-K's, downsize their homes just to make ends meet because they are out of work and didn't expect to be at that point in their lives. My team; we hear you, we aren't perfect, we had 91,000 visits last year and what you describe is not what we see, it is not what we see on our surveys and it is not what we expect from our staff so if you can share more specifics off line I will be happy to address it then.

As you can see from the employment data we worked with over 822 businesses, 91,000 individuals, 770 of those 91,000 received training, meaning we wrote a voucher and sent them back to school at a local training provider. It might be CPCC, it might be someone that does training in trucking, but basically we send them to school to close the skills gap. They had a deficit in working with our coaches; we identified an opportunity for them to get them back to work. 73% of those were employed within ninety days of leaving the program and at six months later, 88% of that 73% were still employed. Those are great numbers if you start to do the math.

<u>**Councilmember Driggs**</u> said I'm just interested looking at the numbers; 91,000 people who came looking for jobs and then you identified this particular population of the people who received help, what happens to the other 90,000. Are you able to do anything for them? How many of them could you place? That is a pretty small subset that you have there.

Mr. Partridge said the 91,000 is not unique; it is about 20,000 and they usually come three to four services. We provide workshops and classes everyday on how to search for jobs. We have career coaches that will sit down with you to critique your resume or even do some career guidance. We see a lot of people, especially the older workers; it's almost like you are saying what do I do now and you really have to do some assessments, provide them with some information, but everyone walks away with service. Training is limited; you saw \$6.5 million and you back it out that is only \$4 million for adult population to do everything, serve the 91,000 and do training. We spent 42% of that \$4 million on training last year and that translated into 770 individuals, so it is never enough. If we are going to rely just on the federal government to say you are going to solve Charlotte's problems, I'm here to tell you, the City of Charlotte puts zero dollars into this program, so I share your frustration and I wish we could do a lot more training. We haven't had to turn away people, a lot of times our money usually goes through the process and not everyone qualifies. There are qualifiers under federal law that says you have to fit a certain criteria and you have to be suitable. That is another piece that sometimes people walk in and say I've always dreamed of being a chef. Well, you look at the job, their demand, you look at their skill set and background and we say well that is not the best fit right now, we really aren't needing a shortage of chefs right now, but we need in healthcare these positions or in IT we could use these and people are always happy to hear that. They think it is a program that they can just pick and choose and it really is for closing the skills gap and meeting employer's needs. We steer people into jobs that are open and doesn't have a lot of competition. I don't want to train someone when there is already a thousand people's resume on Monster who are applying for them. I want to train where there are machinists or welders or IT professions also where we can't find enough and where we are trying to import people from out of state to

close those gaps. There is a rationalization that has to occur there, but yes, it is not enough so a very small percentage of our population gets the actual training dollars, but everyone walks away with something.

<u>Councilmember Austin</u> said of this 73%, the people who actually get trained are they in the jobs that they were actually trained for or got jobs though something else? It is 100% of the ones who got trained, they are in the jobs or they got trained?

Mr. Partridge said no not 100%. A survey done about five or six years ago showed the national average, and this is not good, that only about 25% of the people that received WIA training went into the actual field they were trained in. We don't have the numbers for this year yet.

Mr. Austin said 25%?

Mr. Partridge said yes. Sometimes people take other jobs; many people want to get back to work quickly so if they are looking for something in IT and something else pops up they might take it as a temporary step, but our goal is that we are only spending training dollars in areas they really want to go into and they do go into. That data is not yet available to see where we are on that yet.

The two other programs I will mention, Rapid Response, anytime a company announces they are doing mass layoffs we are required under law to provide services so last year we provided 1,500 individuals with Rapid Response service and we also gave approval for 752 workers at current employers. These are individuals working to upscale themselves to special grant part of the state program that is called Encumbered Worker Training. So 752 additional Charlotteans got training to up their skills that we hope would be in line for promotion and then we can work with those companies to backfill those positions.

This is some of the faces and companies we have worked with. The question came up earlier about what is the demographic breakdown of both the organization and the clients we serve. You can see the top line is based on census data from 2010; Mecklenburg County's breakdown, Charlotte Works' staff is the second line. The third line is the 91,000 where that breaks down of the clients that we serve and then those that went into the training, that 770 number is that last line of who got the dollars. As I mentioned at the beginning, we do a lot with economic development. We work close with Jeff Edge and his team at the Charlotte Chamber. We are part of every major announcement from Chiquita to even Sealed Air recently and we continue to work with Sealed Air to try to fill those jobs so we are a resource for them, as is every other Workforce Board, but the difference is we focus on business and really understand their needs. We ask almost every employer we sit down with, after they have chosen Charlotte, and ask them how do we stack up or rank against the companies and cities that you were against in their Workforce Boards. They usually tell us their Boards didn't even participate in the process. They want a resource for us as a community to try to land jobs for State X or City Y so we do help close jobs as part of our mission to help create jobs for Charlotteans and we want to do more. We are always asking companies what we can do more for them, but we expect them to give back. We often hit them up afterwards and say what internship are they providing to CMS? How will they open their doors to give kids exposure to other opportunities. It is not something for free; we want the jobs to come to Charlotte, but we want to engage them in a way that gives back to our community.

This is where we talk about the pipeline; this is really where we are proud of that \$2.2 million in youth dollars. That really is the pipeline development. Youth dollars has been sort of an auto pilot statewide, but for a long time we didn't do much. You've got kids in the program, maybe you gave them an internship at a retail store to call work experience; we want the kids excited about the jobs of tomorrow. We are working with companies like Siemens and others to open their doors to get kids to see what it is like for new manufacturing. Our Youth Business Connector is a new on-line tool that CMS has adopted as their entry point for internships. This is how we are going to reach out to the business community. Our goals have over 1,000 businesses in the next few years participating in the YBC and offer eventually. There are over 7,000 graduates a year and we want every CMS graduate to have a meaningful work experience. My Opt, although it is a great program, touches only hundreds per year, so how do we grow that

program from a few hundred to thousands per year on a consistent basis year round. YBC is a big piece; we can do without employers so our success long-term in closing the skills gap is to get employers into our K-12 system; Career pathways, this is a big piece of our story. Here are a few examples; these are interactive tools on-line. The all clear technical education students; they are adopting these tools in the school system. We've just put new videos out interviewing students that have gone into these fields to show what is the possibility of the upside in these careers? In two weeks we will present these pathways in D.C. This is being held up in the Department of Labor as a national model for what cities and communities should do nationwide.

Before I get into the last part of the presentation I want to give you a scale of the problem. You see our total population and below that you see the number of adults with a high school diploma or less. Every economist will tell you that a high school diploma is not enough to succeed in our economy anymore. Every year there is fewer and fewer jobs with this entry point. 91,000 of those 223,839 do not have a high school diploma, but even if they did they still don't have a post-secondary degree or certificate. The Mayor of Louisville was in town recently and I had a chance to sit down and talk with him and he's got ambitious goal for 55% of his population to have some sort of post-secondary certificate or degree; 55%, it doesn't sound ambitious enough for me, but even if wanted to say our goal was 100%, to just offer them a six-month certificate at CPCC, the cost of that program would be well in access of \$515 million and that doesn't include closing these other barriers these individuals may have. It could be child care, it could be transportation, it could be a host of other issues, but that gives you the scale of what is needed to close the skills gap to insure our workforce is truly work ready.

Councilmember Barnes said did you say \$515 billion?

Mr. Partridge said million; half a billion.

Ms. Mayfield said going back to the previous slide, we are thinking about the fact that you do have a good relationship with Goodwill and with other partners. I'm trying to calculate in my mind that number that you just mentioned because those partnerships should be what is helping to offset those costs. For example, the fact that Goodwill does have programs; well, Goodwill will eventually have programs that help with baby sitting and other things, you have other organizations that do have programs that will assist if the parent needs to go out for the job interview or help direct them to affordable child care while they get on their feet, so are we not utilizing because that number that was just shared it gives the impression that we are not utilizing these partnerships to the fullest extent. If we are then I would encourage that to be shared because that relationship building that is happening that we Council and I definitely didn't know, and the community would like to know that you are utilizing all those relationships to the fullest extent. No disrespect to boards, but a working board is much more effective than a board with a lot of great names on it. If those relationships are being utilized it might be helpful to share how they are being utilized so that when we hear a number like over \$515 million we know that is not including the relationship and how much is being saved; \$300,000 here, \$400,000 or \$20,000 whatever it is through those partnerships, so are we utilizing those?

Mr. Partridge said yes; that number was just the occupational training. The Department of Labor has made it very clear training going forward has to be industry recognized credentialing. I didn't even calculate what the support services that all our partners currently provide, including DSS, that helps with that, but that was just for the purpose of the magnitude of the problem is, even if you take all of Goodwill's budget, Urban League, our budget, there is nowhere near that and again that is just the occupational training costs. We've got a long way to go and our board is very much a working board. I see some of them more than I see members of our team because we are together every two weeks meeting on some issue related to this because it is so critical and we can't do it coming together every other month at an official board meeting. We do it in sub-committee work and getting together.

Mayor Clodfelter said Mr. Partridge we are getting a little under time.

Mr. Partridge said I will jump forward just to share one or two last things. What we are doing, we have launched a soft-skills training as part of the collaborative. Collaborative is made up of all the partners on the previous slide, the Goodwill, the Urban League, CMS and others and this

soft-skills training, we are hoping to make it the goal standard. Most people in our community when they get a job, it is not getting the job it is holding the job for a good part of our population. Many of the people we are talking about, the hardest to serve, often walk off the job because sometimes they have the coping skills and when they confront or have a confrontation with their boss they don't have some of those skills that some of us take for granted and we need to provide more wrap around services to provide that coaching once they are in the work place. As you can see these are how the services work out across our community. We all sort of provide that entry funnel point and then the hard skills, fewer people get them; there is fewer dollars available all the way to the very job retention piece where there is very little money. Often once they are back to work we walk away, pat ourselves on the back and then they lose their job six months later and are back in the system. We need to focus on that last piece if we are going to make systemic change, but that is often the hardest time to get the money.

In your packet there is information on the WIOA bill and Councilmember Lyles you were interested in that. We are well positioned because of our time we spent in Washington working on that bill. A lot of the stuff they included in the bill, we are already doing, but a detailed report is in your packet and I encourage you to come visit us. We have three centers in our community; we have 30 snap sites in churches and community based organizations where we provide web access to on-line resources. We would love to get you more engaged and share with what we are doing, but please take advantage of it and I can answer any more questions, otherwise thank you for the opportunity.

Mayor Clodfelter said thank you for what you and the whole organization is doing. I think the money is well spent and every additional dollar we can find for you will be equally well spent.

Mr. Partridge said it will be much appreciated. Thank you.

Councilmember Howard said one of the things I didn't hear and I'm sure it is embedded in there somewhere is the importance of teaching our youth coding, trying to get ready for the future. Was that in part of one of the programs you listed already, some effort to make sure that you are training as many kids as early as we can?

Mr. Partridge said the short answer is yes, our Chairman this year is Dan Roselli from Packard Place and it is a very big passion of his so we have been looking at several options to work with our Youth Program, but IT is one of the big focus for our Youth Program. Coding is one aspect of it, but it is part of the mix.

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ITEM NO. 2: FLUORIDATION OF CHARLOTTE DRINKING WATER SUPPLY

<u>Mayor Clodfelter</u> said we've had a lot of citizen comment about that in recent months so we've scheduled this briefing for you to learn more and to ask more.

<u>Mecklenburg County Health Director Dr. Marcus Plescia</u> said I'm glad to have the chance to come and meet with you. I will be talking with you about community water fluoridation and I'm happy to come and talk to you about anything you are interested in from a public health perspective. I have three colleagues with me; Dr. Stephen Keener, Medical Director and has been with the County since 1985; Dr. Gary Kushner is our Dental Director and has been with the County also since the early 1980's and Dr. Scott Davenport is a Dentist here in Charlotte and is also currently the President of the North Carolina Dental Association. I'm going to give a short presentation and then Dr. Davenport is going to say a few words about this issue and then we will open it up for any questions you may have. I would like to talk to you in the next 10 or 15 minutes is talk to you a little bit about why we fluoridate the water source here in Charlotte, how we go about doing it, what the benefits are of that and what the safety record is of that.

We fluoridate the community water source to prevent dental caries. Dental caries is word for tooth decay. Tooth decay is a very significant public health issue in this community; it is the single most important chronic condition among childhood diseases, five times more common than asthma. It is a very common condition that we see in the children in this community and an issue that is particularly relevant for children from poor or lower income families. Tooth decay

is a problem; tooth decay causes infection, it causes pain, it causes difficulty to chewing, as a result of that we see kids with poor weight gain, we see kids who have difficulty concentrating, we see kids with crooked teeth, we see kids who miss being able to go to school because of the pain and discomfort they are having from the dental decay problems but probably the most significant thing that has come up in the more recent times is the tie between tooth decay in children as a predictor of dental disease in later life. As we learn more about chronic diseases and how to prevent chronic diseases like cancer and heart disease, we've learned about a very strong tie between tooth decay, the chronic inflammation from tooth decay and both heart disease and cancer so this is a very serious public health issue and one we want to go to lengths to prevent.

Why Fluoridation? We've found in studies across the United States that fluoridated communities have 20% to 40% less tooth decay; it is a very cost effective intervention for every dollar spent on fluoridating water sources we can estimate that about \$38 are saved in future dental costs and it is something that benefits all consumers. It benefits everybody in the community whether you are rich or poor. What is fluoridation? Fluoride is actually, and some people are surprised, a naturally occurring mineral. Fluoride is naturally in most community water sources at low concentrations and in some areas at much higher concentrations. What we are doing is not just actually adding fluoride; we are adjusting the fluoride level in the community's water source up to 0.7 milligrams per liter. That is the desired area which is based on some of the most recent studies of what the most beneficial level is and I will talk about that a little bit more in a minute.

It is a little complicated how fluoride works, but what we know that fluoride does is about three things. There is some inhibitory effect of having fluoride in water and as a result of ingesting fluoride; people actually have fluoride levels in the saliva that constantly bathes their teeth. Part of what that does is it inhibits bacterial growth in your mouth so that you are less likely to have tooth decay. If you do have tooth decay the very important role that fluoride plays is that it helps keep the enamel, the coating on your teeth stronger so that it doesn't become demineralized as a result of dental caries and infections in the teeth. Then when teeth do become demineralized the fluoride actually serves in almost like a catalytical role, helping your body re-mineralize that enamel and make it strong again. The fluoride really leads to good healthy coatings on the teeth, which protects them from being broken down by bacteria and other infections that people encounter.

We have a long standing history of fluoridating the water source here in Charlotte and in fact Charlotte was the first big water system to begin adjusting their fluoride levels in 1949 and at the present time 75% of the US population benefits from water fluoridation in their water supply. That is about 204 million people in the United States, again 75%; the national goal is to get to 80% of U. S. citizens being protected by community water fluoridation systems.

Let me talk a little bit about the evidence behind this. The scientific community strongly supports fluoridation of community water systems. This is a wide range of organizations that have come out with strong support for putting fluoride in community water systems, and let me just point out a few. The American Medical Association, the American Dental Association, the World Health Organization, the Centers for Disease Control and then the American Water Works Association which is a trade association of people who work in community water supply. These are very robust, well known bodies that people hold in high esteem. All of them are very much in support of communities fluoridating their water. More locally, the North Carolina State Health Director, Robin Cummings, recently wrote a letter which should be in your packet which we sent out earlier for you all to see, strongly urging all communities to continue to fluoridate their water sources. The Mecklenburg Medical Society has endorsed this and the Charlotte Dental Society has endorsed this.

<u>Councilmember Driggs</u> said are there responsible people who disagree with that, and from the way you are talking it sounds like it is unanimous and yet people who have tried to make a case to us site what look like responsible sources. I'm just interested to hear what the discussion is about this.

Dr. Plescia said this is a list of the various expert panels and there are a lot of organizations that have looked at this; a lot of very reputable sources that have looked at this, all of which have shown there is evidence that it is very effective, all of which have shown it is safe. I know you all have heard some concerns about this. In most cases our feeling is that concerns about fluoridating the water system comes from misinterpretations of what is in the scientific literature or they come from looking at studies that really aren't applicable to the United States. There are a number of studies that have come out in China and India where fluoride levels in the water sources are much higher naturally to begin with and where they don't have the same sophisticated water systems that we have. Those are the two main issues that we see come up when people are concerned about adding fluoride to the community water source. We do not really recognize any of those as valid concerns and I back that up with the organizations that I have mentioned so far that feel this is effective and feel it is safe.

<u>Councilmember Austin</u> said I have noticed there are several cities around the United States that are pulling away from this so what are they basing their findings on pulling out of this system that data that goes back to the 1940's?

Dr. Plescia said well people get concerned about things for any number of reasons and it is not clear why those cities have pulled back. Anytime we look at something that we are disseminating across the entire population we look at it very carefully and it kind of ties to this slide, the Centers for Disease Control is the organization that is in charge of paying attention to whether things that we recommend are safe and they've looked at this over and over again and they have found it to be safe and effective. I'm not sure why that is happening in other cities, we would recommend that it not happen in our own community.

Mr. Austin said it is added to our water but there is really no way to kind of control the amount of fluoridation I would get personally. What happens to the individual, and maybe you can't answer this, if I get too much?

Dr. Plescia said it is extremely unlikely that you would get too much. The main sources of fluoride would be if you ingested a significant amount of tooth paste, like if you ate an entire tube of tooth paste you might get too much fluoride. The biggest issue that comes if people ingest too much fluoride is call fluorosis and it is a discoloration of the teeth. It is actually; you'd most likely to get fluorosis in young children under the age of eight. Adults are unlikely to get fluorosis. We have been fluoridating our community water sources for decades now. You don't see pictures of kids with fluorosis; this is not a common or widespread problem.

<u>Councilmember Smith</u> said back to the slide – Why Fluoridation; it says fluoridated communities have 18% to 40% less tooth decay, are there other extenuating circumstances possibly socioeconomic, are there other things that may contribute to that gap or is purely I mean are we talking apples to apples comparisons?

Dr. Plescia said I'm not sure that I totally understand the question.

Mr. Smith said you are saying that fluoridated communities have 18% to 40% less tooth decay and there are clearly some communities that don't have fluoridation so for these communities that don't have fluoridation that have a higher propensity for tooth decay; are they rural communities that may not have other sources to help push through and promote good dental hygiene.

Mr. Plescia said good dental hygiene really depends on three things. We consider it to depend; the basic building block is community fluoridation, access to good dental care and good tooth care and then regular tooth care at home with tooth paste and brushing your teeth.

Mr. Smith said do these other communities have good access to good dental hygiene?

Mr. Plescia said they tried to factor those issues in in the analysis they did. I think there was a slide where the big study looked at five of these big studies and really looked at trying to make them as similar as possible so that we could come up with a good basis for that. We have never done a formal experiment where we've given a few of you fluoride and a few of you not, that

would be impossible to do. All of this is based on looking at communities that have fluoridated their water sources. I think the science is good.

Councilmember Mayfield said based on the last comment of our focus being on areas that also use this formula, has any real consideration been taken to the opponents of utilizing this which is basically a medical aid. You can go to the dentist, the dentist can administer fluoride, but when you clearly have a community and a community that is growing, they have concerns about being medicated without consent, they have concerns, which we all have heard with not being able to administer or really know how much fluoride is in the water, whether or not there is an adverse effect because the individual, specifically the child may have an allergic reaction to it and when we look at going back to the beginning of when we first started using fluoride in water, knowing that today's world is very different with lead in pipes and so many other things that we just didn't know better of today and children are born a lot healthier and a lot stronger today than they were 75 plus years ago so there were a lot of things that needed to be done. I'm not hearing where any real consideration has been taken in the concerns that people have about being medicated without consent and saying that yea or nay just as I can go to the Health Food Store and purchase a certain type of water that is oxygenated, I can go and purchase that water because that is my choice but what we are saying is this concern has come up more than once and it is coming up across the country and across the nation so I think for me personally, the reason we asked for information to be brought back is to get a well-rounded discussion, not a discussion that says yeah, fluoride is good, this is why we are doing it. We need to know also the concerns that are out there are very real concerns and are we taking that into consideration. So far from what I'm hearing this is just another cheering piece for why fluoride is good, but you have people out there that have very real concerns about the fact that this is a product that is being forced upon them when they are saying we should have an option. I'm not hearing both sides of the concerns here; I'm just hearing just why fluoride is good.

Dr. Plescia said I wanted to be diplomatic and respectful, but basically we do not think there is any scientific evidence for any of the concerns that have been raised. I want to be diplomatic but that is the way we feel. We are the public health experts; that is how we feel about these issues. It has been looked at over and over again. We have a very sophisticated system that titrates the level of fluoride in Charlotte water source to 0.7. We know exactly how much is in there so it is not some willy-nilly thing; we are very, very careful about that. If you don't like having fluoride in your water, you can filter it out, but if you want the benefit of having fluoride in your water you can't get that. Basically, if we were to change a policy we would be telling a wide number of people in this community who are glad to have it in there for themselves, who are glad to have it in there for their kids, who are glad to have it in there for the health of the community. When I started out in this community working at CMC Biddle Point there were children, and there still are children who don't have tooth brushes. I think sometimes we lose sight of what a big problem this is. Of people; particularly children's teeth, basically rotting in their mouths and fluoride makes a huge difference in keeping that from happening and that is why, and I guess I am sounding like it is a wonderful thing but we think it is a wonderful thing. CDC has come up with a list of the ten most important public health interventions; this is one of them. I'm sorry we haven't been able to come before to refute some of the issues that have come up, but I don't think those issues are valid and I mean that with all respect, but I don't believe that there is any valid science going against this.

Ms. Mayfield said for me I want to make sure that we are having a full discussion. Don't get me wrong, I'm a fan of teeth, I love mine, so I love the fact that your teeth should be healthy, I think everyone should have access to good dental hygiene because it creates a whole lot of other medical issues down the line and I definitely don't want to see children struggling, but I do want to make sure that we are having a weighted conversation that takes into consideration so when I have a constituent that contacts me or stops me on the street and has this question then I need to be able to comfortably explain this is why we are continuing to move forward and hear all the benefits for it. Yes, I'm going to ask the challenging questions because I need to know that we did our due diligence on both sides and didn't just stop on one side because I can produce doctors and those with a PHD that would say all the negatives of fluoride and say why it is not good. What I need to know from you and from your team is that you have looked at both sides of it and that it wasn't one sided. I definitely appreciate and I respect the passion behind it because I do think dental hygiene is extremely popular and needs to be more popular for some people and

some people can't afford it so we need to do everything we can to help. I just want to make sure that we are having a full discussion and not a partial discussion.

Dr. Plescia said maybe I could let Dr. Davenport speak a little bit on it.

Mayor Clodfelter said let's hear from Dr. Davenport.

<u>Dr. Scott Davenport</u> said I want to address a couple of issues; one when we are talking about comparing apples to apples, I have a patient that worked for the water system as an analyst. He worked for a number of years, starting in the early 50's and he told me a story about when Charlotte first started to fluoridate. He said the date was announced, the media was there, they pulled the lever to start fluoridation, photographs took off and it was all over the media. He said immediately all sorts of concerns started coming in, people were getting sick, gold fish were dying and the only problem as soon as the media left they cut it off and they waited one month before they put it back on. You are going to get people that for whatever reason are going to see bad things, no matter what. I'm not talking about the opposition to fluoride in specifics. Second, I would argue that fluoride is not a medication; it is a naturally occurring element. We do certain things to our water such as add a little bit of chlorine to it to help keep bacteria down. Chlorine is not a medication but without it you would have a hard time having drinkable water because of the bacteria in that water. We add iodine to salt because of thyroid concerns, once again, not a medication it is a naturally occurring ion that is added in there and it benefits many people. These are some of the things that we really have to be careful of because nowadays it is different. I've got the newspaper article from 1968 where it had analyzed Charlotte's fluoride reduces cavities 60%. They had looked at statistics before 1949 into 1968 and it said, according to the Charlotte Observer, 60% reduction in cavities. You made a point that that is not today. Today, I would say that probably the population most at risk is those that can financially not afford dental care, maybe they have not been able to be educated by the dental staff because they haven't been going, how to take care of their teeth properly. These are the people most at risk. I was part of the Charlotte MOM, Mercy of Mission Dental Clinic that occurred this past week-end. I have also been a part of probably 25 days I have worked in the MOM clinics over the last four years or so and I've worked from Dare County in the Outer Banks to Asheville, from Sparta up north to Charlotte and I can tell you it is easy to tell which people have grown up in areas with fluoridated water and which people more specifically those that have come to this country after their childhood and did not have the benefits of fluoride. I could probably divide them into two without even seeing where they are from and 90% of the time I'm probably going to be right to tell you whether you grew up on fluoride in your water or not.

Councilmember Autry said bottled water, is it fluoridated?

Dr. Plescia said I do not believe it is. It depends on where you get it but for the majority of it I do not believe it is.

Dr. Davenport said if you have a bottle of water that someone just took to the tap and filled it up it is fluoridated. It might have some natural fluoride in it because this spring fed water, sometimes the spring has fluoride in it.

Mr. Autry said I would like to share that I have a constituent who is a hygienist and is a teaching hygienist and when this material started flowing around she looked at the agenda over the weekend and contacted me yesterday saying that she thinks it is a good idea to have fluoride in our water system. She saw several young people in the last practice that she worked in who had extensive caries and in interviewing those patients she found out that they were all drinking bottled water. There is an opportunity to help mitigate a lot of caries by having fluoride in the water.

Dr. Davenport said some of the things the opponents talk about is they talk about certain countries that don't do it. Italy is one that typically does not fluoridate their water and from what I've read the main reason is because most of them drink bottled water. It would not be of benefit, so what do they do, they fluoridate their salt.

Mayor Clodfelter said so you can have it in your salt or you can have it in your water.

The Dinner Meeting was recessed at 7:00 p.m. to move to the Council Chambers for the regularly scheduled Business Meeting.

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BUSINESS MEETING

The City Council of the City of Charlotte reconvened for the regularly scheduled Business Meeting on Monday, September 8, 2014, at 7:06 p.m. in the Meeting Chamber of the Charlotte Mecklenburg Government Center with Mayor Dan Clodfelter presiding. Councilmembers present were Al Austin, John Autry, Michael Barnes, Ed Driggs, Claire Fallon, David Howard, Patsy Kinsey, Vi Lyles, LaWana Mayfield, Greg Phipps and Kenny Smith.

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INVOCATION AND PLEDGE

<u>Councilmember Fallon</u> gave the Invocation followed by the Pledge of Allegiance to the Flag.

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AWARDS AND RECOGNITIONS

Mayor Clodfelter said we have a number of special awards and recognitions tonight. The first one is folks who look after us every day and Councilmember Fallon I'm glad you called for their safety and wellbeing in the invocation. In fiscal year 2014 the Charlotte Fire Department responded to 103,474 calls for service. That is an astonishing volume of support for the community. At many of those incidents the members of the Fire Department arrived to find victims who were in dangerous environments or were near death and tonight we have with us Chief Jon Hannan, members of the Charlotte Fire Department and we also have five survivors, citizens of our community who are alive and who are well today due to the response and action of these firefighters and of our 911 telecommunication services. Chief, we thank you and all those who serve the City of Charlotte. The Chief is going to make an announcement about the stories of these citizens just too sort of share with you a little bit of the valuable work that our firefighters do. After he has done that, the district council member who represents the district where those citizens live will read you the story of the situations that they encountered and that our firefighters responded to.

Fire Chief Jon Hannan said this is an example of what we do and I want Council to understand we appreciate their support in giving the assets to us and the ability to achieve this because everything we are going to show you that they accomplished tonight, we can only do if we get there quickly. If a heart stops we have about five minutes; somebody is trapped in a room we have about five minutes so it is critical to have the assets close enough to the person to make the difference. I do want to recognize Dr. Doug Swanson, the County Medical Director and we couldn't have done this if he hadn't allowed us to use more advanced techniques. It is a partnership for these people to live; we have to get to them quickly and do our part right, medic has to do their part right and the hospital has to do their part right so it is a very choreographed thing and this is all done under Dr. Swanson's direction and he is the linchpin in this and gave us the ability to be here tonight and I wanted to acknowledge him for that.

Mayor Clodfelter said we will hear some important stories of the work that the Fire Department has done and we will start off with the situation involving a house fire in District 4. Would the officer involved and the citizen involved step forward as Councilmember Phipps is going to tell us your story.

<u>Councilmember Phipps</u> said this is about a house fire with a family trapped inside. Just before 2:00 a.m. on July 12th, Mrs. Viola Jackson called 911 from her home on Astoria Drive, just north of UNC-C reporting she and her family were trapped. Mrs. Jackson and her family had escaped to their second floor bathroom after a fire broke out in the living room, blocking their primary

exit. Fire Telecommunicator, Wes Autry from the Charlotte Fire Department kept Mrs. Jackson on the phone sharing safety instructions as fire companies responded to the scene. Charlotte firefighters from Station 35 and 27 arrived to quickly begin rescue operations. Firefighters from Engine 35 advanced a hose line to knock down the fire that began on the first floor living room as Ladder 27's crew raised the ground ladder to the second floor window. Mr. & Mrs. Jackson and their two sons were safely rescued from their burning home. Represented here tonight from the Charlotte Fire Department, we have Telecommunicator Wes Autry and from Engine 35 we have Captain Larkin Anderson and firefighters Mark LaPiana and Adam Tobias. I would also like to add that Fire Stations 35 and 27 are frequent attendees at our national night celebrations in the Back Creek Neighborhood.

Mayor Clodfelter said our next story comes from District 3. Chief the team is here and the citizen is here I hope. We will have that story told to us by Councilmember Mayfield.

Councilmember Mayfield said on February 3rd of this year Mr. Greg Pate collapsed at his place of work on Westinghouse Boulevard. Charlotte firefighters from nearby Station No. 26 on South Tryon Street arrived to find him unconscious and without a pulse. The Charlotte Fire Department's new enhanced CPR procedures were implemented to include a round of 200 chest compressions and the delivery of a high concentration of oxygen. Following one cycle of chest compressions a pulse was regained. Mr. Pate was taken to an area hospital for treatment and we are glad to report, and as you can see he has since returned to work and has joined us here tonight with his co-workers who assisted in his care before Charlotte firefighters arrived. I want to thank all of our firefighters for everything that you do every day, every minute of the day with your own families and with taking care of all of our families because it is a selfless job and you put your life on the line every day, so thank you for that. To Captain James Brown of Engine 26, firefighters Philip Bryant and Grant Kloefkorn, thank you for all that you do.

Mayor Clodfelter said our next story comes from District 2 and Councilmember Austin is going to tell us the story.

Councilmember Austin said that on May 9th Mr. Doug Edwards called 911 as he held his wife of 9 years, Melissa in his arms. Moments after he began providing CPR to his unconscious wife the crew from Station 22 arrived at his home on Rumple Road to begin lifesaving procedures. The Charlotte Fire Department personnel started enhanced CPR including 600 chest compressions and delivery of a high concentration of oxygen. Following the third set of chest compressions a pulse was regained. With us tonight are Melissa and her husband Doug and also her grandson, three-year old Graydon who is visiting at this time. We are glad to report and see that Grandmother and Graydon are doing much better. We also have with us Captain Darryl Nance, Kayren Andrade, Mike Colson and Chris Hardin. Congratulations on all the hard work that you do and thank you for serving this community.

Mayor Clodfelter said we are going to go back now to District 4 and Councilmember Phipps is going to tell us a story of something that happened out in Highland Creek.

Mr. Phipps said on June 2, 2013, Mrs. Margaret Odom first called a friend after waking up due to labored breathing. She was advised to call 911 and was instructed to open her front door, allowing the first responders, firefighters from Station 31 to reach her. It was just after 2:30 a.m. when the crew of Ladder 31 arrived to meet Mrs. Odom in her living room. Even before the team could begin patient assessment Ms. Odom collapsed to the living room floor, finding her without a pulse, firefighters began CPR efforts and the delivery of oxygen. Following two cycles of enhanced CPR procedures Ms. Odom regained a pulse and when she arrived at the hospital she was able to talk with her doctor. We would like to welcome Mrs. Margaret Odom who is with us tonight, also we have representing the Charlotte Fire Department from Fire Station 31 firefighters Darrell Armstrong and Jason Merritt.

Mayor Clodfelter said we are going to jump back to District 2; Councilmember Austin is going to tell us the story about the firefighters at Station 18.

Mr. Austin said just after midnight on August 6, 2013, a family member called 911 bringing the Charlotte Fire Department to the home of Mary McIvey on Marble Avenue for difficulty

breathing. The crew of Engine 18 arrived to find Mrs. McIvey unconscious and unresponsive in her bed. The team of firefighters quickly moved her to the living room floor to begin CPR efforts. Following one cycle of CPR, 200 compressions, and Mrs. McIvey's heart began to beat again. Two of the firefighters from Station 18 worked in the back of the medic unit and provided oxygen therapy on the way to the hospital, Thank God.

Mayor Clodfelter said Chief I think there is no better proof than what we just saw in these stories, that you guys go above and beyond the call every day and we can never thank you enough. I understand Dr. Swanson wants to say a couple words to us too.

<u>County Medical Director Dr. Doug Swanson</u> said I would also like to congratulate the efforts of the Charlotte Fire Department. As you mentioned these are fantastic and wonderful stories and these are people who otherwise would no longer be with us and we can have them at events such as this tonight. To echo some of Chief Hannan's comments from earlier, it is through an outstanding coordinated effort that we have and the pre-hospital care here between CFD and our other first responder members and Mecklenburg EMS Agency that we can extend this to our hospital system to provide these outstanding results that are some of the best you can see in the nation. It is something our community should be proud of. We are certainly proud of it and I would also take this moment to encourage everyone to learn how to perform CPR because it may be you that is that bystander one day.

Chief Hannan said we are consistently seeing this about six times a month but we didn't want to over burden the meeting.

Mayor Clodfelter said Chief we will take your word for it. Councilmember Fallon wants to make a couple remarks; she is Chair of our Community Safety Committee.

<u>Councilmember Fallon</u> said I honor each and every one of you and I pray God keeps you safe and well. Thank you so much for everything you do.

ITEM NO. 8: OVARIAN CANCER AWARENESS MONTH

<u>Mayor Clodfelter</u> said we have a proclamation which Councilmember Lyles is going to read, which declares September as Ovarian Cancer Awareness Month.

<u>Councilmember Lyles</u> said Mayor, thank you for allowing me to do this, but as a moment of personal privilege as a cancer survivor and as someone who knows cancer intimately and closely and what it means; it is truly an honor for me at this time to proclaim this month Ovarian Cancer Awareness Month. Only until you have these kinds of illness with yourself or with others that you know how touching it can be. It brings out the very best of you and sometimes but not always it ends well, but no matter what we have the opportunity to improve our lives with awareness and knowledge and with that I would like to read from our proclamation.

WHEREAS, ovarian cancer is one of the most common cancers among women, and the American Cancer Society estimates that in the United States in 2014 about 22,000 new cases of ovarian cancer will be diagnosed and there will be about 15,000 deaths from the disease; and

WHEREAS, ovarian cancer touches women of all backgrounds and ages; because of the lack of early symptoms and effective screening test, ovarian cancer is often not detected in time for successful interventions; it is essential that women recognize the symptoms and consult with a Gynecologist if symptoms are only present but persistent; and

WHEREAS, increased public awareness of the symptoms and risk factors of ovarian cancer will enhance chances of early detection and increase survival rates; and

WHEREAS, these women are more than a statistic; they are mothers, sisters, daughters, wives, aunts, grandmothers, friends, neighbors and co-workers; this month we commit to advocacy of ovarian cancer, we lend our support to those living with the disease and we remember the brave women who have lost their lives to ovarian cancer:

NOW, THEREFORE, I Daniel G. Clodfelter, Mayor of Charlotte, do hereby proclaim September 2014 as

"OVARIAN CANCER AWARENESS MONTH"

In Charlotte and commend its observance to all citizens.

Mayor Clodfelter said I should have introduced her earlier but we have with us today Shannon Routh the Founder and CEO of Teal Diva who is going to say a few brief words to us.

Shannon Routh, Founder and CEO of Teal Diva said Teal Diva is the sisterhood of gynecologic cancer survivors dedicated to celebrating victories, honor memories, empowering women, educating the community and funding diagnostic research. On behalf of ovarian and gynecologic cancer survivors and all those affected by this disease we want to thank you for this tremendous honor. I would like take just a minute and show you all a short video clip.

The mission of Teal Diva is to celebrate life. While the eleventh most common cancer among women, ovarian cancer is the fifth leading cause of cancer related deaths among women and is the deadliest of gynecologic cancers. In 2014 it is estimated that within the United States 22,000 women will be diagnosed while 15,000 women will die from the disease. What does that mean to you and our State; in 2014, 1,100 women in North Carolina will be diagnosed while 800 women will die from ovarian cancer. The five-year survival rate of a woman diagnosed with ovarian cancer is currently at 44.6%. The symptoms are very vague making early detection difficult. The symptoms include bloating, pelvic or abdominal pain, difficulty eating or feeling full quickly, urinary urgency or frequency. The pap smear does not test for ovarian cancer. In fact there is currently not an accurate screening test. Until there is a test, awareness is best and that is why this proclamation is so very important. There are awareness cards available and we will make sure each of you have one. In closing you usually don't get involved, as someone said, or help educate about a disease until someone you know or yourself is affected. There are actually some among you fighting a very difficult battle and dealing with the toll that this disease takes on you, the survivor and your family and friends. To some of you she is a daughter, to some of you she is a wife, to some of you she is a mother, a friend, a neighbor and/or a coworker, and she is not a statistic. To all of you we thank you from the bottom of our heart for helping us raise awareness in our City.

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ITEM NO. 9: CHILDHOOD CANCER AWARENESS MONTH

<u>Mayor Clodfelter</u> said Councilmember Smith will read the proclamation proclaiming Childhood Cancer Awareness Month and we have some special guest here. We have in the audience Meg McElwain and her husband, Frank Turner. She and her husband established the Mitchell-Base-Turner Pediatric Fund in 2012 in honor of their son Mitchell. Mitchell was diagnosed when he was three months old with a rare form of infant lymphocytic acute leukemia. Mitchell celebrated his second birthday this February in the hospital and a few weeks later he passed away in April of this year. Mitchell's fund serves as a way to support families in need that are facing challenging pediatric diagnoses and helps address the need for education and advocacy for the community at large on what families such as theirs have faced and how we can all support them.

<u>Councilmember Smith</u> said tonight has just been wonderful so far. For all the things that divide us and all the bickering we do up here, to gather and honor our firemen and these proclamations is really special. I'm honored to read this proclamation and this one really strikes close home for me. You stand by and feel helpless watching your friend's battle, fight and struggle to childhood cancer and you want to do something and you can't. Well, tonight I can. I can help raise awareness of this awful dreaded disease. I wore my gold tie tonight for Mitchell, his brother Frank who is here and to show support for the thousands of kids and caregivers that battle this awful disease. With that I will see if I can get through this proclamation.

WHEREAS, every year, an estimated 263,000 new case of cancer affect children under the age of 20 worldwide (720 children a day); and every day, 250 children die from cancer around the world; and

WHEREAS, every day in the United States, 46 children (more than a classroom) are diagnosed with a form of childhood cancer, and every day seven children who have been fighting cancer lose their battles, not including the one lost from treatment-related side effects; and

WHEREAS, although 80% of childhood cancers are being cured, it still remains the leading cause of death by disease in children under 15 in the United States; and while progress has been made in curing some types of childhood cancers, for some children there is still little or no hope; and

WHEREAS, childhood cancer is not just one disease; it is made up of a dozen types of countless subtypes and is diagnosed in all ages, from newborn infants, to children, teens and young adults, and

WHEREAS, over 3,500 children are treated locally at Novant Hemby Children's Hospital in Charlotte, North Carolina, each year; and 45 of those children are battling cancer; and

WHEREAS, treatment options for childhood cancer are hard, traumatic procedures for children to undergo; and the average child with cancel can spend well over 180 days in the hospital and can miss up to an entire year or even two years of school during their battle; in addition, twothirds of childhood cancer patients may suffer long-lasting chronic conditions from treatment, and some of them are often life-threatening; and

WHEREAS, there has not been a new drug for the treatment of childhood cancer in over 30 years (excluding clinical trials), and many children are treated with adult strength chemotherapy, drugs, and radiation; and

WHEREAS, less than four percent of the federal government funding for cancer research is dedicated to childhood cancer each year, and until there is more funding for pediatric cancer research, the disease will continue to threaten and claim the lives of our children; and

NOW, THEREFORE, I Daniel G. Clodfelter, Mayor of Charlotte, do hereby proclaim September 2014 as

"CHILDHOOD CANCER AWARENESS MONTH"

In Charlotte and comments its observance to all citizens.

Mayor Clodfelter said Ms. McElwain, we are glad to have and the family with us, and would you like to say a few words?

Meg McElwain said thank you so much members of the Council, Mayor; in June 2012, my son Mitchell was diagnosed with a rare form of leukemia. He was only three months old and he did achieve remission fairly quickly and we had a year and a half of hope. When you battle cancer, especially when you see your infant child fighting you understand why the word "hope" is so closely associated with cancer. Just days before his second birthday he relapsed and six weeks later he was gone. He died of liver and kidney failure that came from complications from the chemotherapy treatments that he took. Because he relapsed during active treatment they had to use drugs that were adult strength in an effort to try to cure him. My goals as his mother are to continue fighting in his memory to build awareness and to raise federal funding amounts for pediatric cancer research. I want to make sure that my Mitchell did not die in vain and I want to make sure that all the children who have died and all the children who fight or will fight will have support from important people like you. We brought some pins for you to wear; I hope that you will wear them proudly, not only in September, but all through the year. Use your influence with your colleagues in Raleigh and Washington, help them understand the importance, be a voice for these children, make a difference for Mitchell, for my Mitchy and for all the children who are fighting. Thank you.

ITEM NO. 10: CHARLOTTE CROP WALK PROCLAMATION

<u>Mayor Clodfelter</u> said we have with us in the audience Erica Ellis-Stewart, who is the Director of the Charlotte Crop Hunger Walk and we have our two honorary co-chairs, Bea Thompson and our own former Councilmember, Nancy Carter.

Mayor Clodfelter read the following proclamation:

WHEREAS, at the end of World War II, many people wanted to share our country's abundance with European war victims, and Church World Service and CROP Hunger Walk's first purpose was to gather wheat and other crops from United States farms for shipment to Europe; and

WHEREAS, today, locally organized Church World Service sponsored CROP Hunger Walks are an important part of community life for more than 2,000 cities and towns in the United States, bringing together people of different faiths, diverse cultures, and all age groups; and

WHEREAS, in the last 20 years, CROP Hunger Walks across the country have raised over \$294 million dollars to bring help and hope to people in need in more than 50 counties, including the United States; and

WHEREAS, CROP Hunger Walks in North Carolina raised over \$1.2 million of which nearly \$324,000 was raised by walkers in the Charlotte community; and

WHEREAS, the CROP Hunger walk will raise funds to help stop hunger both locally and globally; while also helping our community become more aware of and concerned about hunger and its causes; and

WHEREAS, twenty-five percent of the money raised by the Charlotte CROP Hunger Walk will be distributed locally to our partners; Loaves & Fishes, Crisis Assistance Ministry, and Second Harvest Food Bank; for the purpose of fighting poverty and ending hunger; and

WHEREAS, the 36th Annual Charlotte CROP Hunger Walk, the largest in the nation will be held on October 19, 2014, at Independence Park in Charlotte, NC;

NOW THEREFORE, I Daniel G. Clodfelter, Mayor of Charlotte, do hereby proclaim October 19, 2014 as

"CROP HUNGER WALK DAY"

in Charlotte and commend its observance to all citizens.

Erica Ellis Stewart, Charlotte Hunger Walk said it is indeed a pleasure to be here, particularly on this side of the dais, although I will be over there tomorrow. I would like to just share with you that on this October 19th, as you have already stated, this will mark 36 years of walking in this community to fight hunger and poverty for those who are in need in this community as well as those who live abroad. I hope that each of you and your families will join us on Sunday, October 19th, as we walk just four miles throughout downtown Charlotte to help raise funds for our cause. Just to tell you a little bit about the impact of the Charlotte CROP Hunger Walk last October we came together with a diverse group of 5,200 citizens from all across this community and we were able to raise nearly \$324,000 to fight hunger in our community. That is a significant number if you think about the existence of this organization. We started in 1978; since that time we have raised millions of dollars to go towards fighting hunger locally and abroad. Twenty-five percent of the money that we raise every single year goes to help our local partners, Loaves and Fishes, Crisis Assistance as well as Second Harvest Food Bank. Last year 25% of those funds did indeed go to those organizations, well over \$80,000 to benefit our neighbors who live here; who need clothing, who need housing, who need food. Many of them are children. Most of you saw the article in the Observer several months ago that talked about the increase of poverty in this community. This organization is about fighting poverty as well as hunger and all of the ills that come as a result for those who are living in poverty. Behind me you see just a sub-set of our volunteers. Every year, starting in February or March we have a group of about 25 people who come together to put on this mammoth event. Anytime you see 5,000, 6,000, 7,000 people coming together on one day you can believe there are a lot of people working hard. I would like to acknowledge the work of just a sub-set of the volunteers who are here. In a minute I will also bring up Nancy Carter, one of our honorary co-chairs. Bea Thompson would like to send her regrets; she had something she had to do in South Carolina and she is unable to be here.

I want to tell you a little bit about the work that we do internationally. Internationally we work through Church World Services, an international disaster relief and hunger relief organization. That sounds pretty simple, but let me tell you about the work that we are able to do internationally. We are able to provide clean water for families and children, we are able to provide disaster relief, we provide education and micro-lending for girls and women, we do sustainable agriculture. Our organization is not about going in and just dropping food. It is about going and helping people side by side get the skills and opportunities that they need to do it on their own. It is about teaching a person to fish. In your bags that you will get shortly you will see these cards and these are from our Rwandan villages that we help to work with. Through a program called Giving Hope that we've put together, and this program is important and I didn't mention this, AIDS prevention in many of the countries that we work with. This particular program helps to improve the lives of over 35,000 orphans and children living in East Africa. Why is that important; because there are generations of children who are parentless because of the AIDS epidemic on that Continent. We are able to go in and to help them to educate them, to help them to create jobs or businesses so they can sustain the family which is their siblings, and that is important.

You will each receive one of these in the bag. This afternoon when Nancy and I were trying to figure out how to give you just a small token of our appreciation and we thought this is a hunger organization; you are going to get a brown bag just like your mother or grandmother used to pack for you a simple lunch to take to school; a ham sandwich, a pimento cheese sandwich, whatever it was, baloney and mustard, to some people mayonnaise and bananas. You know what I'm talking about. It is simple because think about it, for many, many children and families around the world get rice; that is all. Two ounces of rice; not even what is in that paper bag. Think how blessed you are. This organization is doing real work and we thank you for your support and we thank you for the support of this community. At this time I'll bring up Nancy Carter.

Nancy Carter said you will remember how difficult sometimes it is to walk in this room and there is an absence tonight; there is not a big blue shoe, but we are asking you all to put on your flashy sneakers and come join us on the 19th of October. Thirty-six years we've led the nation and indeed the world raising money for CROP to feed the hungry, like you all do, work for small businesses, work to build community and to honor 36 years. We set a stretch goal and we need help, \$360,000, that is a lot for us and we need your help to tell other people so that we can use that 360 degrees around the world. We are a global city now and we are responsible. We are filled with compassion and we build a circle, 360 degrees of community in our city. If you can come and join us, that is building that circle of community and caring and compassion. I'd love to see you there. It would be fun to celebrate, we've done this before, your feet will be sore, but your heart will be happy. Come and join us.

Ms. Stewart said we have just a brief video to show you.

Ms. Steward said thank you again for allowing us to be here. The world does indeed need amazing grace, but it also needs CROP because we provide hope, we help other people exist.

ITEM NO. 11: GOOD NEIGHBOR MONTH PROCLAMATION.

<u>Mayor Clodfelter</u> said we have a proclamation designating September as Good Neighbor Month and Councilmember Phipps will read the proclamation.

<u>Councilmember Phipps</u> said this proclamation is in recognition of the thousands of community leaders all across Charlotte who help make this a great city to live, work, play and raise a family, and the proclamation reads:

WHEREAS, the City of Charlotte recognizes that engaged neighbors are essential to improving the quality of life in communities; and

WHEREAS, Charlotte's residents do their part volunteering for activities including service on neighborhood boards, beautification projects, sustainability programs, promotion of diversity and

inclusion, community safety initiatives, and partnerships to provide community building opportunities; and

WHEREAS, the City of Charlotte supports these efforts through providing access to community information and research; a platform for strategic planning; support for project planning and implementation and recognition of community achievements; and

WHEREAS, collaborative community celebrations enhance community pride, build a foundation for individual responsibility and civic engagement, and aid in bringing diverse neighborhoods, businesses and citizens together; and

WHEREAS, Good Neighbor Day was proclaimed by President Jimmy Carter in 1978 and has been continually celebrated each September; and

WHEREAS, Good Neighbor Month is an opportunity to celebrate neighborhood leaders and raise public awareness around the importance of community engagement for the benefit of improving the quality of life in communities; and

WHEREAS, all residents and neighborhoods are encouraged to take part in celebrating their accomplishments and contributions at the 2014 Neighborhood Leadership Celebration at BB&T Ballpark on Saturday, September 27, 2014, and can register at <u>www.charmeck.org</u> or by calling 311

NOW, THEREFORE, I, Daniel G. Clodfelter, Mayor of Charlotte, do hereby proclaim September, 2014 as

"GOOD NEIGHBOR MONTH"

In Charlotte and comment its observance to all citizens.

Mayor Clodfelter said Nicole Story of Neighborhood and Business Services, are you going to tell us a little bit more about the events on the 27th.

Nicole Story, Neighborhood and Business Services said I would love to thank you so much. Those are difficult proclamations to follow but they certainly lend themselves well with the types of efforts we are looking to celebrate in Good Neighbor Month. I am the Community and Neighborhood Partnerships Manager with the City of Charlotte in Neighborhood and Business Services and we recognize that partnerships and engagement and volunteerism within our community, our businesses, our elected officials, our residents and the great neighborhoods that they represent are an essential ingredient to community wide success. We are very proud of Good Neighbor Month. We are proud to recognize the fantastic efforts underway throughout our community and to celebrate these efforts on Saturday, September 27th at the Neighborhood Leadership Awards. This event is free to residents, but it is filling up quickly so please visit CharMeck.org or 311 to learn how you can be a part of it. I want to send a special thank you to you all and to the community. About two weeks ago I was a little bit nervous that we had 10 nominations and this week I'm nervous that we have 87. It gives us a tremendous opportunity to recognize our citizens; many of those nominations came from you and your districts and we are very thankful for your participation. We'd also ask you and the community to join us beginning tomorrow where you will actually be choosing the People's Choice Award winner online, again on CharMeck.org, so thank you so much and we look forward to seeing you at the event.

ITEM NO. 12: GOODWILL INDUSTRIES OPPORTUNITY CAMPUS

<u>Mayor Clodfelter</u> said next we have recognition that Councilmember Mayfield is going to announce and we will have a special recognition of the Goodwill Industries Opportunity Campus.

Councilmember Mayfield said on August 5th we had an amazing opportunity; we had the groundbreaking for the Goodwill Opportunity Campus which is going to be more than a \$20 million dollar investment, but not only an investment in our community, but specifically what

makes me happy; an investment on Wilkinson Boulevard and showing the growth and the energy on the west side of District 3. I am so happy that Mr. Michael Elder, who is the Executive Director of Goodwill Industries is here to share with us and to share a little video so everyone knows what is going on with Goodwill because Goodwill has been a major partner and a leader in this community for many years. You will see some changes, some of the service centers that you see along Freedom Drive will be closing and that is not a bad thing because the Campus is going to be absolutely amazing and it is going to be that 360 that we heard, so I will now turn the floor over to Mr. Elder to share.

<u>Michael Elder, Executive Director of Goodwill Industries</u> said we are delighted to have the opportunity to just briefly to share with you the vision of the Goodwill Opportunity Campus. It will be a 160,000 square foot facility that will be on 18 acres on Wilkinson Boulevard at the corner of Wilkinson and Boyer Street, just past Billy Graham Parkway. As far as we know this will be the first facility of its type in the region to bring together community partners and Goodwill resources to address the needs of individuals with significant barriers to employment. Many of the individuals we were talking about earlier that are chronically unemployed or underemployed, so we are excited about this vision and I'll stop talking and let the video speak to the need and the opportunity.

A short video was shown on how Goodwill assists clients with obtaining jobs, childcare, and training to ensure job retention.

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ITEM NO. 13: RECOGNITION OF ERIC CAMPBELL

<u>Mayor Clodfelter</u> said last, but not least, and out of the whole bunch this is the one that is sort of iffy when you get right down to it. Eric Campbell, get down here; we are going to talk about you for a minute. For the life of me after you've been here six years I don't know why you would throw us over to go to Dallas, Texas. I still cannot understand why in the world you would think that being the Assistant City Manager in Dallas is anything to leave Charlotte for. We are really going to miss you! You have been a vital member of the leadership team of the city and we all appreciate you so much. We know you are going to do great things in Dallas and what we really think you are doing is you are sort of in a holding pattern down there until you can get back to Charlotte and we will be ready for you when you come back. We have a special presentation for you tonight, but before I give it to you and ask you to make a few remarks I'm going to call on Mr. Carlee who I think has some things he wants to say.

<u>City Manager Ron Carlee</u> said thank you for letting us recognize Eric Campbell. He has been a key member of the Manager's staff during his period here working a large portfolio and a number of special projects. One I would like to highlight; while he really can't do this next Monday night, is he has been working very hard over the past year to help bring our professional association, International City/County Management Association (ICMA) to Charlotte. Staff from ICMA is in town right now and over this weekend several thousands of our closest friends will be coming to stay in Charlotte hotels and celebrate amazingly their 100th anniversary. Eric has been the city's key person on this, working with the county in partnership. This is a really big deal, not just for Charlotte, but for the profession itself and one of the things that I take comfort in in Eric going to Dallas is we have a really good contact in Dallas now and you know what Dallas has really good contacts in Charlotte. What we are trying to do in professional management as Eric and I know having worked in other communities, is build this network of professionalism so that we call upon and depend on one another and in that regard we are really not losing Eric, we are just gaining more friends in yet another City and we look forward to continuing to work with Eric for many years throughout his career, but thank him especially for all the executive and administrative work he did on public safety and other areas, but for being a great representative of the profession in bringing the profession here for the most important convention they have ever had. Thank you Eric for all that you've done.

Assistant City Manager Eric Campbell said thank you so much for the acknowledgement and recognition. I have really enjoyed working for this community and this organization for the last six and a half years. I have such an appreciation for the tough decisions you make as the leaders and policy makers in this community and over the last six and a half years I have not only

worked with you all closely on many of those issues, but many other elected officials that have served and sat in those seats. I would be remiss if I did not thank the wonderful people sitting over here to my right, the city staff, that on a day to day basis just does an outstanding job representing this city with professionalism, leadership and dedication, and it is those people that make the wheel turn on a day-to-day basis that provides services to this community. It has been an honor to work with each of those people. It is really tough, as the Mayor said, we have such a wonderful community; looking at the proclamations tonight, it has been outstanding. Charlotte has been very good to me as an organization. It has allowed me a platform that has allowed me to get appointed as Assistant City Manager of the largest Council/Manager form of government in the country and the ninth largest city in the country, so it has allowed me to move on to bigger and better things and to start a new chapter in my career and I really appreciate that. As the Manager said earlier, I'm not saying this is goodbye, I'm saying until we meet again because though NLC and ICMA I'm sure our paths will cross again and it has been a privilege. Thank you as the elected officials and all my colleagues over here for the opportunity to work with you for six and a half years and thank the community for letting me serve them. It has been an honor and a privilege.

Mayor Clodfelter presented Mr. Campbell with a picture of the Charlotte Skyline.

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CONSENT AGENDA

Motion was made by Councilmember Howard, seconded by Councilmember Fallon, and carried unanimously to approve the Consent Agenda as presented with the exception of Item Nos. 26 which was pulled and 42-E which was deferred.

The following items were approved:

Item No. 22: Federal Aviation Administration Grant Acceptance

(A) Adopt a resolution accepting a Federal Aviation Administration grant in the amount of \$11,826,599 for Airport projects related to Runway 18L and related taxiways and south cargo ramp, and (B) Adopt Budget Ordinance No. 5462-X appropriating \$11,826,599 in Federal Aviation Administration grant funds, \$3,942,200 in local share funds from the Aviation Discretionary Fund for a total of \$15,768,799 to the Aviation Community Investment Fund.

The resolution is recorded in full in Resolution Book 46, at Page 294-295. The ordinance is recorded in full in Ordinance Book 58, at Page 942.

Item No. 23: Airport Energy Infrastructure Phase 1A

(A) Award the low-bid contract of \$1,168,395.64 to Brooks, Berry, Haynie and Associates, Inc. for Energy Infrastructure Improvements; (B) Approve a contract, in the amount of \$49,238 to Froehling & Robertson, Inc. for testing services, and (C) A adopt Budget Ordinance No. 5463-X appropriating \$1,217,633.64 from the Aviation Discretionary Fund to the Aviation Community Investment Plan Fund.

Summary of Bids

Brooks, Berry, Haynie and Associates, Inc.	\$1,168,395.64
M. C. Dean, Inc.	\$1,558,861.00
Zoladz Construction Company, Inc.	\$2,591,820.00

The ordinance is recorded in full in Ordinance Book 58, at Page 943.

Item No. 24: Airport Deicing Operator Agreement Extension and Amendment

Approve a three-year contract extension with Integrated Deicing Services, LLC to operate and maintain a consolidated aircraft deicing facility at the Airport.

Item No. 25: Airport Yorkmont Road/Old Terminal Parking Improvements

(A) Award a low-bid contract to Blythe Development Co., in the amount of \$1,521,005.85 for construction improvements to Yorkmont Road/Old Terminal Parking Lot, (B) Approve a mpl

professional services contract with On-Spec Engineering in the amount of \$18,020 for materials testing services, (C) Approve a contract with Duke Energy, in the amount of \$60,000 for the installation of LED street lights at the Yorkmont Road/Old Terminal Parking Lot, and (D) Adopt Budget Ordinance No. 5464-X appropriating \$1,599,025.85 from the Aviation Discretionary Fund to the Airport Community Investment Plan Fund.

Summary of Bids

Blythe Development Company	\$1,521,005.85
Sealand Contractors	\$1,630,859.48
Zoledz Construction	\$1,838,851.35

The ordinance is recorded in full in Ordinance Book 58, at Page 944.

Item No. 27: Terminal Elevated Roadway Traffic Analysis and Modeling

(A) Approve a contract in the amount of \$397,121 with STV Inc. for traffic analysis and modeling associated with the Terminal Elevated Roadway project, and (B) Adopt Budget Ordinance No. 5465-X appropriating \$397,121 from the Aviation Discretional Fund to the Aviation Community Investment Plan Fund.

The ordinance is recorded in full in Ordinance Book 58, at Page 945.

Item No. 28: Police Assets Forfeiture for Law Enforcement Programs

Approve the use of \$75,000 in assets forfeiture funds for three law enforcement programs.

Item No. 29: Combination Sewer Cleaning Trucks

(A) Approve the purchase of sewer cleaning equipment as authorized by the sole source exemption of G.S. 143-129(e)(6), and (B) Approve the purchase of three sewer combination cleaning trucks from Rodders & Jets Supply Company in the total amount of \$969,621.

Item No. 30: Generator Preventive Maintenance and Repair Services

(A) Approve a contract with Carolina Power Solutions for generator preventative maintenance and repair for an initial term of three years, and (B) Authorize the City Manager to approve up to two additional, one-year renewal options contingent upon the company's satisfactory performance.

Item No. 31: Utility Electrical Maintenance and Repair

Award unit price services contract, for a term of three years, to each of the following companies for electrical maintenance and repair at Charlotte-Mecklenburg Utility Department facilities: Energy Erectors, Inc., Northern Electric, Inc., and Gregory Electric Company, Inc.

Item No. 32: Eastburn Storm Drainage Improvement Project Change Order #1

Approved change order #1, in the amount of \$308,700 with Blythe Development Company for the Eastburn Storm Drainage Improvement Project.

Item No. 33: Amendment to City/County Software Interlocal Agreement for Environmental Data Management System

(A) Adopt a resolution approving an amendment to the Interlocal Agreement between the City of Charlotte and Mecklenburg County for the management of CityWorks Software System, and (B) Authorize the City Manager to enter into agreements with Azteca Systems, Inc. for the licensing and support of CityWorks, and to renew such agreements for as long as the City uses CityWorks.

The resolution is recorded in full in Resolution Book 46, at Page 296-317.

Item No. 34: Tree Banding for Cankerworms

(A) Approve contracts for cankerworm tree banding services with the following: E. Schneider Enterprises, dba Schneider Tree Care, Inc., up to \$33,143; The Davey Tree Expert Company, up to \$32,300; Arborguard, Inc., up to \$33,000; Silverduck Tree Banding Services, LLC, up to \$27,500; Midwood Tree Banding, LLC, up to \$25,900; Mr. Clean Detail Lawn and Landscaping, up to \$22,000, and (B) Authorize the City Manager to approve two, one-year renewals each, up to the original contract amounts.

Item No. 35: Minor Construction Services

(A) Award the low-bid contract of \$574,570 to D.E. Walker Construction Co., Inc. for construction services, and (B) Authorize the City Manager to approve up to two renewals in the amount not to exceed the original contract amount.

Summary of Bids

D. E. Walker Construction Co., Inc.	\$574,570.00
On-Site Development, LLC	\$583,050.00
Carolina Cajun Concrete, Inc.	\$621,150.00

Item No. 36: Mint Museum Lease Agreement

Approve an amendment to the Mint Museum Lease to add the optional fifth floor expansion space to the lease between the City and the Mint Museum of Art.

Item No. 37: Donations of Surplus Computers and Related Equipment To Goodwill Industries

Adopt a resolution approving the donation of surplus computers and related equipment to Goodwill Industries of the Southern Piedmont.

The resolution is recorded in full In Resolution Book 46, at Page 318-319.

Item No. 38: Public Auction for Disposal of Equipment

(A) Adopt a resolution declaring specific vehicles, equipment, and other miscellaneous items as surplus, and (B) Authorize said items for sale by public auction on September 20, 2014.

The resolution is recorded in full in Resolution Book 46, at Page 320-329.

Item No. 39: Refund of property and Business Privilege License Taxes

(A) Adopt a resolution authorizing the refund of property taxes assessed through clerical or assessor error in the amount of \$99,051.34, and (B) Adopt a resolution authorizing the refund of business privilege license payments in the amount of \$1,079.15.

The resolutions are recorded in full in Resolution Book 46, at Page 330-331 and 332-333.

Item No. 40: In Rem Remedy

Item No. 40-A: 3317 Browne's Creek Road

Adopt Ordinance No. 5466-X authorizing the use of In Rem Remedy to demolish and remove the structure at 3317 Browne's Creek Road (Neighborhood Profile area 252).

The ordinance is recorded in full in Ordinance Book 58, at Page 946.

Item No. 40-B: 531 State Street

Adopt Ordinance No. 5467-X authorizing the use of In Rem Remedy to demolish and remove the structure at 531 State Street (Neighborhood Profile Area 347).

The ordinance is recorded in full in Ordinance Book 58, at Page 947.

Item No. 41: Sale of Fire Prevention Property at 441 Beaumont Avenue

(A) Adopt a resolution proposing to accept the offer from Carolina Capital Investment Partners, LLC to purchase approximately 1.5 acres of land at 441 Beaumont Avenue (PIDs 080-201-14, 080-201-15 and 080-201-17) for \$781,466, and (B) Authorize the advertisement of the proposed sale for upset bids in accordance with the resolution, and authorize the City Manager to execute all documents necessary to complete the sale of the property in accordance with the Resolution.

The resolution is recorded in full in Resolution Book 46, at Page 334-335.

Item No. 42: Property Transactions

Item No. 42-A: 9409 Dorcas Lane

Acquisition of 1.25 acres in Fee Simple at 9409 Dorcas Lane from Charles H. Tyndall and Gladys W. Tyndall for \$174,000 for Aviation Master Plan.

Item 42-B: 1905 Tippah Avenue

Acquisition of 1,663 (.038 ac.) square feet in Storm Drainage Easement, plus 1,019 (.023 ac) square feet in Temporary Construction Easement at 1905 Tippah Avenue from Madison Cyphers and Jason Romanyshyn for \$12,050 for Lyon Court Storm Drainage Improvement Project, Parcel #155.

Item No. 42-C: 7253 Nada Park Circle Lot 24

Acquisition of property at 7253 Nada Park Circle Lot 24, from Amanda Olvera Vazquez for \$31,700 for Prosperity Village Northwest Arc B, Parcel #12.84.

Item NO. 42-D: 5633 Barrington Drive

Acquisition of 4,213 (.097 ac) square feet in Sanitary Sewer Easement, plus 5,477 (.126 ac) square feet in Temporary Construction Easement at 5633 Barrington Drive from Clarence Carithers and Glenda Y. Carithers and any other parties of interest for \$12,375 for Briar Creek Relief Sewer Phase III, Parcel #103.

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ITEM NO. 26: AIRPORT ELECTRIC VEHICLE CHARGING STATIONS

<u>Councilmember Smith</u> said I pulled this; I don't want a prolonged debate, I'm just not sure it is the purview of the government to necessarily promote sustainability and necessarily dedicate resources and take away parking spaces somewhere where it is already crowded. It is only \$162,000 and I know how the vote is going to go but I can't support it.

Motion was made by Councilmember Mayfield and seconded by Councilmember Austin, to award the unit price contract to Green Power Technology for the purchase of Electric Vehicle Charging Stations for a three year-term.

The vote was recorded as follows:

YEAS: Councilmembers Austin, Autry, Barnes, Driggs, Fallon, Howard, Kinsey, Lyles, Mayfield, and Phipps.

NAYS: Councilmembers Smith.

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ITEM NO. 42-E: 1701 REMOUNT ROAD

Mayor Clodfelter said Councilmember Mayfield, I think you wanted to defer this item?

Councilmember Mayfield said yes sir.

Mayor Clodfelter said do we need a motion or we just automatically defer it?

<u>City Attorney Bob Hagemann</u> said it has been pulled from the agenda.

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ITEM NO. 20: CONCLUSION OF CONSENT AGENDA

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ITEM NO. 15: CITY MANAGER'S REPORT

<u>City Manager Ron Carlee</u> said I have no report this evening.

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ITEM NO. 16: TIME WARNER CABLE ARENA UPGRADES

Motion was made by Councilmember Barnes and seconded by Councilmember Kinsey, to (A) Approve total funding of \$27,500,000 in capital repairs and improvements to the Time Warner Cable Arena over the next five years, and \$600,000 per year in capital allocations for 10 years, (B) Approve the amendment to Arena Use and Operating Agreement between the City of Charlotte, the Charlotte Regional Visitors Authority and Charlotte Arena Operations, LLC (i.e. the Hornets) incorporating the additional funding commitments by the Hornets and the City, and the list of improvements, repairs, and upgrades that will be undertaken, (C) Adopt Budget Ordinance No. 5459-X appropriating \$27,500,000 in existing debt capacity in the Tourism Capital Fund; and \$1,815,000 in Rental Car Tax revenue in the Tourism Operating Fund, and (D) Adopt Budget Ordinance No. 5459-X (one ordinance for both transactions) to transfer \$1,815,000 from the Tourism Operating Fund to the Tourism Debt Service Fund (\$1,215,000) and the Tourism Capital Fund (\$600,000).

<u>Mayor Clodfelter</u> said let me just say to the folks watching us on TV, you probably won't have a very extended discussion on this; you will have some discussion I suspect, but there has been an awful lot of Council discussion about this particular item at prior briefings and at dinner meetings so if you don't hear us talk about it at great length tonight it is because we've been talking about it an awful lot over a period of several months.

<u>Councilmember Mayfield</u> said no debate on the motion but I would like for us to read out what actually A, B, C and D is for those at home and I do support the motion, but action A is approve total funding of \$27,500,000 in capital repairs and improvements to the Time Warner Arena over the next five years, and \$600,000 per year in capital allocations for 10 years, (B) Approve the amendment to Arena Use and Operating Agreement between the City of Charlotte, the Charlotte Regional Visitors Authority and Charlotte Arena Operations, LLC (i.e. the Hornets) incorporating the additional funding commitments by the Hornets and the City, and the list of improvements, repairs, and upgrades that will be undertaken, (C) Adopt a budget ordinance appropriating \$27,500,000 in existing debt capacity in the Tourism Capital Fund; and \$1,815,000 in Rental Car Tax revenue in the Tourism Operating Fund, and (D) Adopt a budget ordinance to transfer \$1,815,000 from the Tourism Operating Fund to the Tourism Debt Service Fund (\$1,215,000) and the Tourism Capital Fund \$600,000), just so everyone is clear on what we are voting on.

Mayor Clodfelter said thank you; that was a good reminder, thank you that was great.

<u>Councilmember Fallon</u> said I'm not through with it, but it is a contractual obligation and if we break the contract who will believe our word anymore so I have to vote for it.

Councilmember Driggs said Mayor you have referred to the fact that this has been discussed at length and is in fact fairly controversial. I recognize that we are bound by a contract here; we have to fulfill that obligation. I would also like to acknowledge the hard work of the staff in arriving at this outcome in our discussions with the team as well as the team's cooperation in recognizing and accommodating some of the concerns we expressed. I have a basic problem with the fact that this deal is so onerous to our city. For openers many people do not believe that the public's money should be needed to subsidize a large for profit business enterprise in the first place. With all the needs that we face, how can we justify this spending and even if you do accept the idea of a partnership for mutual benefit, how do you rationalize the terms of this one. The city pays virtually all the capital costs for the arena and receives no revenue from it, no rent of any kind, no share of concession revenues, no proceeds from non-basketball events that are held there. What kind of a partnership is this? This proposal will use up all of projected capacity of the general Tourism/Hospitality Tax Fund for the next ten years. The Convention Center portion of hospitality revenues is fully committed to the Panther Stadium. How are we going to pay for the next big thing? We are tapped out. What we do get in return for our investment is the assertion that there is economic impact of \$260 million. We were told that the tax revenues

from that would be \$12 million realized by North Carolina and Charlotte and some portion of that by Charlotte itself. Revenues realized by the hospitality funds, from which the Arena is financed, are presumed to be much smaller meaning that the cash on cash return is hugely negative on this project. What is the business rational? This is a business transaction; large amounts of money are at stake, so my objection is to the original contract. My final point is it would be easier to have a partnership like this with a team if we had some better awareness of the total economics of the projects. We know nothing about the team's side of this; all we know is our side which is what we pay. I recognize that we have a contractual obligation, but I think it is important that somebody speak for all the people in Charlotte, who don't approve of this, and vote no on this occasion, which is what I'm going to do.

Councilmember Barnes said Mr. Driggs I can appreciate some of the concerns that you may have and that some other people may have about our ability or willingness to take care of this facility. The issue is primarily is that we own the arena and it would not be true to say that the Hornets have not contributed to the facility itself. I believe they've put in about \$8.5 million a year that has been used to maintain the facility, so they are not there for free. Also the list of requests for capital improvements and other enhancements that the arena went from about \$47 million down to \$27.5 million so there has been some effort to reduce the amount of the items that were requested. I believe that if we are to continue to try to be a world class city and if we are to continue to try to be a progressive city that is moving forward and attracting people to it then we have to invest in assets that certainly the city owns. In keeping the arena up to date, technologically relevant, structurally relevant and sound, I think this is a reasonable way to go about doing that. As you note in part of this, it is contained within sub-section B I believe, the Hornets themselves are making an additional contribution from the capital improvement fund of about \$600,000 per year for ten-year period, which is something they do not have to do under the contract, but as a part of them coming to the table and working with us to improve the conditions at the arena, and I know a lot of people think it is a fine arena, it is in tiptop shape, but if you look at some of the back of house areas and even actually some of the technology that people can see, there are areas in the arena that need enhancement and need to be up to date and the contract provides for the raising of the level of some of those facility components to a 2014 type standard. The building opened in 2005 and will be ten years old next year so I think bringing the building up to date and making sure that it is a premier facility for MBA games, hockey games, concerts and family events is a good thing for Charlotte.

Councilmember Smith said I have put in an inordinate amount of time into studying this issue and I likely know how the vote is going to go, but I want to say that I toured the arena, I think I'm the only Councilmember to have done so; I have read the lease and the operating agreement and I can assure you the approximately 200 pages of such is not necessarily leisure reading. I recognize to Councilmember Barnes' point that we do have some contractual obligations to keep this asset up to date and maintained. I disagree with the amount that is requested. In my opinion there are some gray areas that I think we could whittle this down more. I have concerns about the relocation of the ticket center for \$1.4 million, \$2.2 million on the flooring, \$250,000 for the press room refurbishment, \$750,000 for the lower bowl seating and then the score board for about \$7.7 million. I do regret that we are not using this opportunity to strengthen the so called tether and revise the lease and operating agreement to make it more favorable to the city, who of course is the owner. I am not going to support it and I do appreciate the effort put forth by members of the Hornets organization for guiding me on the tour. It was well worth my hour and I do appreciate your time in doing it and again I have some disagreements over the amount not our contractual obligation to some of the back of office things, so I will not be supporting it.

<u>Councilmember Austin</u> said I am going to support this action. We own this arena, this is our house and like any homeowner you've got to make repairs, you've got to keep it up, particularly when you are generating dollars from it. Now it is a very big house so therefore the repairs are going to be a little bit larger, but the repairs in and of themselves fall on the contract as ordinary wear and tear and obsolescence. It is like redoing your floors; it is like redoing the shutters and those types of things on your house. The economic impact of this arena for Charlotte and the region is \$263 million dollars in one year. That is phenomenal, with over 2,500 jobs direct and indirect as a result of having this arena here. We are bound by this contract and therefore I'm going to support it and I think we need to call for the vote.

Mr. Driggs said I just want to comment it is our house; it is a curious form of ownership of an income producing asset when you don't actually get any income from it. I think we are in a weird terrain here and I recognize the good intentions and the value to the City. I think what I'm trying to get at for future reference is these benefits come at a cost and I would like us to apply a little more science to how we analyze something and how we determine what kind of an amount we are going to put into it. Also if we sign a contract in which we commit to maintain the facility I'd love to see us recognize the cost, accrue the cost and maintain it towards a future date so that we don't find ourselves in a situation we are in right now of having to scramble to find money that we knew we were going to need seven years ago. This is partly about the use of taxpayer money and the feeling that I and a lot of people have that there are better uses for it, but is also partly about if we are going to do this, I believe there are smarter ways to do it, and I believe that the city could negotiate a deal that gets a better return for taxpayers where we participate in the revenues. It is true that the team helps meet the cost of the building, but no money flows back to us. The only way the city realizes any return on this investment is by looking to the economic impact and trying to figure out how much is that worth. I would like the discussion about how much we put in and how much we get back to be a little more rigorous. It doesn't mean that you can't do something like this but just to say it is good for us and we need a team and isn't this wonderful, so let's spend the \$260 million that we paid for the facility in the first place and let's now write these checks for another \$30 something million. It is just not rigorous. I'm the only economist I think here and when I hear the \$260 million economic impact number I have my doubts about whether I can actually translate that into a good return on the kind of money we are putting in. Mainly for future reference I just hope when these situations arise in the future and we look at partnership, public/private partnerships with teams that we are not so qualitative and going wow this sounds nice, we should do this. Let's take a hard look at how much money we are putting in and exactly what we are getting back.

Councilmember Phipps said I think I might have been one of two Councilmembers that attended the ribbon cutting of the new Arena back in 2005; I think Ms. Kinsey was there also. That day was filled with great promise and I think we are seeing a lot of that in what we have experienced already with the arena and what is to come. I just want to acknowledge and applaud the Councilmembers that came before us in crafting the agreement back in 2002 and 2003. I think they crafted a really good agreement; it had bi-partisan support by both Democrats and Republicans back then. We have even one member that is not on council, but is a representative and one of the management positions here that served on the council back then; Mr. Mumford. He had the presence of mind to support it back then so I'm just grateful that they crafted an agreement that we were able to negotiate. I think to the benefit of the city in terms of the reduction and the kind of cost that we could have had to pay on an earlier basis. We've gotten some through negotiated efforts with the team and I think those deliberations and discussions were quite fruitful. I'm going to be supporting this because I think it is important that we do take care of our asset. It has been a good asset to us, it has been good for the city; we've had lots of people move into Charlotte and they want something to do. They are used to certain amenities and this is definitely an amenity that we should be proud of and I hope my colleagues join me in approving this deal.

Ms. Mayfield said I hear the concerns of my colleagues and goodness knows there are plenty of times around this dais that I have concerns with how we are moving forward with spending money, but I want to make sure that we stay as accurate and truthful and honest regarding tonight's conversation as we can. As was mentioned, previous Council had bi-partisan support, what was created was a 25-year contract and there were obligations that were agreed upon in that contract. Yes, I also asked the questions regarding renegotiation and what the possibility of that may be. We opened up a whole different door because again what our community has is a council that is elected every other year, so every two years you have the possibility of this entire dais changing or it staying the same. We are now upholding what was approved for and supported many years ago by a council that was forward thinking and saying this is going to be a great investment for our city. So now is the time for us to make the repairs, make the adjustments; make the investment that was committed to. I have a concern when we, the new council says yes, that was approved, yes we signed a contract, but now that the time has come for us to in essence pay up, we are saying I don't know if we are ready to do that. Even if we were not to support this today, if we were to wait another year, three years, five years, it is going to be much more expensive than what it is today, but contractually what we agreed to were some

specifics standards. The MBA has standards and when we are looking at conferences and they have the consideration of Atlanta, they have the considerations of Dallas, they have the considerations of so many other cities to hold high school conferences, college conferences, major concerts, any of that, if we want to stay competitive then had I agreed to this many years ago, I'm not going to say yea or nay, chances are probably would have been no for me, but knowing where we are today and knowing that we have a contract, that we have a commitment, I am completely comfortable and satisfied with the fact that our staff has done their complete due diligence because I have asked a million and one questions about this project, that they know exactly how the funding source for this is going to be maintained and as a growing city of almost a million, we are going to continue to have opportunities to either move the city forward or to stagnate it. I'm in support of moving it forward.

Mr. Smith said one thing I think is important to note is often if you don't support necessarily spending public taxpayer dollars for professional franchise, it does not necessarily mean you are not supporting the team. To me it is a philosophical argument of how we spend our money, not so much whether or not I want the Hornets to be successful. Then two, regarding the debate in the previous councils, the argument that I was trying to make is that I think there are some gray areas that go beyond the upkeep of the arena and the maintenance of the arena which I do think it is important that we maintain that asset to a level that is still useful to the public. Again, I'm not going to support it, but it is the level of where I think the expenditures are coming in; I think they exceed my understanding of what the contractual agreement is. I do think it is important if we have previous agreements then we have a contractual agreement that we meet those contractual obligations, I'm arguing that I don't fully agree with the assessment we arrived at.

Mr. Phipps said I wanted to acknowledge a point of personal privilege; when I mentioned a former councilmember's name I failed to mention Senator Graham who was also a member of the distinguished council at that time of crafting this agreement, so I just wanted to mention Mr. Graham.

Mayor Clodfelter said I want to make just a couple comments and I won't repeat because you guys I think laid out all of the issues on both sides on all perspectives. There are a couple things I want to say about the financing package for this because I think it is very important that we comment a little more on that. This decision is not competing with other city priorities. We don't have the choice to use these monies for expansion of the police department or for neighborhood development, neighborhood improvements or for transportation projects. The North Carolina legislature gave the city authority to levy some special taxes on hotels, motels and rental cars, most of which are rentals at the airport. The vast bulk of the rentals in the city are there and on hotels and motels. They said to us you can only use that authority for travel and tourism related facilities such as convention centers and auditoriums and arenas and such like facilities. We couldn't take this money if we wanted to and use it on any other priority that the city has because we don't have permission to do that. The General Assembly in its own wisdom said you may use if for this and for no other purpose. That is the one thing I want to comment about so I hope we don't go away, any of us, with the impression that we are taking money away from other priorities, important ones, that I value and that we all value. We are not taking money away from them in order to do this instead. This is the money that the General Assembly earmarked for this purpose and this is what we must use it for.

The second thing I want to say sort of relates to Councilmember Phipps' point, if you step back and look at this from the perspective of the original decision the council then knew that they were going to be constructing a building with these special revenue sources that would require upgrades, maintenance, improvements and repairs in the future. I think it is a sign of very good fiscal management that nine years ago when they made the initial financial decision they were able to do that and enter into a set of agreements that matched the revenue sources that grew over the years so that today, nine years later when it is time that we have to go in and do some repairs, maintenance, renovations, and upgrades to that building that they built with those revenues, we have enough money from those very same revenues to do it. That is pretty good foresight and pretty good financial planning to be able to match that revenue stream over a ten year period. That is pretty good budgeting. A lot of people would consider that very, very good budgeting to keep it within the revenues that are available. This project tonight does not require that we go outside those earmarked revenues and use general funds of the city and so again I think when

you take that kind of perspective back Mr. Driggs that is where I think I might disagree with you. I think the match of the revenues and the project itself has worked out pretty darn good. I'll recognize you to tell me why I'm wrong.

Mr. Driggs said very briefly, and I appreciate what you said. My point about having tapped theses fund out is as we move forward on to things like Amateur Sports Arena and other areas, I'm asking myself where that money comes from because we've already spent all the money we can expect from this source.

The vote was taken on the motion and was recorded as follows:

YEAS: Councilmembers Austin, Autry, Barnes, Fallon, Howard, Kinsey, Lyles, Mayfield and Phipps.

NAYS: Councilmembers Driggs and Smith.

<u>City Manager Ron Carlee</u> said I would like to thank Ron Kimble and the team that worked really hard on this. This was a lot of really, really difficult work and negotiations and I want to commend Ron and the whole team as well as the CRVA and the Hornet's team. They came together and really butted heads, it got really heated and tough for a while, but people tried to reach a final decision that would work best for everyone and I want to commend them for outstanding work.

Mayor Clodfelter said I watched the negotiating team at work and I'll tell you one thing I do a lot of negotiating in my law practice; I wouldn't want to negotiate against these guys. You guys are pretty tough.

Mr. Carlee said Mr. Mayor I do have to recognize Mayor Pro Tem as well as you were engaged in this and I want to express appreciation for interventions at just the right time.

The ordinance is recorded in full in Ordinance Book 58, at Page 939.

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ITEM NO. 17: AIRPORT CORRECTIVE ACTION PLAN

Motion was made by Councilmember Howard, seconded by Councilmember Barnes, and carried unanimously to adopt Budget Ordinance No. 5460-X appropriating \$1,566,835 from the General Fund for transfer to Aviation to implement the Airport Corrective Action Plan.

The ordinance is recorded in full in Ordinance Book 58, at Page 940.

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ITEM NO. 18: CITY LYNX GOLD LINE PHASE 2 – FEDERAL SMALL STARTS APPLICATION

Motion was made by Councilmember Autry and seconded by Councilmember Kinsey to (A) Authorize the City Manager to submit a Federal Small Starts Grant Application for the City LYNX Gold Line Phase 2 project at a total project cost of \$150,000,000 with a 50% maximum federal share of \$75,000,000 and a 50% local share of \$75,000,000, (B) Instruct staff to notify the signatories to the 1987 and 1994 Memoranda of Agreement regarding the Hawthorne Lane bridge replacement and revise the MOA if required, work with the signatories to meet or exceed the original commitments prior to the acceptance of the Small Starts Grant, or remove the bridge and shorten the project if agreement on the contractual commitments cannot be reached, (C) Adopt Budget Ordinance No. 5461-X to allocate an additional \$12,000,000 in existing General Community Investment Pay-As-You-Go and Municipal Debt Service Funds to provide the full 50% city local match for the City LYNX Gold Line Phase 2 Projects, and (D) Adopt a resolution authorizing the City Manager to execute a Small Starts Grant Agreement with the U. S. Department of Transportation, under Section 5309 Capital Investment Grant Program for a total project costs of \$150,000,000 with a 50% maximum federal share of \$75,000,000 and a 50% local share of \$75,000,000 upon federal approval of the Small Starts Grant Application.

Danyell Mitchell, 100 Beatties Ford Road said as Student Government President of Johnson C. Smith University, it is my responsibility to voice concerns and comments of the student body. As I read many articles and watched many news cast about the extension of the Gold Line light rail, I see many land and business owners are concerned about the effect of the rails extension on their property as well as the economy as a whole. This is a similar concern for Johnson C. Smith University. As a university that thrives on growth and innovation and finding new ways to better our institution, this project will be a step forward in our process. Many of our students are not from the area or even from North Carolina and no matter why they chose this city or our institution they stayed because of the mass opportunities provided here. However, for many of our college students transportation is always an issue. With the extension of the project our students will be able to fully experience all that Charlotte has to offer. Job internships and other networking opportunities will then be more accessible for our students as they prepare for life after college. The light rail will also enhance our involvement in the community, which is very important and vital to our institution. Understanding that there is more to the decision and development process than simply hearing our opinions and concerns, I do appreciate you hearing us out and on behalf of Johnson C. Smith University thank you for taking our concerns into consideration.

<u>Senator Malcolm Graham, 3404 Crusta Court</u> said I'm impressed that you guys had an arena debate that lasted about 20 minutes and Ms. Lyles and Ms. Carter, our debates usually lasted about four hours so I'm very impressed.

Mayor Clodfelter said as I said we've had plenty of meetings before tonight on that very topic.

Senator Graham said it is indeed an honor as well as a privilege for me to be back here tonight and I come to you in a capacity as Director for the Center for Applied Leadership and Community Development at Johnson C. Smith University and that is the capacity in which I speak to you tonight. I come tonight to urge you to support Item A, B and C on the agenda and I think the arena conversations are a good example. That was a highly contested vote and discussion ten years ago and ten years ago we planted the seed that you see the fruit of today. Your vote to extend the city's Gold Line towards east Charlotte and West Charlotte is an investment vote. It is a vote for Charlotte's future; it is a vote for planting a seed in Charlotte's crown for future growth and development. We stand here today, residents from West Charlotte and if there are those present from that community would you please stand for me tonight, urging you to continue to support an investment in West and East Charlotte. Johnson C. Smith University over the last four years have paid \$20 million or more in the ground in investing in West Charlotte from the I-77 bridge to the historic Excelsior's Club and certainly the investment of more infrastructure improvements will greatly leverage the investment that the private community has already made in terms of trying to revitalize that corridor to bring strength and unity among it. You heard from our very excellent Student Government President in terms of the importance of transportation options for our students. Our residents are here urging you to mpl

continue the support of this very, very important project for Charlotte. It is not about building the line for today, it is about having that line in place for future generations and that economic development that is desperately needed for tomorrow along that corridor. We stand urging you to continue this partnership between our great university and the City of Charlotte as we work to rebuild historic West End.

Diane Langevin, 3825 Winterfield Place said I'm here on dual representation. I'm here as an original member of the Gold Line advisory committee and I'm also here as a member of the East/West Neighborhood Coalition that has been started by Councilmembers John Autry and Al Austin. I'm here today to say let's go with the Streetcar. It is unfortunate that hindsight is always 20/20; after all is said and done we always see what we should have done, what the answer should be and we get into a syndrome called the woulda, shoulda, coulda syndrome. We see what we should have done when we had the opportunities that were given to us. We look at what we would have had had we taken our opportunities now. It is not going to get any less expensive; we have so many opportunities right now and then we think of what we could have had had we taken these opportunities. Today we have these opportunities to unite East Charlotte and West Charlotte; we can unite the education, we can unite the businesses, the neighborhoods the residences, the medical centers, the Gold Line can achieve that. As a resident of East Charlotte I'm in favor of the Gold Line. Now I may not be able to really enjoy the fullness of the Gold Line by the time it gets to my end because I'm at the terminal end of the east part; I'm right next to Eastland Mall. Our neighborhood will be the final stop and I can't wait to see the art work because there is a beautiful exhibit right now at the Levine Center which is gorgeous. I entrust you please and I'm very optimistic about the future of Charlotte, of your foresight, of what you can do, of what you should do now, not what could be done in the future or would be done if you had all the finances and all the necessities at your fingertips.

Councilmember Lyles said Councilmember Autry just called for the question and I would be delighted to pass on that. It is an interesting agenda item that we have the arena on the agenda and then we have the Gold Line. It is kind of a confluence; you've got two different streams of thought, but as I heard the speakers talk about the arena I heard a lot of the same things that we should respect in this discussion around our Gold Line. I think I heard people say that the arena was 2003; the adoption of this plan for this city's transit system was 2006. This plan included the Gold Line, perhaps we didn't know quite what to call it then, but we've got a good name for it. It is one that people are beginning to use and see as viable. I heard us talk about the idea of a world class city; now I've always had a little bit of a problem with that. I would be happy for Charlotte to be just the good city that it has always been. It doesn't have to be world class because we are class already. The most important thing that I heard was the infrastructure is so important to what we've done and we need to understand transportation is an infrastructure that the city owns. Now the arena is owned by the city and there is a professional team in it, but the roads in this town, the buses in this town, the light rail line, they are owned by the city and they are used every day for transportation. We built the south line of the light rail for about \$460 million dollars. The Blue Line going north is a little over \$1 billion dollars and when we complete the Gold Line it will be about \$500 million dollars. Every dollar of that results in the ability for people to move around the city, to go work, to go to entertainment. We can't deny what we've seen along the South Line as we've seen redevelopment along that South Line. I think about the number of people that live in the South End, the 7,000 people that have moved there because of the convenience. You think about the development that has occurred. When I was talking about running I went to every forum and people would say are you going to support the Streetcar; we didn't use the Gold Line then. I thought long and hard because I knew it was controversial but at the same time I raised my hand every time and I said yes and the reason that I said yes is because we have to connect the east and the west side so that we can continue to build out the system that we had in 2005. Now John told me not to talk a long time and I'll stop there, but I think Senator Graham said it; he said we've got to connect, we've got to invest and we've got the future. Ms. Langevin said it as well. I don't want to look back 50 years from now, well, I will not be looking back 50 years from now, but I don't want my grandchild to turn around and say what we are saying today. In 1920 we had 35 miles of track in this City. It is now time to build these 10 miles, we are going to do it with federal assistance and I know that the money isn't a dedicated source, but our capital investment program today has over \$440 million dollars for transportation programs excluding this project. I see this project as valuable

from my perspective to the future to the opportunity that we need to tie this community and connect it together. It is a 2006 Plan; I believe in its implementation.

Councilmember Barnes said I'm going to be brief too out of respect to Mr. Autry since John is calling the question every two minutes. I am going to be consistent as I have been for the last several years. Among the concerns that I have expressed over the years have had issues to do with the funding methodology for this project. It should have been a part of the MTC process from the very beginning and it would have been funded I think correctly. The difference between and among the projects that Ms. Lyles mentioned and this project is that there are a diverse set of funding sources for the Blue Line, for the arena, it is not just one funding source. My main fear from the very beginning had been that this project would become a permanent part of the city's General Fund budget and we've gone from \$63 million that we somehow found in our budget to now \$75 million that we have somehow found in our budget after we just raised taxes. I think that sends a bad signal to people who watch what we do because we are always saying we don't have any money to do anything, yet in this case we have cobbled together \$75 million as a match for the grant request. I think we will look back in a few years and say \$250 million, \$300 million from now that we have in fact completed some part of the line, maybe all of it, but \$300 million of it came out of the city's General Fund and I just don't think that is the right way to fund the line. Also there has never been a plan to build the line beyond French Street or beyond Sunnyside Drive. I hope that will happen, but there has never been a plan to do that. It has been hoped for, but it is not a part of any plan. I'm going to be consistent as I have been and not vote for this because I don't think it is in the best interest of the city.

Councilmember Driggs said I appear to be Dr. No tonight but the plan that we are voting tonight because the amount that we were originally using for this project was \$126 million and it has now gone up to \$150 million; it is a 19% increase and I recognize that the explanation for the majority of that was basically inflation. We had no provision for inflation because what we didn't think there was going to be any, so now once again having voted on the \$126 million we get the news about the fact that it is actually \$150 million. One point I want to make on behalf of the opposition and understand there is opposition in this town. It needs to be heard. The main rational for this Streetcar according to many conversations I've had is development rather than transportation. I think that a train that runs on the street and displaces vehicle traffic does not contribute in the same way that an independent rail line does, therefore trying to justify this outlay solely on the basis of added transportation capacity is a bit of a challenge. On the other hand it is expected to produce a boost in economic activity in a badly needed corridor and that is one of the benefits that is touted for it.

The thing that troubles me and I think a lot of people is that the benefit of that is going to accrue to people who own along there or live along there. There is no provision to try to recapture some of the windfall that will accrue to those people to help pay for this thing, so what you've got is everybody in town pays for it through one kind of tax or another. It comes out of the towns general funds, but the benefit of the thing accrues more to some people than others; in fact, very definitely much more too some people than others. In particular on behalf of District 7, as far away as we are and as much District 7 pays to the overall kind of tax base of the city, the idea that we should be participating equally in the cost of this thing without really seeing any of the benefit that far away, and granted there is an overall city benefit and I think the people in District 7 are happy to participate in that. That transfer of wealth that occurs as a result of the way this is being paid for and where it is being built is something that should be transparent and fair. What we have right now is we have the general assertion that this is a good project, that there will be benefits from it, but it is kind of like the point I was making before, the actual accountability on the relationship between the benefits and the costs is lacking and the alignment of the incidents of the costs with the people who actually get the benefit is also not there. I was pleased to see that there was a proposal that \$1.2 million out of the \$6.2 million operating cost of the thing is proposed to be paid for through a municipal service district. At least for that amount of money we have an alignment of the incidents of the costs to the people who will benefit from it, but otherwise it is basically a great big redistribution of wealth so you shouldn't be surprised if a lot of people who pay taxes in far removed parts of town come out against this and I think it is a mistake for us as a Council to just ignore them. Right now in this room I understand there is not a whole lot of support to the position I'm taking, but if you take the economic impact of all the

people who think this is a bad use of money and offers a bad return on investment they are significant and I think that voice deserves to be recognized.

I would raise just a couple of questions, based on the 65% design, do we know now how much the full ten miles will cost. There was reference to the \$500 million figure. I think we can safely say it is not \$500 million; I think we can safely assume it is going to be quite a lot more. I will just raise that rhetorically. Bear in mind that the Small Starts Program that we are relying on for federal funding puts a \$250 million cap on projects that you can fund through that source and limits to \$75 million the amount of federal funding you can get for such projects. Where is the rest of it coming from? This plan that we've perceived so far with a 50/50 partnership with the federal government is not going to see all the way through and I don't know how the rest of it is supposed to get paid for. On the operating side we are taking \$3.2 million from motor vehicle license fees to cover operating expenses. What is that money being used for now and how do we replace it? It gets back to the same point I've tried to make before; you can shuffle this stuff around all you want, at the end of the day there is a kind of a pot and it all has to come from somewhere, so now we are using motor vehicle license fees to pay for this instead of whatever it was we were doing with those before. I don't know whether the Municipal Service District Tax can be just levied without a public buy-in. Is two cents extra on the property tax going to be acceptable in that district? Finally the biggest question is what happens if the federal government doesn't approve the grant? There is a perfectly good chance they won't. The last time we talked about this I said how certain can we be and no one was even able to handicap the likelihood that we are going to be successful with this application. If it is not successful, are people here based on the sentiment in this room seriously trying to tell me that we are just going to say oh, okay, we tried; no, we are going to start looking around for some other way to pay for this and I just caution you. We've got this privilege license tax going away next year; the city faces a lot of financial challenges. We need to have our eyes open on what it is that is coming at us and how do we propose to deal with it. I'm afraid I'm going to have to say no to this.

Councilmember Austin said I will say one thing; I am supportive of this document; I'm supportive of this action and I think there is a quote that applies this evening as we discuss the Gold LYNX Line and as the Council philosophy for future concerning transportation and the 2030 Transit Plan, and it actually comes from an ice hockey player Wayne Gretsky when asked about his success in the sports he said: "A good hockey player plays where the puck is, but a great hockey player plays where the puck is going to be". For Charlotte to be the successful and global city we desire to be, we need to play where the puck is going to be. We need to look to the future and decide today on decisions that will meet the needs of people living in 2020 and 2030 and beyond. Many of us will not be here, but maybe Ms. Lyles will. We already know that thousands of millennials are descending on our fair city and are shaping Charlotte's future. Many of them are in the audience right now; they want apartments, not condos, they want to live in urban areas where there is a high concentration of jobs, entertainment and transportation options because many don't have cars, may not even have a driver's license. They look to the greater good of the community, not to just to the one. The Gold LYNX Line is a greater network connecting people and businesses east and west and north and south. The Gold LYNX is about connecting our universities together from UNCC, CPCC and the great Johnson C. Smith University. The Gold LYNX is about bringing economic development along these areas to add to our overall tax base. Completion of the Small Starts Grant, Phase 2 of the Gold LYNX Line moves us towards where the puck will be, where Charlotte will be. Charlotte is a good city but I think we can be a great city if we look to where the puck is going to be.

Councilmember Smith said it is reckless to spend an additional \$24 million of taxpayer money on this project. Without a more thorough examination by council; think about it, we had a 30 minute dinner presentation tonight on the fluoridation of city drinking water, yet we cannot find time for a public vetting of a project that has increased by approximately 20% and has not yet progressed beyond the 65% design phase. We have yet to spend the first dollar on actual construction and we are already over budget. The Streetcar was a bad idea from the start; it divided a previous council, it has divided a community and mark my words, it will raise taxes. Instead of scrounging to find \$75 million to fund this gimmick I wish we could find \$75 million to return to the taxpayers. I will not be supporting this motion.

Mayor Clodfelter said Mr. Manager, do you want to respond to any of the questions that have surfaced?

City Manager Ron Carlee indicated he did not.

The vote was taken on the motion and was recorded as follows:

YEAS: Councilmembers Austin, Autry, Howard, Kinsey, Lyles, Mayfield, and Phipps.

NAYS: Councilmembers Barnes, Driggs, Fallon and Smith.

The ordinance is recorded in full in Ordinance Book 58 at Page 941.

The resolution is recorded in full in Resolution Book 46 at Page 292-293.

Mr. Carlee said I just want to thank you for flagging to us on the historical issues around the bridge on Hawthorne going over Independence; that was extremely helpful. I do want to recognize David McDonald, our CATS Director and the rest of the CATS Team who have worked really hard on this. We are getting ready to open Phase I this spring. As was referenced that is an exhibit at the Levine Museum on the public art for Phase I, a nice opening of that last night and we encourage people to go by and see what is really a stunning art that is planned that combines the past and the future of Charlotte together as we get ready to open Phase I of this project. Thank you and thanks to the team.

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ITEM NO. 19: APPOINTMENTS TO BOARDS AND COMMISSIONS

Item No. 19-A Historic District Commission The following nominees were considered for one appointment for a resident owner of Hermitage Court for an unexpired term beginning immediately and ending June 30, 2015:

Lisa Yarbrough, nominated by Councilmembers Austin, Autry, Driggs, Fallon and Mayfield. Ed Peacock, nominated by Councilmember Barnes.

Ed Peacock has declined to accept the nomination to the Historic District Commission.

Results of the first ballot were recorded as follows:

Lisa Yarbrough, 9 votes – Councilmembers Austin, Autry, Barnes, Driggs, Fallon, Howard, Kinsey, Lyles, and Mayfield None of the above, 1 vote – Councilmember Phipps.

Ms. Lisa Yarbrough was appointed.

Item No. 19-B: Keep Charlotte Beautiful: The following nominees were considered for two appointments for three-year terms beginning July 1, 2014 and ending June 30, 2017:

Joshua Arnold, nominated by Councilmembers Mayfield, Phipps and Smith. Francene Greene, nominated by Councilmembers Autry, Fallon, Howard, Kinsey, Mayfield and Phipps. Martin Joseph, nominated by Councilmembers Austin, Driggs and Fallon.

Joshua Middleton, nominated by Councilmembers Austin, Driggs and Howard.

Laura Sieckmann , nominated by Councilmember Autry.

Regina Tisdale, nominated by Councilmember Kinsey.

Results of the first ballot were recorded as follows:

Joshua Arnold, 5 votes – Councilmembers Austin, Driggs, Mayfield, Phipps and Smith Francene Greene, 5 votes – Councilmembers Autry, Barnes, Fallon, Howard and Lyles.

Martin Joseph, 4 votes – Councilmembers Barnes, Fallon, Lyles and Mayfield. Joshua Middledton, 2 votes – Councilmembers Austin and Driggs. Laura Sieckmann, 3 votes, Councilmembers Autry, Howard and Kinsey Regina Tisdale, 1 vote – Councilmember Kinsey.

<u>Mayor Clodfelter</u> said we have two top vote getters, but neither got a majority of the Council; Mr. Attorney what is your procedure in this circumstance?

<u>City Attorney Bob Hagemann</u> said Mayor I would suggest since there are two seats that you take the four highest vote getters and each Councilmember would have two votes.

<u>Councilmember Lyles</u> said I think the Attorney's suggestion is fair, but may I suggest that we vote on Joshua Arnold and Francene Greene who received five and see if they both get six votes and do it that way.

Mayor Clodfelter said this is your process and you can run it however you want to run it; there is not any sort of rules. Let's do that.

A second vote was taken on Joshua Arnold and Francene Greene and recorded as follows:

Joshua Arnold – 11 votes – Councilmembers Austin, Autry, Barnes, Driggs, Fallon, Howard, Kinsey, Lyles, Mayfield, Phipps and Smith.

Francene Greene, 10 votes – Councilmembers Austin, Autry, Barnes, Driggs, Fallon, Howard, Lyles, Mayfield, Phipps and Smith.

Mr. Joshua Arnold and Ms. Francene Greene were appointed.

Item No. 19-C: Tree Advisory Commission: The following nominees were considered for one appointment for an unexpired term beginning immediately and ending December 13, 2016:

Joshua Arnold, nominated by Councilmembers Autry, Howard and Smith. Tom Johnson, nominated by Councilmembers Austin, Driggs, Fallon, Kinsey, Mayfield and Phipps.

Results of the first ballot were recorded as follows:

Joshua Arnold, 5 votes – Councilmembers Autry, Driggs, Howard, Kinsey and Smith. Tom Johnson, 6 votes – Councilmembers Austin, Barnes, Fallon, Lyles, Mayfield and Phipps.

Mr. Tom Johnson was appointed.

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ITEM NO. 21: MAYOR AND COUNCIL TOPICS

Councilmember Barnes said to be brief, I wanted to share an experience I had last Friday with the Council. I visited with the North Carolina Missions of Mercy event at the Convention Center and met with Dr. Bill Blaylock and Dr. Alvin Goodman who are Endodontists here in town. They provide free dental care to about 2,500 people; it is the largest such event in the country. They provide surgery there; they can actually make dentures there. It takes them about 18 months to ramp up for the event, but it was a tremendous event, a tremendous service to Charlotte and I just wanted to thank them for their work on behalf of the people of this city. There were dozens of dentists and oral surgeons and hygienists and other dental professionals there and it was a great experience for me. Also, Senator Joel Ford asked me to make people aware of an event on September 18th beginning at 10:00 a.m. to 2:00 p.m. at the NASCAR Hall of Fame; it is the energize event. It is a community conversation about energy opportunity and workforce readiness sponsored by the American Association of Blacks and Hispanics in Engineering. It is free and open to the public; you can get more information at www.aabehieenenrgize.com/charlotte or just simply call 704-412-9302, again September 18th at the NASCAR Hall of Fame.

Finally, I wanted to ask the Manager for some information on a matter. I talked to Chief Monroe about body cameras for all our Patrol Officers and he and I had a good discussion about it in light of the purchase we made a few months ago for 150 cameras. I wanted to ask if you could bring back some information to us on the feasibility of purchasing enough cameras to outfit all of our patrol officers.

<u>City Manager Ron Carlee</u> said we will be happy to look at that. We received the bids on the first 150; they are in the process of making a selection there. We will be pushing them out into the community. Everything we've read and know about cameras at this point is very positive and assuming all goes well we will be happy to bring you proposals and will be looking at in the context of the budget process. We see cameras as a really good tool for deescalating relationships between the community and police and anything that can be done to deescalate a situation that can get out of control is really critical for the protection of our police officers and the protection of the public.

<u>Councilmember Howard</u> said I thought we should all congratulate Mr. Albin for getting engaged this week-end.

<u>Councilmember Lyles</u> said this is going back probably to our prior discussions; I have really wrestled with the comments that we've been making in some of our decision making because I wanted to be clear that I recognize that everyone doesn't accept most of we have decided tonight or there is not this kind of blanket everybody has to agree on something in any of our comments. It is something that really has concerned me in that there ought to be that opportunity to state how we see things and how they are different and people that oppose. One of the things that I've been thinking about is we adopted a budget in June and that budget process has generally been something that we've held up as our standard and yet here it is September; we've had two major issues coming up in September, \$25 million here and \$27 million there and it has given me some pause about how do we deal with either the fact that our standard we have to meet and kind of stick to what we say or has the world changed in a way that we have to have that kind of flexibility to say, we know that these things are coming up, we know where they are. I would like to ask the Manager to think about how we do a process that acknowledges that these things are not going to be easy decisions. I think everything that Councilmember Driggs said; well not everything, but what I'm really getting to is the fact that it is a difficult thing. We could decide to give \$75 million back to the taxpayers; that is our call. But a lot of our decisions are based upon the information that we have at the time and how much we are going to stick to it and I wonder if we are doing that process in a way that respects the public enough so that we can have these kinds of different debates and do it well and do it in a way that is transparent. I would just like the Manager to think about that as we are tackling some of these tougher issues as we move along in the current fiscal year.

<u>Mayor Clodfelter</u> said the unfortunate problem we have and I'm not sure it will ever go away is that the world doesn't operate according to The Local Budget and Fiscal Control Act schedules. Although we may like to pretend that it does and everything gets decided once and all at the same time that is just unfortunately not the way the world works. I think you raise a good point and that is how do we accommodate outside the budget process those kinds of decisions that are going to come up that aren't going to be scheduled according to the annual budget adoption. That is a very important topic and I think Councilmember Driggs has talked about it at great length and the point is well taken. Councilmember Phipps I know the Budget Committee is going to be meeting through the fall to talk about some of the issues we've had discussion with the Manager about on the budget process so this is probably one to add to the agenda for your Committee.

<u>Councilmember Phipps</u> said yes, I'm going to be sending out an e-mail soon of some enhancements that I want the committee to ponder to see how we can strengthen that budget process to make it a more substantive process and I would hope to get the input from my committee members so we can move forward and give direction to the City Manager to help craft some enhancements to the committee.

I would like to make an announcement and congratulate the Hidden Valley Community for a very successful 23rd Annual Festival and Parade wherein yours truly was the Grand Marshall this year.

<u>Councilmember Smith</u> said we have had a night of vigorous debate and emotional proclamations and I would like to end the night on a little lighter note except around my house, I would like to congratulate my lovely bride who beat me in fantasy football this weekend.

<u>**Councilmember Driggs**</u> said I wanted to remind people that I will be hosting a Town Hall Meeting on the 20th of September at Providence High School at 9:00 a.m. The theme is Managing Growth in District 7 and the unofficial tag line is, "Is Development Out of Control". If you have questions about zoning, about traffic, planning or CMS, please participate.

Councilmember Mayfield said there are two announcements I would like to make for District 3. At 10:00 a.m. on this coming Saturday, the 13th for the Steele Creek area, we will be having our fourth annual LifeFest 2014, Freedom to Dream and Succeed at the Life Center which is located at 2435 Toomey Avenue near the corner of Remount Road. I also have an event at the Paw Creek Community Reunion, their 10th year celebration which will be an all-day event from 12:00 to 7:00 this Saturday and that will be located at 9200 Moore's Chapel Road. Two amazing events on two separate ends of District 3, so hopefully whichever is closest to you, you will be able to come out and enjoy.

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ADJOURNMENT

The meeting was adjourned at 9:20 p.m.

Emily A. Kunze

Emily Kunze, Deputy City Clerk

Length of Meeting: 4 Hours, 11 Minutes Minutes Completed: September 19, 2014