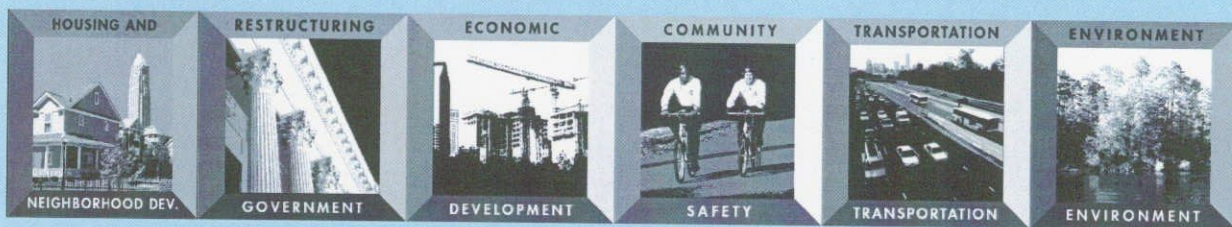


# **City Of Charlotte And The Charlotte-Mecklenburg Regional Housing Consortium**



## **Consolidated Annual Performance & Evaluation Report (CAPER)**

**FY 2006 (July 1, 2005 to June 30, 2006)**

**HUD Program Year - 2006**

**September 2006**

## TABLE OF CONTENTS

### Executive Summary

#### Section

#### Pages

#### Section 1 - General Requirements

**7 - 26**

- A. Assessment of Progress Toward One-Year & Five-Year Goals
  - Decent and Affordable Housing
  - Economic Development
  - Suitable Living Environment
- B. Impediments to Fair Housing and Actions Taken to Overcome Them
- C. Affordable Housing Actions for Extremely Low, Low/Moderate Income Renters and Owners
  - Actions Taken and Accomplishments to Meet Worst Case Needs
  - Actions and Accomplishments to Serve Persons with Disabilities
  - Number of Section 215 Housing Opportunities Created
- D. Continuum of Care Progress to Help Homeless People
  - Actions to Meet Supportive Housing Needs (Incl. HIV/AIDS)
  - Actions to Plan and/or Implement Continuum of Care
  - Actions to Prevent Homelessness
  - Actions to Address Emergency Shelter Needs
  - Actions to Develop Transitional Housing
- E. Actions and Accomplishments to:
  - Meet Underserved Needs
  - Foster and Maintain Affordable Housing
  - Eliminate Barriers to Affordable Housing
  - Fill Gaps in Local Institutional Structure
  - Facilitate PHA Participation/Role
  - Reduce Lead-Based Paint Hazards
  - Reduce Poverty
  - Ensure Compliance with Program and Planning Requirement
- F. Leveraging of Public and Private Funds
- G. Summary of Citizen Comments
- H. Analysis of Successes and Failures & Actions Taken to Improve Programs

#### Section 2 - Community Development Block Grant (CDBG)

**27 - 29**

- A. Relationship of Expenditures to Priority Needs



- B. Low/Moderate Income Benefit
- C. Amendments and Other Changes to Programs
  - Pursue All Resources Identified in Plan
  - Certify Consistency for Local Applicants for HUD Funds
  - Support Consolidated Plan Goals
- D. National Objective Failures
- E. Actions Taken to Avoid Displacement
- F. Compliance with URA
- G. Jobs Filled with Over Income People
- H. For Limited Clientele Activities
- I. Rehabilitation Accomplishments and Costs
  - Units completed for Each Type of Program
  - CDBG Expenditures for Rehabilitation
  - Other Funds Invested
  - Delivery Costs
- J. Neighborhood Revitalization Strategy Area
  - Progress Against Established Benchmarks
- K. Program Monitoring
- L. CDBG Financial Summary Attachments:
  - Reconciliation of Cash Balances
  - Program Income, Adjustments and Receivables

Section 3 - HOME	30 – 33
A. Distribution of HOME Funds Among Identified Needs	
B. HOME Match Report	
C. Contracting opportunities for M/WBEs	
D. Assessment of Effectiveness of Affirmative Marketing Plans	
E. Program Monitoring	
F. Information About the Use of Program Income	
Section 4 - Charlotte-Mecklenburg Regional Consortium	34
Section 5 - Emergency Shelter Grants (ESG)	35
Section 6 – Housing Opportunities for Persons with AIDS/HIV (HOPWA)	36
Section 7 - Summary	37
Section 8 - Appendices:	38
Appendix No.	
1. Overview of Federal and Local Funding Activities	39

2.	Financial Partner Compliance Scorecard	40
3.	FY2006 Monitoring Schedule	41
4.	CDBG Rehabilitation Accomplishments and Cost	42
5.	Reconciliation of Fund Availability to C.A.P.E.R. & <u>5a</u> . HUD Grant Housing/Economic Development Notes Receivable	43-44
6.	HOME Match Report	45
7.	Status of the HOME Grant	46
8.	Program Income Receipts & <u>8a</u> Calculation of Balance of Un-programmed Funds	47-48
9.	Program Delivery Cost – CDBG Grant	49
10.	Certifications of Consistency With the Consolidated Plan	50
11.	HOPWA Performance Chart 1 & 2 HOPWA Performance	51
12.	City/CMHP MWBE Participation	52
12a.	MWBE Activity	53
12b.	CHMP MWBE Activity	54
13.	Evidence of Advertised Public Notice	55
14.	FY2006 Achievements - Charlotte-Mecklenburg Community Relations Commission	56-58
15.	Summary of CDBG Objectives, Accomplishments, Appropriations, etc..	59-60
16.	CDBG Financial Summary (Federal Year 2005)	61-66
17.	City Leveraging	67
18.	CDBG Activity Summary Report (Federal Year 2005)	68-93



## **Executive Summary**

The City of Charlotte carries out federal programs administered by the U.S. Department of Housing and Urban Development (HUD). In addition the City uses local funds for community development activities. The Consolidated Annual Performance & Evaluation Report (CAPER) is the document that the City of Charlotte submits to HUD as a performance report for the following programs: HOME Investment Partnership (HOME), Community Development Block Grant (CDBG), American Dream Down payment Initiative (ADDI), Emergency Shelter Grant (ESG), Housing Opportunities for Persons with AIDS/HIV (HOPWA) and Lead Hazard Reduction Program. The funding from these programs is used to provide and promote decent and affordable housing, a suitable living environment, and expanded economic opportunities for Charlotte's citizens.

The City focused most of its efforts on achieving the goals and strategies outlined in the Housing and Neighborhood Development focus area and the Charlotte City Council's Housing Policy. The City also focused on nine targeted revitalization neighborhoods. The Housing Policies, approved by City Council on November 26, 2001 and September 24, 2004, represents the City's housing revitalization strategies for low and moderate-income areas. The City of Charlotte Housing Policy supports the need for safe and decent housing for low and moderate-income households and identifies the following goals:

- Preserves the existing housing stock;
- Expand the supply of low and moderate-income housing; and
- Support family self-sufficiency initiatives.

The City of Charlotte carries out federal programs administered by the U.S. Department of Housing and Urban Development. The Consolidated Annual Performance & Evaluation Report (CAPER) is the document that the City of Charlotte submits to the U.S. Department of Housing and Urban Development (HUD) as a performance report for the following programs:

- Home Investment Partnership Program (HOME)
- Community Development Block Grant Program (CDBG)
- Emergency Shelter Grant Program (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA)
- Lead Hazard Reduction Program

The City of Charlotte Housing Policy embraces the national goals established by the U.S. Department of Housing and Urban Development to provide decent and affordable housing; provide suitable living environment; and expand economic opportunities to benefit low and moderate-income households.

### **FY2006 Program Achievements**

In FY2006, the City of Charlotte and its partners implemented a number of housing and community development activities in the Charlotte community. The following are a listing of the some of the City's achievements in FY2006:

- In FY2002 City Council established a goal of 4,500 affordable housing units over 5 years. In FY2006, the City exceeding that goal one year early by producing 5,513 affordable housing units over the last four years.
- A total of 1,312 affordable housing units were produced through rehabilitation, new construction, and down payment and mortgage assistance. Funding from federal, local and private resources were utilized to produce the affordable units.
- Through the Housing Trust Fund and other federally/locally funded programs an additional 1,051 affordable units were financed.
- Approximately 535 persons benefited from City sponsored counseling services (homeownership counseling and post – ownership counseling).
- 126 homes were reduced of lead hazards.
- 6,064 persons benefited from the Emergency Shelter Grant (homeless assistance program) and emergency rent and utility assistance programs to prevent homelessness.
- 85 (families) Hurricane Katrina Evacuee received housing assistance.
- Over 2,300 houses were brought into compliance with the City's minimum housing code.
- Over 1,000 Charlotte citizens received neighborhood-based training.
- The City successfully conducted its 11<sup>th</sup> Annual Neighborhood Symposium. Over 400 neighborhood residents attended this year's event.

The FY2006 CAPER is organized in eight (8) sections. The Executive Summary, which highlights the City of Charlotte FY2006 accomplishments. **Section 1**, contains the general requirements, which are required by the Housing and Urban Development Department. **Section 2**, describes the use of CDBG funding for FY2006. **Section 3**, illustrates the use of HOME FY2006 funding and monitoring procedures for the program year. **Section 4**, illustrates the FY2006 activities of the Charlotte-Mecklenburg Housing Consortium. **Section 5**, documents the ESG program accomplishments and activities for FY2006. **Section 6**, provides information about the City's HOPWA program. **Section 7**, is the Summary. All appendices stated in this document can be found in **Section 8** of the report.



## **SECTION ONE**

### **GENERAL REQUIREMENTS**

#### **I. General Requirements**

##### **A. Assessment of Progress Toward One and Five-Year Goals**

In FY2006, the City of Charlotte and its partners have made the housing, economic, and community development needs of Charlotte's low and moderate-income population the main focal point for federal and local funded programs.

The City's success in neighborhood revitalization has historically been measured by the number of houses brought into code compliance, increased homeownership in the City Within A City neighborhoods, housing construction and rehabilitation, small business investments along the City's distressed business corridors, and neighborhood capacity building. The FY2006 Action Plan focused on the following housing and community development activities:

##### **1. Decent & Affordable Housing**

- Housing Preservation
- Housing Support Activities
- Expansion Of Low & Moderate Income Housing (*New Construction*)
- Public Housing Initiatives
- Special Needs Housing
- Total Affordable Housing Produced With Federal & Local Funds

##### **2. Economic Development**

- Business Development
- Workforce Development

##### **3. Suitable Living Environment**

- After School Enrichment Programs
- Public Facilities and Infrastructure Programs
- Neighborhood Capacity Building

The following represents the City's achievements towards its FY2006 and Five-Year targets for providing Decent & Affordable Housing, Economic Development and Suitable Living Environment.

##### **B. Decent & Affordable Housing**

Under the broad goal of providing *decent & affordable housing*, the City of Charlotte through the FY2006 Annual Action Plan targeted its resources in the following areas: Housing Preservation, Housing Support Activities, Expansion of Low & Moderate Income Housing, Public Housing Initiatives, Special Housing Needs and the Total Affordable Housing Produce With Federal & Local Funds (*Appendix 1, Overview of Federal & Local*



Funding Activities). The tables and abstracts on the following pages indicate the achievement data in each area.

<b>Decent &amp; Affordable Housing - Summary of Achievements (Table 1)</b>				
<b>Projects</b>	<b>Strategic Measures</b>	<b>5 - Year Targets</b>	<b>1 - Year Target</b>	<b>FY2006 Actual</b>
<b>Housing Preservation</b>				
Housing Code Enforcement	No. Units in Compliance	11,500	2,300	2,569
Nuisance Code Enforcement	No. Units in Compliance	165,000	33,000	37,204
Acquisitions	No. Parcels	100	20	14
Rehabilitation	No. Of Units	2,500	500	448
Lead Paint Abatement	No. Of Units	600	120	126
<b>Housing Support Activities</b>				
Housing Counseling	No. Of Persons	3,000	600	740
Rental Housing Subsidies	No. Of Households	750	150	193
Homeownership Subsidies	No. Of Households	1,500	300	431
Emergency Utility Payments	No. Of Households	4,000	800	1,190
Emergency Rental Payments	No. Of Households	3,500	700	1,128
<b>Expansion Of Low &amp; Moderate Income Housing</b>				
New Construction	No. Of Units	2,500	500	182

\*In FY2002 Charlotte City Council established a goal of 1,000 affordable housing units per year over the next five Years.

## Housing Preservation

### One Year Achievements

#### a) Code Enforcement

The City continued its housing code enforcement efforts with an emphasis in nine targeted revitalization neighborhoods – Belmont, Druid Hills, Grier Heights, Lakewood, Lincoln Heights, Reid Park, Thomasboro/Hoskins, Washington Heights and Wingate. In FY2006 2,993 houses were inspected, resulting in 2,569 units being brought into compliance with the City's minimum housing code. The City expended \$4,654,232 in local funds for its code enforcement efforts.

In addition to the housing code compliances, the City conducted 38,128 nuisance inspections resulting in 37,204 compliances during the fiscal year.

#### b) Acquisitions

During FY2006 the City and its partners acquired 11 parcels for the development of affordable housing in the Belmont neighborhood as part of the Piedmont Courts HOPE VI program. During FY2006 the City also acquired 3 parcels consisting of 8.5 acres for redevelopment to support transit oriented development (includes mixed-use and mixed-income development).

The City issued Request for Proposals to qualified development teams to complete this project. The purchase price of the property was \$5,435,000 which was acquired with local funds.



### **c) Rehabilitation**

Households earning up to 80% of the AMI and whose property is under code enforcement can receive assistance through the City's rehabilitation program. The City also provides funds to the private sector and non-profits to rehabilitate housing. In FY2006, the City and its partners rehabilitated 448 housing units. During this program year the City expended \$702,778 for housing rehabilitation (\$506,737 CDBG and \$196,040 in Local funds).

### **d) Lead Hazard Reduction Program**

The City's has utilized the Lead Hazard Reduction Program to reduce and/or abate lead hazards in 126 units in FY2006. The program also performed community outreach to educate the public on the hazards of lead paint throughout the City. In FY2006 \$1,038,463 in federal funds and local funds were spent in the Lead Hazard Reduction Program (\$854,222 federal and \$1,038,463 local).

## **Housing Support Activities**

### *One Year Achievements*

#### **a) Relocation**

The City of Charlotte utilized CDBG and Local funds for housing support services (rental and relocation assistance) for displaced families. In FY2006, a total of 80 households were displaced due to code enforcement or other governmental actions. A total of 155 households were permanently relocated or moved in FY2006. The City expended \$2,090,337 for its relocation program (\$1,493,391 CDGB funds and \$596,946 in Local funds). The City and Charlotte Housing Authority entered into an agreement in FY2006 whereby the CHA manages the City's relocation program (with the exception of households that are displaced and eligible for URA benefits).

#### **b) Housing Counseling**

During FY2006 the City expended \$306,240 in local funds for housing counseling activities, Pre-Homeownership Counseling, and Post-Ownership Counseling. The primary beneficiaries of these programs are persons earning less than 80% of the area median income. The City utilizes private contractors (*Community Link and Consumer Credit Counseling Services*) to carry out these services, which in FY2006 benefited 740 individuals.

#### **c) Rental Housing Subsidies**

In FY2006, the City continued the annual \$275,000 subsidy to McAlpine Terrace, a multi-family development owned by the Charlotte Housing Authority. This subsidy supports rents for approximately 113 households. FY2006 represents the last year of the contract to provide the rental subsidy.

#### **d) Homeownership Subsidies**

In FY2006, homeownership opportunities were created for 431 individuals and families through the activities of the City and its partners. The City's most noteworthy homeownership programs are the American Dream Downpayment Initiative (ADDI) and HouseCharlotte, which includes a Police Officers Home Purchase Program. Of the 430 homeownership loans, 158 were through the ADDI program. The City expended \$2,879,952 for homeownership subsidies (\$1,154,513 in HOME funds, \$784,379 in CDBG funds and \$525,462 in Local funds).



#### **e) Emergency Utility Payments**

During FY2006, the City through Crisis Assistance Ministry (*non-profit emergency assistance agency*) assisted 1,190 eligible households and expended \$180,000 (*local funds*). Crisis Assistance Ministry, assisted clients by making payments for fuel bills, disconnect and meter removal fees, directly to the energy vendors such as Duke Power, Piedmont Natural Gas Company and oil companies.

#### **f) Emergency Rental Payments**

In addition to providing rental assistance, Crisis Assistance Ministry (CAM) also provided homeless prevention activities in the form of rental payment assistance. During FY2006 CAM assisted 1,128 eligible families and expended \$200,000 of City funds.

### **Expansion of the Supply of Low & Moderate Income Housing**

#### *One Year Achievements*

##### **a) New Construction**

The City of Charlotte, Charlotte Mecklenburg Housing Partnership (CMHP) and Community Development Corporations and private developers constructed new housing to increase the supply of affordable housing. Together the City, CMHP, CDCs and private developers constructed 182 housing units. During FY2006, the City expended \$10,674,921 to support new construction and acquisition activities (\$1,158,219 in CDBG funds, \$2,410,140 in HOME funds and \$7,106,562 in Local funds).

##### **b) Public Housing Initiatives**

The Charlotte Housing Authority (CHA) is pursuing the creation of additional mixed income developments that provide residents a greater sense of placement within their community and provides CHA financial viability. CHA is building an Asset Management infrastructure to protect and maximize the long-term physical and financial viability of the Authority's physical assets. The CHA has moved to a site based management and maintenance infrastructure that places staff on-site to effectively and efficiently serve its residents.

In FY2006, the CHA completed the construction of Arbor Glen Phase III (23 units), and the Phase II renovation of Southside Homes (114 units). Other rehabilitation developments funded through the City's Housing Trust Fund (HTF) and under construction include Southside Homes Phase III – 38 units, Southside Homes Phase IV – (84 units), Southside Homes Phase V (72 units), Mallard Ridge - 35 units, Cedar Knoll - 49 units, Leafcrest - 48 units and Stonehaven East (244 units – HOPE VI funding). In terms of new construction the following developments are currently the Live Oak Senior Apartment (50 units – includes HOPE VI funding) and Springfield Gardens (86 units – includes HOPE VI funding), McAden Park (60 units – Piedmont Courts HOPE VI development), Nia Point (81 units – includes HOPE VI funding), Montgomery Gardens (80 units – includes HOPE VI funding). In FY2005 the CHA was awarded \$5.4 million through the HTF for the following developments.

The CHA currently has three HOPE VI developments underway, Piedmont Courts, Arbor Glen and the Park at Oaklawn. Piedmont Courts is underway as demolition and construction have started. Arbor Glen and the Park at Oaklawn are nearing completion and the focus for each development is the single-family/homeownership component.

In addition to the developments with City Housing Trust Fund dollars, the CHA is developing the following; The Park at Oaklawn Community Center, Arbor Glen 50 (50-



units -rehabilitation), First Ward Apartments, (210 units – new construction), Arbor Glen – Homeownership (46 new single-family for sale units), Prosperity Creek (168 new senior units), 940 Brevard (100 new senior units as part of the Piedmont Courts HOPE VI development) and South Oak Crossing (200 new family units).

**c) Special Needs - Housing For Persons With HIV/AIDS (HOPWA)**

In FY2006 the City of Charlotte expended \$565,000 in HOPWA funds. Since 1999 the City has received over \$3.7 million in HOPWA funds: A total of **552** families & individuals were served in FY2006.

**d) Special Needs - Emergency Shelter Grant (ESG)**

During the program year, the City expended \$204,783 in ESG funds for homeless activities. The funds were allocated to four local homeless service providers: Crisis Assistance Ministry, Community Link, Charlotte Emergency Housing, the Salvation Army and Uptown Shelter. The beneficiaries of this program are homeless men, women and children and intact families for the shelter programs and persons threatened with homelessness for the prevention programs. A total of 6,649 persons were served in FY2006.

The tables below indicate the One Year achievement data for Public Housing and One Year Achievements for HOPWA and ESG programs.

<b>Decent &amp; Affordable Housing - Summary of Achievements (Table 2)</b>				
<b>Projects</b>	<b>Strategic Measures</b>	<b>5 - Year Targets</b>	<b>1 - Year Target</b>	<b>FY2006 Actual</b>
<b>Public Housing Initiatives</b>				
Public Housing Management	No. Of Units	3,252	3,307	3,307
Section 8 (rental subsidies)	No. Of Vouchers	3,908	3,908	-
Hope VI Projects	No. Of Units	330	282	282
<b>Special Needs Housing</b>				
Housing Opportunities For Person With AIDS (HOPWA)	No. Of Households	2,000	400	552
Emergency Shelter Grant	No. Of Persons	4,500	900	6,649

**Total Housing Production (Federal & Local Funds)**

For the reporting period of July 1, 2005 to June 30, 2006, the City of Charlotte and its partners created and preserved affordable housing units as follows:

<b>Housing Production Data Table</b>			
<b>Program Type</b>	<b>5 - Year Targets</b>	<b>1 - Year Target</b>	<b>FY2006 # Of Units</b>
Housing Rehabilitation	2,500	500	448
Housing Rehabilitation (Lead Based Paint)	600	120	126
New Construction – Rental/Ownership	2,500	500	182
Homeownership Subsidies*	1,500	302	431
<b>Total Affordable Housing Units</b>	<b>7,100</b>	<b>1,422</b>	<b>1,187</b>

\*Homeownership subsidies – Down payment and mortgage assistance  
New construction & rehabilitation numbers are based on completed units



In addition to the housing units listed above, in FY2006 the Charlotte City Council approved funding commitments for an additional 540 housing units (new and rehabilitated units). The total of the City commitments was over \$9.7 million and the developments will be funded through the Housing Trust Fund (City bond funds) and federal HOME funds. Construction for these developments will begin in FY2006. The total development cost is over \$33.4 million.

## 2. Economic Development

The City recognizes that attracting new businesses to the community, supporting existing businesses in the community and developing a trained workforce is vital to the economic health of Charlotte's inner-city neighborhoods. In FY2006 the City expended \$6,213,636 in local funds to support the City's economic development goals.

Under the broad goal of providing economic development, the City of Charlotte through the FY2006 Annual Action Plan, targeted its resources in the areas of Business Retention and Growth, Workforce Development, Small Business Development, and Business Revitalization and Transit Oriented Development.

The table and narrative abstract below indicate the achievement data in each area.

Economic Development - Summary of Achievements				
Projects	Strategic Measures	5-Year Target	1 - Year Targets	FY2006 Actual
<b>Business Development</b>				
Brownfield, Façade, Infrastructure, Security Grants & loans dollars leveraged	No. Of Projects	N A	\$10 million	\$2,183,507
Neighborhood Retail Projects	No. Of Projects	1	1	1 Oaklawn Ave.
Small Business Support	# of Businesses Supported	200	40	37
<b>Other Initiatives</b>				
Business Loans (Equity and SBE Programs)	No. Of Loans	215	20	15
<b>Workforce Development</b>				
Mayors Youth Employment Program	No. Of Youth Placements	4,000 Old program	Revised Program in 06- Target- 40	40

### a) Retention & Growth

#### One Year Achievements

In FY2006, the City initiated a City to Business (C2B) a program to call on small businesses throughout the City, with particular attention to distressed communities. This further supplements the existing Business Retention Program that visits medium sized businesses. Both programs seek to understand the issues businesses have working in our city and resolve problems they may be facing.

### b) Workforce Development

#### One Year Achievements

FY2006 goals were accomplished through the programs and services provided by the local Workforce Development Board and the Mayor's Youth Employment Program.



- **Workforce Development Board (WDB)**, the WDB's four JobLink Centers are strategically located to serve the entire community, with one focused on the distressed Enterprise Communities in the north cluster areas. The City expended \$5,402,00 in federal dollars for administration and employment and training initiatives for residents throughout the City.
- **Mayor's Youth Employment Program (MYEP)**, The MYEP was refocused this year to work with Right Moves for Youth, placing 40 at-risk youth in 8 week paid internships positions in the public and private sectors. This pilot program is being evaluated for expansion in the coming year.

### **c) Small Business Development Program**

#### *One Year Achievements*

The Small Business Development Program seeks to connect small businesses to contracting opportunities with the City of Charlotte and to provide technical training that expands the skills and competitiveness of the small businesses. The City provides networking and training on its own and also partners with the Biz Hub at CPCC to help small businesses, including those in disadvantaged communities, with start-up and expansion issues. The businesses provide needed goods and services to these distressed communities and serve as a source of jobs.

### **d) Business Revitalization & Transit Oriented Development**

#### *One Year Achievements*

During FY2006, the City expended \$6,213,636 in local funds to assist business development in targeted CWAC neighborhoods. Some of the city's business development programs include: Equity Loan, Facade Grant, Infrastructure Grant, Security Grant and Brownfield Assessment Grant Programs.

Additionally, the City undertakes market studies to better understand the business opportunities and consumer goods and services needed to support neighborhoods. In 2006, the Economic Development Office began studies on North Tryon and Independence Boulevard.

The City also partners with the private sector to bring new development to distressed areas. In 2006, the City sold 7 acres across from the Hope VI Project at Fairview Homes to The Drakeford Company for the construction of townhomes and needed retail services for the surrounding community. One shopping centers (University Village Service Center was sold and CityWest Commons Shopping Center is for sale and will pay off a section 108 HUD loan and \$900,000 in CDBG assistance. An additional shopping center, Shops at Freedom, was renovated with Stormwater Low Impact Design (LID) elements incorporated in the parking lots to improve stormwater quality, funded by the City's Stormwater Utility.

The City also acquired over 8 acres adjacent to the Charlotte Area Transit Systems South Line for a mixed use and mixed income transit oriented development. RFQ and RFP's were developed with 5 developers now working on proposals for the property. This redevelopment will bring needed services and needed housing to the transit station area.



### 3. Suitable Living Environment

During the program year the City continued to focus on neighborhoods as the key building blocks of the community. The City has continued the Neighborhood Action Plan process for neighborhoods such as: Belmont, Druid Hills, Grier Heights, Lakewood, Lincoln Heights, Reid Park, Thomasboro/Hoskins, Washington Heights, and Wingate.

Under the broad goal of providing a *suitable living environment*, the City of Charlotte through the FY2006 Annual Action Plan targeted its resources in the following areas: After-School Enrichment, Infrastructure Improvements, and Neighborhood Capacity Building.

The table and narrative abstract below indicate the achievement data in each area.

Suitable Living Environment Summary of Achievements				
Projects	Strategic Measures	5 -Year Target	1-Year Target	FY2006 Actual
After-School Enrichment	No. Children Served	815	815	1533
Neighborhood Development Action Plan Implementation	No. Of Neighborhood Plans Fully Implemented	9	9	9
Neighborhood Action Plan	No. Of New Plans Developed	9	2	1
Neighborhood Matching Grants	No. Of Neighborhoods Awarded Grants	125	25	16
Neighborhood Capacity Building	No. Of People Trained	5,000	1,000	1018
	Percentage Of Capacity Bldg. Success	80%	80%	99%

#### a) Public Service and Infrastructure Programs

##### One Year Achievements

The City expended \$8,199,901 (*local funding*) toward public facilities and infrastructure. The City identified the neighborhoods for comprehensive infrastructure improvements, which was funded through City bond funds.

#### b) After-School Enrichment

##### One Year Achievements

In FY2006, 1,533 children were enrolled in After-School Enrichment programs. The City expended \$1,259,249 for the After-School Enrichment Program, (\$941,552 in CDBG funds and \$317,697 in local funding).

#### c) Neighborhood Capacity

##### One Year Achievements

The City provided leadership training to 1018 residents from 286 neighborhoods. In FY2006 164 residents attended Community University, which provides leadership and capacity building training and 440 residents attended the 11th Annual Neighborhood Symposium. The Symposium is a City-wide conference of neighborhoods. The theme for FY2006 was "*Standards of Excellence: Showcase Model Neighborhoods*" Workshops were conducted on the following topics; Neighborhood Problem Solving, Fundraising,

Neighborhood Covenants 101, Working with Diversity, Increasing Organization Participation, Charlotte's Re-Zoning Process and the Quality of Life Study.

In addition to the Symposium, the City received a \$175,000 Weed and Seed Initiative Grant. The four elements of the Weed and Seed Strategy are; Law Enforcement, Community Policing, Prevention/Intervention/Treatment and Neighborhood Restoration.

## B. Fair Housing and Actions Taken to Deal With Discrimination

Even though discrimination in the private housing market is illegal, the practice still persists. The City of Charlotte's Fair Housing Strategy addresses discrimination in housing through the enforcement of the City and County Fair Housing Ordinances. The Charlotte-Mecklenburg Fair Housing Ordinances prohibit discrimination in housing due to race, color, national origin, religion, gender, familial status, and disability.

Within the City of Charlotte and Mecklenburg County, the Charlotte-Mecklenburg Community Relations Committee (CRC) is responsible for the enforcement of fair housing laws, mediation/conciliation and the litigation of fair housing complaints. The CRC educates and trains citizens in fair housing law compliance and discrimination prevention. The CRC receives, investigates, and monitors complaints of discrimination in housing and public accommodations.

During FY2006, the Fair Housing Assistance Program (FHAP) of the Community Relations Committee received for investigation 44 new fair housing complaints for the year. Eight of the 40 complaints processed were carried over from the previous fiscal year. The basis of the 40 complaints is outlined in the matrix below:

CRC Fair Housing Complaints		
Basis	Number	Percent
Race	10	25
Race/ Family Status	3	8
Color	1	3
Disability	3	8
Disability/Race	2	5
National Origin	17	40
National Origin/Family Status	1	3
Family Status	1	3
Sex	2	5
<b>Total</b>	<b>40</b>	<b>100%</b>

8 carryover cases were closed along with 32 new cases as follows:

Category of Cases	
Cause – Court Case Pending	2
No Cause Finding	14
Conciliations	11
Waived to HUD	2
Withdrawals	5
Failure to Cooperate	2
Lack of Jurisdiction	4
<b>Total</b>	<b>40</b>



## **C. Affordable Housing Actions for Extremely Low, Low/Moderate Income Renters and Owners**

### **1. Actions Taken and Accomplishments Meeting Worst Case Needs**

Through the Relocation Program the City provides rental assistance to subsidize housing for persons who are displaced through government action (*including code enforcement*). Ninety (90%) percent of the City's relocation client households earn less than \$19,000 per year. In addition the City provided rental subsidies (\$275,000) at McAlpine Terrace, which is owned by the Charlotte Housing Authority.

The City provides loan funds (*HOME*) for rental housing projects (*including low income housing tax credits*). The income levels generally serve households earning 60% or less of the AML. The City also funded multi-family developments and special needs housing that serve households earning 60% or less than the area median income with a priority to developments serving 30% of the AML level.

### **2. Actions Taken & Accomplishments Serving People With Disabilities**

The City works with Programs for Accessible Living (*PAL*) to meet the needs of disabled persons. In addition, the City provides loan resources to make housing units handicap accessible for individuals with disabilities and other rehabilitation needs.

### **3. Number of Section 215 Housing Opportunities Created**

During FY2006, the City participated in numerous program activities to address the need for Section 215 housing.

Rental Housing: The City provided rental assistance through its relocation program. Ninety percent of the relocation clients earn less than \$19,000 (*which is less than 30% of the area median income*). In FY-2006, the City assisted 155 clients in finding permanent housing through the program. The rent for relocation clients does not exceed 30% of their annual adjusted gross income.

During the program year the City completed and approved for financing 746 rental units (*476 – new and rehabilitated units completed and 270 new and rehabilitated units financed*). The units were funded with CDBG, HOME and City housing bond funds (through the Housing Trust Fund). The financed units will be completed within the next 12-24 months.

The rents for the developments are below the fair market rents for comparable housing units and do not exceed 30% of the annual adjusted household income for families earning 60% or less of the area median income.



In some cases the units serve incomes as low as 23% of the AMI. The long-term affordability of the developments is ensured through deed restrictions.

<b>Affordable Multi-Family Rental Units</b> (Completed and Approved for Financing)					
<b>Project</b>	<b>Units</b>	<b>% AMI</b>	<b>City Investment</b>	<b>Total Development</b>	<b>Funding Source</b>
<b>Financed-Council Approved</b>					
<b>New Construction</b>					
McAden Park	60	≤30% to 60%	\$3,180,421	\$6,361,075	Trust Fund
YWCA	10	≤30% to 60%	\$700,000	\$1,626,442	Trust Fund
Springfield Gardens	100	≤30% to 60%	\$1,235,000	\$10,523,423	HOME
<b>Total New -Financed</b>	<b>170</b>		<b>\$5,115,421</b>	<b>\$18,510,940</b>	
<b>Rehabilitation</b>					
Southside Home V	72	≤30%	\$2,235,737	\$4,471,474	Trust Fund
Centre Terrace	28	≤30% to 60%	\$394,350	\$812,361	Trust Fund
<b>Total Rehab Financed</b>	<b>100</b>		<b>\$2,630,087</b>	<b>\$5,283,835</b>	
<b>Completed Units - New</b>					
Anita Stroud – Seniors	40	≤30% to 50%	**	\$7,100,000	--
Abor Glen III	23	≤30% to 60%	\$230,000	\$1,953,121	HOME
<b>Total New Construction</b>	<b>63</b>		<b>\$230,000</b>	<b>\$9,053,121</b>	
<b>** Developed by City funded CBDO</b>					
<b>Completed - Rehabilitation</b>					
Emergency Winter Shelter	200	≤30%	\$500,000	\$1,531,495	Trust Fund
Southside Homes II	114	≤30% of AMI	\$2,000,000	\$4,820,841	Trust Fund
Hoskins Mill Apartments	25	≤30% to 60%	--	--	--
YWCA	66	≤30% to 60%	\$320,000	\$1,358,333	Trust Fund
Wallace Townhomes**	8	≤30% to 50%	\$808,920	\$1,533,920	HOME
<b>Total Rehabilitation</b>	<b>413</b>		<b>\$3,628,920</b>	<b>\$9,244,589</b>	
<b>Total Rental Units</b>	<b>746</b>		<b>\$11,604,428</b>	<b>\$42,092,485</b>	

\*\* City forgave debt in exchange for 12 years of affordability for senior housing and rehabilitation of the units.

\*\* Wallace Townhome's investment and costs represent the total project – 8 of 34 units completed in FY2006

**Homeownership:** In addition the above developments, the City's HouseCharlotte program provides down payment assistance to create affordable housing units. The median income thresholds are 110% (local funds), 80% and 60% of the area median income (federal funds). The subsidy is a forgivable, deferred payment loan of up to \$7,500 to \$10,000 depending on the program. Eligible borrowers looking to purchase in the City's targeted revitalization neighborhoods can receive up to \$20,000. The loan is deferred for year 1 through 5 and then forgiven at a rate of 20% per year for years 6 through 10. The affordability is ensured through deed restrictions and resale provisions.

The Charlotte Mecklenburg Housing Partnership (CMHP) also provides mortgage assistance. During the program year, the City and CMHP provided assistance to 431 households. City programs such as the Selective Rehabilitation Urgent Repair and Lead



Based Paint assisted 189 households. These programs assist households earning 80% or less of the area median income.

Habitat for Humanity: In FY2006 the City approved \$191,787 to Habitat for Humanity Charlotte to participate in the FY2006 Builder's Blitz. Funds were made available to upgrade the design of the new homes, full width porches with handrails, brick veneer foundations, window trim, brick columns with tapered wood and brick steps. The homes serve households earning 31% to 60% of the area median income.

#### **D. Continuum of Care Progress to Help Homeless People**

Reducing homelessness requires a combination of, (1) helping homeless individuals and families regain self-sufficiency; (2) building the capacities of those who are at risk of becoming homeless; and (3) creating a community environment that enables people to obtain the resources they need, such as affordable housing, living wage employment, and affordable, quality health and child care.

The Continuum of Care is a collaborative, integrated array of people and organizations working together to reduce homelessness. The Continuum of Care progress is facilitated through the Homeless Services Network (HSN). The HSN is a coalition of agencies and organizations delivering services to persons who are homeless or at risk of becoming homeless and those who have a stake in the presentation and reduction of homelessness. The Network is committed to:

- Collaboration and coordination of services, including prevention;
- Advocacy with and for homeless people; and
- Planning and management of responses to needs.

Since 1993, the Homeless Services Network has been the lead organization addressing homelessness in Charlotte and Mecklenburg County. Comprised of representatives from over 70 nonprofit and governmental organizations, the HSN has implemented an inclusive process intended to bring multiple community resources to address the issues of the homeless.

The HSN works to increase community awareness about homelessness, resolve multiple and complex causes of homelessness and communicate activities and roles that community groups can play in preventing and reducing homelessness.

Several community agencies assist with transitional housing, including Florence Crittenton Services, Goodwill Industries, The Relatives, the Salvation Army and the Uptown Shelter. The City also has a transitional housing program through its relocation program. These agencies work to provide independent living skills training, counseling, training and work opportunities for individuals-in-transition.

Supportive housing services are also made available through the City's HOPWA program. The program supportive services are made available through The Havens, House of Mercy and the Hospice of Union County. The United Family Services administers a Shelter Plus Care program. The City's HOPWA program served 552 families and individuals in FY2006.



## E. Actions and Accomplishments

### 1. Meet Underserved Needs

A major initiative to meet underserved needs in the Charlotte community is the funding and completion of the rehabilitation of the Emergency Winter Shelter. The Shelter serves 200 men from November to March. In addition, rehabilitation was completed for the YWCA's Women-In-Transition Program and the construction of the Anita Stroud seniors development (40 units).

During the year the City Council approved a \$8 million allocation for affordable housing through the Housing Trust Fund. The allocation for Special Needs housing was \$1,000,000. The Request for Proposals was issued and the special needs projects below were approved for funding:

#### Special Needs Housing – Approved for Funding in FY2006

Project Name	Number of Units	Housing Type
Centre Terrace	28	12 Units Serve Homeless Population
YWCA	10	Transitional Housing for Women
<b>Total</b>	<b>36</b>	

In addition, the City took the following actions to meet the underserved needs:

- In FY2006 the City of Charlotte completed the *Draft 10 Year Plan to End Chronic Homelessness*. The document is now being reviewed by the Community and will be presented to City Council for discussion in FY2007.
- City Council approved the financial commitments for the development of 452 affordable rental housing units through the Housing Trust Fund and federal HOME funds.
- A total of 1,187 affordable housing units were produced through rehabilitation, new construction, down payment and other mortgage assistance. Funding from federal, local and private resources were utilized to produce the affordable units.
- Approximately 740 persons benefited from City sponsored housing counseling services (*homeownership counseling, life skills, money management, mortgage default and rental delinquency counseling*).
- A total of 1,500 persons were served through the emergency utility and rental assistance programs sponsored by the City.
- In FY2006 the City implemented a Pilot Rental Security Deposit Assistance Program. This program will help lower income residents gain access to rental properties by assisting them in securing the necessary security deposits required to secure rental housing.
- The City of Charlotte received its fourth Urgent Repair Grant from the North Carolina Housing Finance Agency. The grant serves households earning 50% or less than the area median income, however priority will be given to households earning 30% or less. The funds address emergency home repairs; provide accessibility modifications for elderly and special needs homeowners and other necessary repairs to prevent displacement.

### 2. Eliminate Barriers to Affordable Housing



In FY2005, the City contracted with Robert Charles Lesser & Co., LLC to provide an assessment of the rental and for-sale housing supply and demand in Mecklenburg County. The study demonstrated a net unmet demand of 11,272 affordable housing units for priority needs households, including both rental and owner housing units. The greatest unmet demand is for rental housing for the extremely low-income households, (30% or less). An new study will be commissioned in FY2007.

Year	Rental Housing Units	Owner-Occupied Housing Units	Total Housing Units
2000	(9,045)	(4,001)	(13,046)
2004	(10,178)	(1,094)	(11,272)
2010	(12,530)	(4,154)	(16,684)

To address the affordable housing needs, the City of Charlotte implemented the following in FY2006:

Continued funding for the Housing Trust Fund (HTF): The primary focus of the fund is serving households earning 60% or less of the AMI (area median income) with priority to households earning 30% or less of the AMI. The HTF is funded with City bond funds and private resources. In FY2006, City Council approved the Housing Trust Fund Advisory Board's recommended funding allocation as shown below:

Category	FY2006 Funding Allocation	Percent of Funds
Multi-Family Rental – New Construction/Rehabilitation	\$4,000,000	50%
Homeownership	\$1,032,432	13%
Special Needs Housing	\$2,000,000	25%
Transit Station Acquisitions	\$1,000,000	12%
<b>Total</b>	<b>\$8,032,432</b>	<b>100%</b>

*\*\*Homeownership development in targeted revitalization neighborhoods*

### 3. Fill Gaps In Local Institutional Structure

The City has been successful in engaging the Housing Authority, local non-profits, national non-profits, financial institutions and the private sector in the provision of low and moderate-income housing. No gaps are identified in the current institutional structure.

### 4. Facilitate PHA Participation/Role

The City encourages Public Housing Authority participation through Consolidated Plan development (*roundtable discussions and community forums*), through common relocation clients and teaming to provide families with decent housing, suitable living environments and economic opportunities.

The Charlotte Housing Authority (CHA) has been awarded four *HOPE VI Grants* totaling more that \$121 million for revitalizing public housing communities. These grants have been awarded for the demolition of obsolete public housing developments; the revitalization of sites on which such developments are located; replacement housing that will avoid or lessen concentration of very low-income families; and Section 8 tenant-based



assistance for replacement housing and assisting tenants displaced by demolition. The table below shows the progress of the HOPE VI developments to date.

Charlotte HOPE VI Grant Awards			
Year	Award Amount	Community	Status
1993	\$42.0 million	First Ward Place	Completed
1996	\$24.5 million	Arbor Glen	Under Development
1998	\$34.7 million	Park @ Oaklawn	Under Development
2004	\$20.0 million	Piedmont Courts	Under Development

The following represents CHA HOPE VI activities in FY2006:

- Arbor Glen II – 91-unit new construction family development – 40 conventional public housing units and 51 units at 60% and below the area median income. Arbor Glen III (23 units) is part of the Arbor Glen Phase III HOPE VI project was completed in FY2006. Arbor Glen 50; a 50 unit rehabilitation project is under construction.
- Park at Oaklawn – The rental units for the Park at Oaklawn have been completed and in FY – 2006 the single-family houses were completed. The Park at Oaklawn Community Center is currently under construction.
- Piedmont Courts – McAden Park, a 60 unit multi-family rental development is currently under construction. In addition 940 Brevard a 100 unit senior development has started construction. The CHA is securing financing for The Crossing at Seigle Point, a 204 unit multi-family development. In addition the CHA is negotiating with the Belmont Community Development Corporation to build 10 single-family for sale houses.

Other multi-family rental developments that are under construction and associated with the HOPE VI developments include:

<u>Project</u>	<u>Units</u>	<u>Project Type</u>
▪ Stonehaven East:	244	Acquisition/rehabilitation
▪ Nia Point:	80	New construction
▪ Montgomery Gardens:	80	New construction
▪ Springfield Gardens	80	New construction
▪ Live Oak - Seniors	50	New construction
▪ South Oak Crossing	200	New construction
▪ Live Oak (Multifamily)	240	New construction

The CHA is also undergoing modernization of the following public housing developments:

- Southside Homes Phases III, IV and V
- Leafcrest Apartments
- Cedar Knoll Apartments
- Mallard Ridge Apartments

The projects under construction have a total development cost of over \$14 million.

## 5. Reduce Lead Based Paint Hazards

In FY1997, the City of Charlotte was awarded its first Lead Based Paint Hazard Control Grant in the amount of \$4,986,800. Under this grant the City targeted 32 urban neighborhoods, which make up the City's designated Enterprise Community. The area has a high concentration of housing built prior to 1959, significant pockets of blighted housing, and elevated blood lead levels found in children screened at a rate of almost double that of the County as a whole. Specific activities include:

- Community Education and Awareness
- Lead Testing and Lead Hazard Reduction
- Blood Screening for Children
- City-wide Outreach
- Training of Low-Income Residents in Targeted Neighborhoods

In 2001, the City was awarded a second grant in the amount of \$3,000,000. In October 2004, the City was awarded an additional \$3,000,000. In addition to Lead Hazard Reduction, the City's program also provides outreach, community awareness and accepts medical referrals. The program strongly encourages blood testing of children under age six.

The program is currently working with three contractors for lead hazard reduction and provides contractor training where possible. The City has a contractual relationship with Mecklenburg the Health Department for testing and community outreach.

As of June 30, 2006, 1238 homes had been reduced of lead hazards, 126 in FY2006.

## **6. Reduce Poverty**

The City has been very involved in assisting individuals in preparing and obtaining employment opportunities. The City has also worked with small businesses primarily in disadvantaged communities to assist in business start-ups and expansions. This provides needed goods and services to these distressed communities and also serves as a source of jobs.

- **Job Development** - The City expended \$4,262,523 in federal funds for job development. The funds supported job development for individuals residing within the City Within A City (CWAC) neighborhoods. Funds were utilized to match potential job applicants with jobs in the Charlotte area. In FY2005, 69,186 people were served through the Job Link Centers, Workforce Initiative Act, Welfare-to-Work and Summer Youth Programs.
- **Business Development** - During FY2005, the City expended \$792,080 in local Funds and \$20,724 in federal CDBG funds to assist business development in targeted CWAC neighborhoods. The City's revitalization strategy for some of the CWAC neighborhoods identifies business opportunities and consumer goods and services to support the neighborhood. The federal funds were used to leverage private investments to bring needed goods and services to these communities. Some of the business development programs include: the City's Equity Loan, Facade Grant, Infrastructure Grant and Security Grant programs.

## **7. Ensure Compliance with Program & Planning Requirements**



The City's Neighborhood Development Department monitoring and compliance practices are two fold. Neighborhood Development conducts program monitoring that ensures the federal (CDBG, HOME, ESG, & HOPWA) and local funds are spent on activities to benefit low and moderate-income families and are in compliance with the federal guidelines. A detailed review of the monitoring activities under CDBG, HOME, ESG, & HOPWA can be found in the Sections Two to Six of this document under program monitoring.

In addition to program monitoring, Neighborhood Development's "Compliance Monitoring Unit" conducts ongoing monitoring of all its financial partners to ensure accountability, performance, and compliance with CDBG, HOME, ESG, HOPWA, and other federal, state and local grant requirements. The Compliance Monitoring Unit provides an in-depth review and evaluation on factors that assess: governing board, staff capabilities, fiscal/financial policies and practices, business and operational policies/practices and regulatory/contract compliance. Financial Partners are rated and scored on each factor as Compliant (2.0), Needs Improvement (1.0) or Non-Compliant (0).

Financial partners that receive a Needs Improvement or Non-Compliant have a six (6) to twelve (12) month follow-up conducted. Each financial partner is reviewed approximately every three years. In addition, the overall average score of the financial partner determines the City's response to the review: Business Risk Analysis for continued funding (0 – 1.0), Compliance Unit Intervention (1.0 – 1.5) and Staff Level Technical Assistance (1.5 – 1.99).

In FY2006, the Compliance Monitoring Unit completed seven compliance reviews of the City's financial partners. The following financial partners were reviewed:

Agency	Funding Source	Overall Compliance Rating	Overall Compliance Score
Belmont Community Development Corporation Inc.	Local	Needs Improvement	1.39
Housing Partnership, Inc.	Local/CDBG	Compliant	2.00
Charlotte-Mecklenburg Schools AfterSchool Enrichment Program	CDBG	Needs Improvement	1.82
City West Community Development Corporation Inc.	Local	Needs Improvement	1.17
Regional HIV/AIDS Consortium	CDBG	Needs Improvement	1.69
Uptown Shelter, Inc.	CDBG	Needs Improvement	1.65
YMCA of Greater Charlotte, Inc., -Community Development	CDBG	Needs Improvement	1.95

\*See Appendix 2 Financial Partner Compliance Scorecard

#### Compliance Review Rating Scale

Non-Compliant: 0.0 - .99      Needs Improvement: 1.00 - 1.99      Compliant: 2.00

## **F. Leveraging of Public and Private Funds**

The City uses other monies in addition to CDBG and HOME funds to accomplish Consolidated Plan objectives. The table below shows that for every CDBG and HOME



dollar spent on these activities, at least **\$7.10** was leveraged from non-federal and private sources.

<b>Leveraging Ratio Summary (FY2006)</b>					
<b>Activity</b>	<b>CDBG</b>	<b>HOME</b>	<b>City Funds Non-Federal</b>	<b>Other Non-City Funds</b>	<b>Total Leverage</b>
Housing Rehabilitation	506,737	-	380,281	-	380,281
Housing Development (New Construction & Acquisition)	1,158,219	2,410,140	7,106,562	21,732,040	28,838,602
Section 108 Loan Guarantee	923,635	-	-	-	-
CHDO Set-Aside Projects	-	344,880	-	-	-
CHDO Administrative Support	-	150,000	150,000	-	150,000
Infrastructure	-	-	8,199,901	-	8,199,901
After-School Enrichment	941,552	-	317,697	-	317,697
Relocation	1,493,391	-	596,946	-	596,946
Planning & Administration	1,170,404	369,257	3,192,736	-	3,192,736
Business Development	24,625	-	1,265,168	-	1,265,168
HOME Consortium	-	99,000	-	-	-
Code Enforcement	-	-	4,654,232	-	4,654,232
Homeless Assistance	-	-	539,666	-	539,666
Housing Counseling	-	-	306,240	-	362,800
Housing Subsidies	1,147,524	1,154,513	852,914	35,207,984	36,060,898
<b>Totals</b>	<b>7,366,088</b>	<b>4,527,790</b>	<b>27,562,343</b>	<b>56,940,024</b>	<b>84,502,367</b>

**Leverage Factor:**

Federal Share of Cost

\$11,893,877

Non-Federal Share of Cost

\$84,502,367

**Total Cost**

**\$96,396,244**

Federal % of Cost

12.34%

Non-Federal % of Cost

87.66%

**Leverage Factor**

**7.10**

## G. Summary of Citizen Comments

The City published a public notice in the local newspaper and displayed copies of the CAPER in local libraries and community centers for the 15-day period. The City did not receive comments from Charlotte citizens. Evidence of the public notice can be found in Appendix 13.

## H. Analysis of Successes & Failures and Actions Taken to Improve Programs

### Affordable Housing Development

#### *Preservation and expansion of the housing supply*

- In June 2006 City Council approved as part of the budget a \$30 million bond referendum for affordable housing. The bond referendum will be on the November 2006 ballot for the citizens of Charlotte to vote on.
- To increase the supply and preserve affordable housing, City Council approved the Housing Trust Fund Advisory Board's FY2006 Funding Allocation for City bond funds.



Based on the allocation, requests for proposals are issued to development teams to develop affordable housing.

Category	Funding Allocation
Multi-Family Rental – New Construction and Rehabilitation	\$4,000,000
Transit Station Development (acquisitions)	\$1,000,000
Special Needs Housing	\$2,000,000
Homeownership	\$1,032,432
<b>Total</b>	<b>\$8,032,432</b>

- In FY2006, the City of Charlotte approved funding to the Lakewood CDC and Charlotte Mecklenburg Housing Partnership in the amount of \$597,846 in HOME funds to rehabilitation 2 houses, acquire 8 properties and demolish and clear 34 sites. This work is consistent with the City Council adopted Lakewood Neighborhood Plan.
- In FY2006, City Council approved the financing of 536 affordable units – 84 homeownership units and 452 affordable rental units.
- In FY2006 City Council approved temporary housing assistance for Hurricane Katrina Evacuees. The City provided the temporary assistance in conjunction with the Public Assistance Interim Shelter Program that is funded through FEMA and administered by the North Carolina Housing Finance Agency. The funds were made available to assist from 3,000 to 4,000 Hurricane Katrina evacuees remaining in the Charlotte area.
- The City continued to face challenges with two housing developments that were funded in the late 1980s and early 1990s. These projects (Johnston Mill and Mecklenburg Mill apartments) were some of the first tax credit developments financed in the State of North Carolina. The developments have had issues with meeting its monthly mortgage obligations and property management. The City has full control of the mortgage notes for Johnston and Mecklenburg Mill and foreclosed and evacuated the properties in FY2006. In FY2007 the City will issue a Request for Proposals to developer to acquire and develop the units with an emphasis on affordable housing.
- In FY2006 the City received its fourth \$75,000 Urgent Repair Grant from the North Carolina Housing Finance Agency. This program provides for emergency repairs for low and very low-income homeowners.
- To meet the changing conditions of neighborhoods as shown in the 2004 Quality of Life Study, the City expanded the boundaries of the HouseCharlotte and American Dream Down Payment Initiative (ADDI) programs. These programs provide down payment assistance to income eligible homeowners in the eligible neighborhoods. In FY2006 City Council approved the expansion of the program geography to include eighteen *transitioning* neighborhoods.
- The City contracted with A Way Home to develop its 10-Year Plan to End Homelessness. The draft document was completed in FY2006 and the final document is expected to be adopted in FY2007.

- In FY2006 City Council approved the Housing Trust Fund Advisory Board's Strategic Plan. The Plan sets forth strategies and action plans to address *Funding, Housing Policy, Trust Fund Operations and Education and Outreach* initiatives for the trust fund.
- During the reporting period, City Council approved the City hosting its first Housing Forum. The Forum's purpose is to; Increase public awareness of affordable housing, identify the scope of the housing issue, identify new financing alternatives and opportunities and determine a strategy to implement potential solutions. The forum will take place in February or March of 2007.
- In FY2006, the City was awarded a \$99,200 Economic Development Initiative Special Projects Grant for the rehabilitation of the Wallace Townhomes development.

#### Neighborhood Services (Self-Sufficiency)

- The City provided leadership training to 1018 residents from 286 neighborhoods.
- In FY2006 164 residents attended Community University, which provides leadership and capacity building training and 440 residents attended the 11th Annual Neighborhood Symposium. The Symposium is a City-wide conference of neighborhoods. The theme for FY2006 was "*Standards of Excellence: Showcase Model Neighborhoods*" Workshops were conducted on the following topics;
  1. Neighborhood Problem Solving,
  2. Fundraising,
  3. Neighborhood Covenants 101
  4. Working with Diversity
  5. Increasing Organization Participation
  6. Charlotte's Re-Zoning Process
  7. The Quality of Life Study
- In addition to the Symposium, the City received a \$175,000 Weed and Seed Initiative Grant. The four elements of the Weed and Seed Strategy are; Law Enforcement, Community Policing, Prevention/Intervention/Treatment and Neighborhood Restoration.
- Eyes On Charlotte – In April 2006 the City started the "Eyes on Charlotte" program. The program is a voluntary program that encourages City employees to call in common safety and code violations to the City's 311 Customer Service number. The purpose of the program is to enhance the city's service response and create goodwill with citizens.
- In February 2006, the City began the "Good Neighbors Relation Training Program." The program's purpose is to improve the quality of life of Charlotte's neighborhoods and increase citizen awareness and concern for model neighborhood standards. The program is an educational program developed with the following goals in mind:
  1. Address neighborhood aesthetics by increasing awareness of property maintenance.
  2. Assist residents in negotiating solutions to neighborhood conflicts.
  3. Inform residents of their individual responsibility to their neighborhood.



## SECTION TWO

### COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

#### A. Relationship of Expenditures to Priority Needs

During FY2006 the City of Charlotte expended \$7,366,088 its CDBG funds in the areas of Relocation, Homeowner Rehabilitation, Housing Development (*acquisition & construction*), Public Facilities and Infrastructure, After School Enrichment Programs, Business Development and Planning and Administration.

CDBG Expenditure Summary			
CDBG Program	FY '06 Expenditures	Priority Need	National Objectives
Relocation	\$1,493,391	Decent & Affordable Housing	LMC
Homeowner Rehabilitation	\$506,737	Decent & Affordable Housing	LMH
Housing Development (acquisition & new construction)	\$1,158,219	Decent & Affordable Housing	LMH
Section 108 Guarantee	\$923,635	Decent & Affordable Housing	LMH
Housing Subsidies	\$1,147,524	Decent & Affordable Housing	LMH
Administration and Planning	\$1,170,404	All	
After School Enrichment Program	\$941,552	Suitable Living Environment	LMC
Business Development	\$24,625	Economic Development	LMJ
<b>Totals</b>	<b>\$7,366,088</b>		

#### B. Low/Moderate Income Benefit

In accordance with the HUD-approved Consolidated Plan, the City of Charlotte allocated CDBG funds to meet the National Objectives outlined in the chart above.

#### C. Amendments And Other Changes to Programs

The City pursued all of the resources identified in the Consolidated Action Plan and certified consistency for local applicants for HUD funds. The City did not hinder achieving the Consolidated Plan goals through actions or willful inactions. Certifications of Consistency with the Consolidated Plan can be found in Appendix 10

#### D. National Objective Failures

The City did not experience National Objective Failures in FY2006.

## **E. Actions Taken to Avoid Displacement**

In FY2006, the Charlotte Housing Authority began managing the City's relocation program (with the exception of URA displacements). The following steps were taken to minimize permanent displacement of persons from neighborhoods and to mitigate adverse effects of displacement.

- 1) Financial assistance for tenants to become homeowners.
- 2) Assistance with emergency and/or temporary housing when required for displacees.
- 3) Rental and relocation financial assistance
- 4) City funded homeownership, life skills, money management and rental counseling.
- 5) Code Repair Program, which provides grant funds (up to \$5,000) to property owners to make repairs to avoid displacement.
- 6) Landlord/Tenant Mediation program (administered by the Community Relations Committee) is used to assist in the resolution of conflicts arising from property abuse/damage before eviction continues.

## **F. Compliance with URA**

In cases where the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (URA) applies, the City reviews files and monitors the following areas; all activities subject to adding to the workload (*relocation/acquisition management*), persons displaced and not displaced. Temporary moves, the adequacy of replacement housing, benefits calculation, advisory (*supportive*) services and complaints and/or appeals that may be provided.

## **G. Jobs Filled With Over Income People**

The City of Charlotte did not fill jobs with over income persons. The City works with the Workforce Development Board to consolidate the workforce development system and to assure that low-income individuals also have access to quality work-related training and job placement opportunities.

## **H. For Limited Clientele Activities**

In FY2006 the City conducted Limited Clientele Activities utilizing CDGB funding for the Relocation and the Afterschool Enrichment Programs.

## **I. Rehabilitation Accomplishments and Costs**

The rehabilitation costs and accomplishments and program delivery costs and other funds invested see (*Appendix 4, CDBG Rehabilitation Accomplishments and Costs*).

## **J. Neighborhood Revitalization Strategy Area**

The U.S. Department of Housing and Urban Development approved the City's amended FY1997 Consolidated Plan to include the CDBG Neighborhood Revitalization Strategy in 1996. The amendment allows the City to take advantage of the CDBG Neighborhood Revitalization Strategy's flexibility by using federal funds to rejuvenate and stabilize urban neighborhoods and business corridors that received the Enterprise Community



designation in 1994. The strategy's goal is to stimulate reinvestment in the human and economic capital of Charlotte's urban neighborhoods and to provide for the economic empowerment of their residents.

During FY2006 the City continued to pursue the CDBG Neighborhood Revitalization Strategy as a means of increasing the tools to help stabilize the fragile and threatened urban neighborhoods. Incentives allowed under the strategy will allow the City and its community-based partner's greater flexibility in pursuing economic development, housing and other community revitalization goals. The City's Revitalization Strategy applies to all 32 neighborhoods within Charlotte's designated Enterprise Community. All of these neighborhoods are located within the census tracts of concentrated low-income households and City Within A City (CWAC) areas.

#### **K. Program Monitoring**

The following after school enrichment programs received CDBG funding in FY2006: Greater Enrichment Program, St. Paul Baptist Church Child Development, and Bethlehem Center. Site visits were made throughout the year. Monitoring visits included a student file review, reviewing contract goals and objectives, and classroom visiting.

During the year the City provided CDBG funds (\$1 Million) to the Housing Partnership, Inc. (formerly CMHP). The City and the Housing Partnership continued to meet monthly to discuss project related activities as well as other issues relating to the collaborative relationship. In FY2006 the Housing Partnership, Inc. was included as part of the Compliance Monitoring schedule and received a "compliant" rating.

The City's relocation program is partially funded through the CDBG program (\$1,493,391). During the program year the relocation files were monitored for compliance with URA and program guidelines.

The City provides subsidies to the Mecklenburg Mills Apartments, which was partially funded with Section 108 Guarantee funds. In FY2004 the property owner did not meet its financial obligations to the City. As a result, the City (after clearance from HUD) began foreclosure on the property to take possession of the development.

In FY1999, the City also issued a \$3 million Section 108 loan to Hope Haven, Inc. During FY2002, the organization experienced financial difficulties and requested and received partial relief from its loan obligations. For a five-year period Hope Haven will not pay the interest due on its loan to the City. The City continued to monitor and report on the organization's financial situation in FY2005. The FY2006 Monitoring Schedule can be found in Appendix 3.

#### **L. CDBG Financial Summary Attachments:**

- Reconciliation of Cash Balances (see Appendix 5, *Reconciliation of Fund Availability to C.A.P.E.R.*)
- Program Income, Adjustments and Receivables see (Appendix 8a, *HUD Grant Housing & Economic Development Notes Receivable*)



### SECTION THREE

#### HOME INVESTMENT PARTNERSHIP PROGRAM (HOME)

##### A. Distribution of HOME Funds Among Identified Needs

In FY2005, the City of Charlotte expended HOME funds as follows:

Program Activity	Funding	Need (s)
Housing Development	\$2,410,140	<ul style="list-style-type: none"><li>• Decent &amp; Affordable Housing</li><li>• Expand the Supply of Affordable Housing</li></ul>
Planning and Administration	\$369,257	<ul style="list-style-type: none"><li>• Decent and Affordable Housing</li><li>• Expand the Supply of Affordable Housing</li></ul>
HOME Consortium	\$99,000	<ul style="list-style-type: none"><li>• Decent &amp; Affordable Housing</li><li>• Expand the Supply of Affordable Housing</li></ul>
CHDO Set-Aside	\$344,880	<ul style="list-style-type: none"><li>• Decent &amp; Affordable Housing</li><li>• Expand the Supply of Affordable Housing</li></ul>
CHDO Administration	\$150,000	<ul style="list-style-type: none"><li>• Suitable Living Environment</li><li>• Decent &amp; Affordable Housing</li><li>• Strengthen Community Based Organizations</li></ul>
Housing Subsidies**	\$1,154,513	<ul style="list-style-type: none"><li>• Decent &amp; Affordable Housing</li><li>• Expand the Supply of Affordable Housing</li></ul>
<b>Total</b>	<b>\$4,527,791</b>	

\*\* Includes the American Dream Down Payment Initiative (ADDI)

In FY2006 the City used HOME funds along with local monies to provide homeownership subsidies through the HouseCharlotte and ADDI Programs. HOME funds were also used for housing rehabilitation and acquisitions and to fund development through the HOME Consortium.

The City expends HOME funds to support Community Housing Development Organization (CHDO) activities. The Charlotte Neighborhood Fund (CNF) is a partnership between the City, North Carolina Community Development Initiative, local funders, Fannie Mae, and Community Housing Development Organizations (CHDO). The CNF provides funding to the CHDOs for project development and operations support. In FY2006 the City committed \$300,000 to the CNF, \$150,000 in HOME funds and \$150,000 in local funds for CHDO Administration. The CNF supported five local organizations, the Northwest Corridor CDC, City West CDC, Grier Heights Economic Foundation, Lakewood CDC, Friendship CDC and the Belmont CDC.

##### B. HOME Match Report (Appendix 6, HOME Match Report)

##### C. Contracting Opportunities for M/WBE

In FY2006, the City provided \$2,600,148 million in contracting opportunities for minority and women owned businesses through its financial partners.

The following are some of the actions conducted by the City of Charlotte to increase the use of minority-and-women owned businesses for federally funded opportunities:

- Advertised projects in minority publications.
- Notified Minority/Women Businesses of contract opportunities-Requests for Proposals or bid package availability.
- Maintained and updated a list of Minority/Women Businesses.



## **D. Assessment of Effectiveness of Affirmative Marketing Plans**

Fair Housing means that all persons regardless of race, color, religion, sex, disability, familial status, sexual orientation, source of income, or national origin have equal access to housing opportunities. The City of Charlotte through its policies, programs and practices, support and promote this objective and has certified that it will affirmatively further fair housing as a condition of receiving federal funds.

All rental and homebuyer projects with five (5) or more HOME-assisted units are required to submit a Affirmative Fair Housing Marketing Plan that outlines the methods for providing information and attracting eligible persons in the housing market area, (excepting Section 8 and HOME funded Tenant Based Rental Assistance).

Recognizing the importance of fair housing practices for Charlotte residents, the City of Charlotte will continue its efforts to ensure that fair housing practices are employed throughout its jurisdiction.

The following provides an outline of the City requirements in ensuring fair housing procedures are in place for the HOME program:

- The City of Charlotte will provide Fair Housing information through Charlotte-Mecklenburg Community Relations Committee (*Fair Housing Program*) and the Neighborhood Development Housing Services Division.
- The City of Charlotte will use the Equal Housing Opportunity logotype or slogan in press releases and other written communication publicizing current and future HOME projects.
- The City of Charlotte will communicate its Affirmative Marketing requirements to potential HOME program participants and funding recipients.
- The City of Charlotte will annually assess the success of owner/investor/non-profit affirmative marketing actions by examining compliance documentation and by comparing applicant and occupier groups with housing market needs.
- Failure to follow these requirements and report to the City of Charlotte annually will result in notification and suggested corrective action. Continued non-compliance will trigger sanctions up to and including disqualification from future participation in HOME funded programs.

## **E. Program Monitoring**

As mentioned in section three (*ensure compliance with program & planning requirements*), the City's Neighborhood Development Key Business ensures that federally funded activities benefit low and moderate income families and that each program is in compliance with HUD guidelines. In FY2005 the following HOME funded activities were monitored: Community Housing Development Organizations (CHDO), HOME Funded Rental Units and Rehabilitation/Replacement Housing.

### CDC/CHDO Monitoring

The CDCs are community owned and controlled not-for-profit corporation whose mission is to generally be a catalyst to address identified community needs. The roles that the CDCs



play in community development are varied, but include housing development, economic development, and the delivery of social services.

In FY2006, the following CDCs were active and received funding and technical assistance from City staff: *Belmont, Grier Heights Economic Foundation, Lakewood, Northwest Corridor, Friendship and the City West CDC*. ND staff met with each CDC on a quarterly basis. The table below indicates the end of year production of each CDC.

Activity	Grier Heights	Belmont	Lakewood	NW Corridor	City West	Friendship	Total
Single Family Rehab	-	2	-	2	-	-	4
Single Family New	1	-	6	-	-	-	7
Multi-Family Rehab	8	-	-	-	-	-	8
Multi-Family - New	-	-	-	-	40	-	40
<b>Total Production</b>	<b>9</b>	<b>2</b>	<b>6</b>	<b>2</b>	<b>40</b>	<b>0</b>	<b>59</b>

Below are organizational highlights for FY2006:

Name	FY06 Contract Status
Belmont CDC	<ol style="list-style-type: none"> <li>1. Completed a comprehensive acquisition and development strategy to develop twelve (12) new homes within the next 24 months.</li> <li>2. Completed 2 single-family homes.</li> <li>3. Two (2) additional single-family homes are under construction.</li> <li>4. Awarded \$25,000 down payment assistance grant from Wachovia Bank.</li> <li>5. Working with the Charlotte Housing Authority to develop ten (10) single-family homes as part of the HOPE VI project.</li> <li>6. Working with the City to transfer seven (7) properties to the CDC to develop single-family homes.</li> <li>7. The Belmont CDC has a HTF application pending for \$304,320 to develop ten (10) single-family homes.</li> <li>8. Approved three (3) additional qualified buyers for the CDC's Belmont Bungalow Development project.</li> </ol>
City West CDC	<ol style="list-style-type: none"> <li>1. Advertised for a new Executive Director</li> <li>2. Acquired property to develop a 40+ single-family unit subdivision</li> </ol>
Friendship CDC	<ol style="list-style-type: none"> <li>1. Opened <i>Great Things</i> resale shop on Beatties Ford Road.</li> <li>2. Received Community Housing Development Organization status from the City in FY2006.</li> <li>3. Submitted a proposal to the City for funding to rehabilitate 14 rental units.</li> </ol>
Grier Heights Economic Development Foundation CDC	<ol style="list-style-type: none"> <li>1. In FY2006 City Council approved a final grant for the CDC due to their lack of housing production. During FY06 Grier Heights completed only 26% of their production goal.</li> <li>2. Completed eight (8) units at the Wallace Townhomes.</li> <li>3. Completed one (1) single-family home at 413 Alpha Street.</li> <li>4. Wallace Townhomes rehabilitation project is under construction. Both a new contractor and property management company have been engaged.</li> <li>5. Nine (9) additional units will be completed by July 21, 2006.</li> <li>6. Acquired, with support of development partner (Self-Help Credit Union) land to develop six (6) single-family homes (groundbreaking scheduled for July 19, 2006).</li> <li>7. Received support from the Self-Help Credit Union to redevelop Orange and Heflin Streets and has and has submitted proposals for City funding totaling \$188,712 to develop 12 single-family homes.</li> </ol>



Lakewood CDC	<ol style="list-style-type: none"> <li>1. Completed six (6) units of new housing in partnership with Habitat for Humanity.</li> <li>2. Facilitated the demolition of seventeen (17) properties.</li> <li>3. Acquired thirteen (13) properties, including seven (7) substandard housing units needing renovation or demolition, in partnership with Habitat for Humanity and CMHP.</li> <li>4. May 8, 2006 City Council approved a \$597,846 grant to acquire eight (8) properties, rehabilitate two (2) units and demolish structures and clear lots for predevelopment and crime prevention of thirty four (34) properties.</li> <li>5. Partnering with CMHP to develop fourteen (14) new single-family units within the next 24 months.</li> </ol>
Northwest Corridor CDC	<ol style="list-style-type: none"> <li>1. In FY2006 the organization hired a new Executive Director.</li> <li>2. Completed the rehabilitation of 1631 Maribel Avenue.</li> <li>3. Completed rehabilitation of 1513 Catherine Simmons Avenue.</li> <li>4. The board approved reassigning the Vantage Point town home project.</li> <li>5. Working with the Drakeford Company to develop single-family housing.</li> </ol>

### HOME Funded Rental Units

HUD regulations require annual on-site inspections for rental housing developments consisting of 26 or more units, inspections every three years for developments of 1-4 units and every two years for developments of 5-25 units.

During FY2006, the City monitored the following HOME and locally - funded rental units:

Arbor Glen Phase II	Pleasant View Apts. Phase II
Park at Oaklawn	LaSalle @ Lincoln Heights
McCreesh Place	Honeycreek Seniors Apts.
Rosedale Phase II	Rivermere Apts.
Roseland Apartments	St. Andrews Homes
Sparrow Run Apartments	Sycamore Green

Year-end monitoring activities included property inspections, review of maintenance plans, random tenant file reviews for income verification, tenant re-certification and proper rent payments. No questionable findings were revealed during the review of tenant files. The overall building and grounds were satisfactorily maintained in all units inspected. Letters were sent to the owners regarding minor repairs that are needed based on the City's inspection along with recommendations.

### Program File Reviews

Neighborhood Development staff reviewed the Lead Hazard Reduction, Homeowner Rehabilitation and Homebuyer Programs for compliance with each program checklist. File reviews were conducted all three programs to ensure federal guideline compliance.

### **F. Information About the Use of Program Income** *(see Appendix 8, Program Income Receipts and Appendix 8a, Calculations Of Balance Of Un-programmed Funds)*

## **SECTION FOUR**

### **CHARLOTTE MECKLENBURG REGIONAL HOUSING CONSORTIUM**

#### **Charlotte Mecklenburg Regional Consortium**

The Charlotte-Mecklenburg Regional Housing Consortium was formed in January 2001. The City of Charlotte (*lead entity*), Mecklenburg County and the towns of Cornelius, Huntersville, Matthews, Mint Hill, and Pineville make up the Consortium's membership.

The Consortium approved two projects in FY2006. The Board approved funding in the amount of \$670,000 to the Town of Cornelius to develop Poole Place II a 46 unit for-sale single family subdivision. Cornelius's Habitat for Humanity will serve as the builder. The funds will be used for "on-site" infrastructure and land acquisition (13.95 acres). The total development cost of the project is approximately \$4.4 million and the average sale price of each home is \$70,000 and will serve households earning 31% to 50% of the area median income. Construction is expected to begin in September 2006.

The Board also approved a grant in the amount of \$150,000 to the Town of Matthews to develop Sunrise Crossing an 18 unit for-sale single family subdivision. Funding to the Town of Matthews will be used for "on-site" infrastructure. The total development cost of the project is approximately \$2 million and the homes will sell for \$70,000 to \$80,000 and will serve households earning 31% to 50% of the area median income. Construction is expected to begin in the first or second quarter of FY2007

The Town of Cornelius in collaboration with the local Habitat for Humanity office completed Poole Place I, a 15-unit for-sale single-family development in FY2006.



## **SECTION FIVE**

### **EMERGENCY SHELTER GRANTS (ESG)**

#### **Emergency Shelter Grants**

In FY2005 the City's Emergency Shelter Grant funds were allocated to five local agencies, which provide homeless services: Charlotte Emergency Housing, Crisis Assistance Ministry, Salvation Army, Community Link and the Uptown Men's Shelter. During FY2006, approximately 6,655 persons benefited from the Emergency Shelter Grant.

During the program year, the City expended \$204,207 (*federal funds*) for homeless activities. The funds were allocated to four local homeless service providers: Community Link, Crisis Assistance Ministry, Charlotte Emergency Housing, the Salvation Army and Uptown Shelter. The beneficiaries of this program are homeless men, women and children and intact families for the shelter programs and persons threatened with homelessness for the prevention programs.

The ESG sub-recipients are affiliated with the Homeless Services Network (*HSN*). Each of the four agencies is located in the urban core of the City of Charlotte. The ESG funds are used for operating expenses and/or homeless prevention services. City monies leverage funding from Mecklenburg County and private and foundation donations.

In compliance with ESG and HUD regulations, the City performs a minimum of one monitoring visit each year. The visit includes a detailed file review of the agencies. The City also conducts quarterly desk reviews of all ESG-funded activities by auditing reports and invoices provided by the agencies. In addition, the City conducts mid-year financial partner meetings to discuss the program, challenges, strengths and funding for the upcoming year.

## **SECTION SIX**

### **HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS/HIV (HOPWA)**

#### **Housing Opportunities for Persons with AIDS/HIV**

The HOPWA program consists of supportive services, tenant based rental assistance, resource identification, short-term rent, mortgage and utility payments for individuals who have been diagnosed with the HIV/AIDS virus. Individuals served live in Charlotte's Metropolitan Statistical Area (MSA). The City selected the Regional HIV/AIDS Consortium (*the Consortium*) as the project sponsor through a formal selection process. The Consortium serves the Charlotte Metropolitan Statistical Area (MSA), which includes Cabarrus, Gaston, Lincoln, Mecklenburg, Rowan, Union and York Counties.

In compliance with HOPWA and HUD regulations, the City performs a minimum of one monitoring visit each year. The visit includes a detailed file review of the Consortium and its subcontractors. The City also conducts desk reviews of all HOPWA-funded activities by auditing reports and invoices provided by the Consortium. In addition, the City conducts mid-year financial partner meetings to discuss the program, challenges, strengths and funding for the upcoming year. The table below indicates the achievement data in the HOPWA program for FY2006. In FY2006, the City expended \$544,548 in HOPWA funds. The FY2006 HOPWA performance charts can be found in Appendix 11.



## **SECTION SEVEN**

### **SUMMARY**

The City views neighborhoods as the key building blocks of the community. As such the quality of life in cities is dependent upon the quality of life in a city's neighborhoods. The City of Charlotte is focused on maintaining and improving the quality of life in its neighborhoods. Not just some neighborhoods, but in all neighborhoods.

Low-income areas within communities represent special challenges in neighborhood building. Often these neighborhoods are besieged by physical deterioration, crime, economic and social problems that call for focused resources and coordinated efforts involving the neighborhood residents, private sector, non-profit institutions and government. To meet these challenges the City of Charlotte effectively utilized local resources, Community Development Block Grant, HOME Investment Partnership, American Dream Down Payment Initiative, Emergency Shelter Grant, Housing Opportunity for Persons with AIDS, and Lead Hazard Reduction Program funds.

In FY2006 the City of Charlotte continued the neighborhood building effort to:

*"Create sustainable, mixed-income neighborhoods which provide low and moderate-income families with economic opportunities, decent and affordable housing and suitable living environment."*

The City's primary strategy to meet its goals is to direct economic, housing and community improvement resources to targeted geographies to develop sustainable neighborhoods and business environments.

## **SECTION EIGHT**

### **APPENDICES**

#### **Appendix No.**

1. Overview of Federal and Local Funding Activities	39
2. Financial Partner Compliance Scorecard	40
3. FY2006 Monitoring Schedule	41
4. CDBG Rehabilitation Accomplishments and Cost	42
5. Reconciliation of Fund Availability to C.A.P.E.R. & <u>5a</u> . HUD Grant Housing/Economic Development Notes Receivable	43-44
6. HOME Match Report	45
7. Status of the HOME Grant	46
8. Program Income Receipts & <u>8a</u> Calculation of Balance of Un-programmed Funds	47-48
9. Program Delivery Cost – CDBG Grant	49
10. Certifications of Consistency with the Consolidated Plan	50
11. HOPWA Performance Chart 1 & 2 HOPWA Performance	51
12. City/CMHP MWBE Participation	52
12a. MWBE Activity	53
12b. CHMP MWBE Activity	54
13. Evidence of Advertised Public Notice	55
14. FY2006 Achievements - Charlotte-Mecklenburg Community Relations Commission	56-58
15. Summary of CDBG Objectives, Accomplishments, Appropriations, etc..	59-60
16. CDBG Financial Summary (Federal Year 2005)	61-66
17. City Leveraging	67
18. CDBG Activity Summary Report (Federal Year 2005)	68-93



# Appendix 1

## FY2006 Overview of Federal and Local Funding Activities

	CDBG	HOME	ESG	HOPWA	LEAD	LOCAL	TOTAL
Unexpended Balance From Prior Years	9,910,987	3,884,093	45,015	569,344	1,880,300	42,596,410	58,886,149
2005 Entitlement Grant	5,299,260	2,860,451	204,783	565,000	-	-	8,929,494
Proceeds from Section 108 Loan Guarantee	-	-	-	-	-	-	-
Local Match or Contribution	-	683,593	-	-	-	43,937,581	44,621,174
Program Income	1,649,790	709,453	-	-	-	-	2,359,243
Prior Period Adjustment	(931,729)	7,339	(24,815)	(14,204)	-	(593,874)	(1,557,283)
<b>Total Funds Available</b>	<b>15,928,308</b>	<b>8,133,930</b>	<b>224,983</b>	<b>1,121,140</b>	<b>1,880,300</b>	<b>85,940,117</b>	<b>113,238,777</b>
<b>EXPENDITURES</b>							
Code Enforcement	-	-	-	-	-	4,654,232	4,654,232
Referral & Relocation	1,493,391	-	-	-	-	596,946	2,090,337
Home Owner Rehabilitation	506,737	-	-	-	-	196,040	702,778
Housing Development	1,158,219	2,410,140	-	-	-	7,106,562	10,674,921
HOME Consortium	-	99,000	-	-	-	-	99,000
Section 8 Loan Guarantee	923,635	-	-	-	-	-	923,635
Housing Counseling	-	-	-	-	-	306,240	306,240
Housing Subsidies	1,147,524	1,154,513	-	-	-	852,914	3,154,952
CHDO Set Aside	-	344,880	-	-	-	-	344,880
CHDO Administration	-	150,000	-	-	-	150,000	300,000
Administration & Planning	1,170,404	369,257	-	-	-	3,192,736	4,732,397
Housing for Persons with AIDS	-	-	-	544,548	-	159,666	704,214
Homeless Assistance	-	-	204,207	-	-	380,000	584,207
Public Facilities & Infrastructure	-	-	-	-	-	8,199,901	8,199,901
After School Enrichment Programs	941,552	-	-	-	-	317,697	1,259,249
Job Development	-	-	-	-	-	6,494,181	6,494,181
Business Development	24,625	-	-	-	-	1,265,168	1,289,794
Lead Based Paint	-	-	-	-	854,222	184,241	1,038,463
<b>Total Expenditures</b>	<b>7,366,088</b>	<b>4,527,791</b>	<b>204,207</b>	<b>544,548</b>	<b>854,222</b>	<b>34,056,526</b>	<b>47,553,381</b>
<b>Unexpended Balance</b>	<b>8,562,220</b>	<b>3,617,138.94</b>	<b>20,776</b>	<b>575,592</b>	<b>1,026,078</b>	<b>51,883,591</b>	<b>65,685,396</b>



Appendix 2

# Neighborhood Development Compliance Monitoring Assessment Outcomes

Financial Partner	Assessment Factors												Overall Outcomes	
	Governing Board (15%)		Staff Capability (15%)		Fiscal Policies & Financial Practices (30%)		Business & Operational Policies/Practices (25%)		Regulatory & Contract Compliance (15%)		Overall Outcomes		Overall Rating	Overall Score
	Rating	Score	Rating	Score	Rating	Score	Rating	Score	Rating	Score				
Agency														
Belmont Community Development Corporation	Needs Improvement	1.50	Needs Improvement	1.88	Needs Improvement	1.0	Needs Improvement	1.50	Needs Improvement	1.33	Needs Improvement	1.39		
Charlotte-Mecklenburg Housing Partnership, Inc.	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00		
Charlotte-Mecklenburg School After-School Enrichment Program	Needs Improvement	1.83	Compliant	2.00	Compliant	2.00	Compliant	2.00	Needs Improvement	1.00	Needs Improvement	1.82		
City West Community Development Corporation	Needs Improvement	1.33	Needs Improvement	1.50	Non Compliant	.75	Needs Improvement	1.25	Needs Improvement	1.33	Needs Improvement	1.17		
Regional HIV/AIDS Consortium	Needs Improvement	1.67	Compliant	2.00	Needs Improvement	1.25	Needs Improvement	1.75	Compliant	2.00	Needs Improvement	1.67		
Uptown Shelter	Needs Improvement	1.83	Compliant	2.00	Needs Improvement	1.50	Compliant	1.50	Needs Improvement	1.66	Needs Improvement	1.65		
YMCA of Greater Charlotte, Inc. Community Development	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00	Compliant	2.00		

**Rating Scale**

Non Compliant 0.00 – 0.99 Points  
Need Improvement 1.00 – 1.99 Points  
Compliant 2.0 Points

**Outcomes Scale**

Business Risk Analysis 0.0 – 1.0  
Compliance Unit Technical Assistance 1.0 – 1.5  
Program Level Technical Assistance 1.5 – 2.0



Housing Compliance Monitoring Schedule																		
FY – 2006 Schedule																		
Program Monitor (s)	Funded Activity				Project Monitor Responsible Staff		July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June
HOME Monitor Colemon	Program Monitoring						NC Development Initiative Review (July - August)			Homebuyer Review (Dec./Jan - April/June)		CHDO Re-Certification (Jan. – Feb.)			Assisted Rental Review (April – June)		Homeowner Rehab/Replac. (June)	
	CDC Review/Recertification				Colemon/Wilson													
	North Carolina Community Development Initiative				Colemon													
	Assisted Rental Housing				Williams													
	Homebuyer Program				Caldwell													
HOPWA Monitor Colemon	Homeowner Rehab/Replacement				Caldwell													
							Reg. HIV Consortium Review (July – August)											
	Regional HIV/AIDS Consortium				Pfeiffer / Clifton													
	Charlotte Emer. Housing				Pfeiffer / Rathod													
ESG Monitor Colemon	Crisis Assistance Ministry (CAM)				Pfeiffer / Rathod													
	Uptown Men's Shelter				Pfeiffer / Rathod													
	Salvation Army				Pfeiffer / Rathod													
CDBG Monitor Colemon	Charlotte Mecklenburg Housing Partnership (CMHP)				Compliance Unit													
	Charlotte Housing Authority / Relocation				Pfeiffer / Clifton													
	National Objectives Review				Colemon													
Innovative Housing Monitor Colemon																		
	Community Link				Caldwell													
	CCCS				Caldwell													
Environmental Review	Rental Assistance Utility Payments (CAM)				Pfeiffer / Rathod													
	To Be Determine				Biermann													
	Lead Based Paint				Caldwell													
Citizen Participation	Project Monitoring																	
	Consolidated Plan				Colemon													
	CAPER				Colemon													
Financial Partner Assessment																		
	CAM				Pfeiffer / Rathod													
	Consumer Credit Counseling				Caldwell													
	Community Link				Caldwell													
	CMHP				Colemon													
	Reg. HIV/AIDS Consortium				Pfeiffer / Clifton													
Charlotte Housing Authority				Pfeiffer / Clifton														



## Appendix 4

### CDBG Rehabilitation Cost FY06

City of Charlotte Rehabilitation Program Delivery Cost	120,964.50
<u>City of Charlotte Rehabilitation Activity:</u> 2 FY05 Completions, 16 FY06 Completions	385,772.98
<u>Charlotte-Mecklenburg Housing Partnership Single Family:</u> 28 Single Family Completions; 37 units underway	550,000.00
<u>Multi-Family Completions:</u>	
Tyvola Crossing                      60 units completed	308,219.00
YWCA                                      66 Units Completed	300,000.00
	<u><u>1,664,956.48</u></u>

<u>Activity</u>	
1847	120,964.50
1847	385,772.98
2060	308,219.00
1568	300,000.00
1848	550,000.00
	<u><u>1,664,956.48</u></u>



# Appendix 5

## Reconciliation of the Line of Credit and Cash Balances to the Unexpended Balance of CDBG Funds Shown on the C.A.P.E.R.

Letter of Credit Balance	B-04-MC-37-0003	2,007,788.65
Letter of Credit Balance	B-05-MC-37-0003	5,299,260.00
		<u>7,307,048.65</u>

### Current Assets:

Cash in CDBG Fund	(1,233,768.96)
Housing Trust Fund (Sale of Land on 7th Street)	1,968,968.41
Funds Available for Hope Haven	125,384.00
Funds Available for City West Commons	395,693.98
Funds Available for the Economic Development Revolving Loan Fund	1,845,700.71
	<u>3,101,978.14</u>

### Less: Current Liabilities:

Vouchers Payable	2110	6911	338,491.65
Accounts Payable	2120	6911	-
Contracts Payable	2131	6911	33,534.54
Escrow Deposits Payable	2146	6911	118,197.60
Maintenance Reserve Escrow	2147	6911	127,166.46
			<u>(617,390.25)</u>

Less: Reclassify FY05 UDAG Receipt as Non-CDBG Program Income (1,127,000.00)

Unappropriated Fund Balance (102,416.90)

### Funds Available per General Ledger at 6-30-06

8,562,219.64

### Unexpended Balance per General Ledger at 6-30-06:

6911 Unexpended Balance	5,206,049.96
6911 FY06 Program Income in Excess of Estimates - Unappropriated	147,422.58
Less: Non-CDBG Income (UDAG Receipt)	(1,127,000.00)
2010 48101 Sale of Land on 7th Street	1,968,968.41
6807 Hope Haven Appropriated Fund Balance	125,384.00
6807 City West	395,693.98
6902 ED Revolving Funds Available	1,845,700.71
	<u>8,562,219.64</u>

Appendix 5a

**HUD Grant Housing & Economic Development  
Notes Receivable  
As of June 30, 2006**

**Community Development Block Grant Funded Loans:**

	<b>Principal Balance</b>	<b>Written Off</b>	<b># of Loans</b>
Community Development Block Grant	11,146,164.73	174,679	570
Economic Development Revolving Loan Fund	854,440.12	-	2

**HOME Grant Funded Loans:**

	<b>Principal Balance</b>	<b>Written Off</b>	<b># of Loans</b>
HOME Grant	20,297,139.52	4,871	1316

**Section 108 Funded Loans**

	<b>Principal Balance</b>	<b>Written Off</b>	<b># of Loans</b>
Hope Haven	2,568,869.80	-	1
Mecklenburg Mill	1,767,065.15	-	1
City West Commons Shopping Center	2,086,341.84	-	1
	6,422,276.79	-	3



## Appendix 6

U.S. Department of Housing and Urban Development  
Office of Community Planning and Development

OMB Approval No. 2506-0171  
(exp. 05/31/2007)

[illegible]



Status of HOME Grant Funds  
As of June 30, 2006

Appendix 7

Acquisition	82295	Funds			Achievements
		Appropriation	Expenditures	Encumbrances	
		280.00	-	-	280.00
House Charlotte Loans	83205	2,182,503.52	1,154,513.25	-	1,027,990.27 158 House Charlotte Second Mortgages
CHDO Administration Support	82395	150,000.00	150,000.00	-	- Administration costs for Reid Park, Lakewood and Grier Heights CDC's
Housing Rehabilitation	82195	2,376,522.18	1,968,611.72	386,150.54	21,759.92 Mayfield Terrace and Montgomery Gardens
Home Administration	82162	372,501.00	369,257.25	3,788.75	(545.00) Contribution to Key Business Administration cost and Environmental Review
Home Consortium	83196	1,301,536.00	99,000.00	-	1,202,536.00 Addendum to the Town of Cornelius Townhome project.
CHDO Set Aside	83295	1,137,448.62	344,880.26	279,720.00	1 unit at 1512 Parkwood Avenue and Grier Heights Economic Foundation for 34 units for Wallace Townhomes, Belmont CDC 1731 Parson Street
New Construction	83395	484,137.58	441,528.09	-	Funds encumbered for Arbor Glen for 23 units and Grier Heights Economic Foundation for 1 unit at 413 Alpha Street
Unexpendable Appropriation	83292	140,000.61	-	-	140,000.61 Unexpendable appropriation for sale of 10 units in Reid Park
		<u>8,144,929.51</u>	<u>4,527,790.57</u>	<u>669,659.29</u>	<u>2,947,479.65</u>

City of Charlotte FY 2006

46

September 2006



Appendix 8

**Program Income Receipts  
FY06**

**CDBG Fund:**

Rents	-
Principal on Outstanding Loans	674,009.44
Interest on Outstanding Loans	161,855.93
Sale of Land	-
Miscellaneous Income	26,392.30
Late Fees on Outstanding Loans	14,903.34

**Total CDBG Program Income in IDIS**

877,161.01

**HOME Fund:**

Principal on Outstanding Loans	622,247.86
Interest on Outstanding Loans	85,452.90
Miscellaneous	-

Late Fees on Outstanding Loans

1,752.47

**Total HOME Program Income in IDIS**

709,453.23

Principal Income on ED Revolving Loans

772,628.82

**Program Income in IDIS**

2,359,243.06

**Interest Income on Outstanding Section 108 Loans:**

Mecklenburg Mill Interest & Late Fee Income	-
Hope Haven Principal and Interest Income	-
CityWest Principal and Interest Income	-
	<u>-</u>

**Total HUD Related Program Income**

2,359,243.06

**FY 06  
Collections in  
Excess of  
Projected PI**

729,738.43

147,422.58

**Projections in  
Excess of  
Projected PI Collections**

716,792.34

(7,339.11)

Appendix 8a

**Calculation of Balance of Unprogrammed Funds  
As of June 30, 2006**

<b>Amount of Funds available during the reporting period</b>		15,928,308
Add: Income Expected but not yet realized		-
<b>Total Budgeted Amount</b>		<u>15,928,308</u>
<b><u>Total Budgeted Amount:</u></b>		
Appropriations per General Ledger 6-30-06	10,866,636	
Hope Haven Appropriated Fund Balance	282,270	
City West Commons Appropriated Fund Balance	624,422	
Housing Trust Fund - Sale of 7th & McDowell	2,137,230	
Economic Development Revolving Loan Fund (Beginning Balance plus program income earned during the fiscal year)	<u>1,870,326</u>	
<b>Total Budgeted Amount</b>		<u>15,780,884</u>
<b>Total Unprogrammed Balance</b>		<u>147,424</u>
<b>Program Income in Excess of Estimates</b>		<u>147,423</u>



# Appendix 9

## Program Delivery Cost All costs charged to CDBG Grant FY06

### Rehabilitation Staff:

FY06	Fringe Cost	Operating Cost	Total Activity Delivery	Percent of Time	Staff Years Allocated
Jeffrey Walters	48,009.71	12,052.50		100.00%	1
Sam Robertson	37,552.10	8,364.19		100.00%	0.833333333
	85,561.81	20,416.69	14,986.00		1.833333333

### Relocation Staff:

Atress Canup	35,758.08			100.00%	1
Rebecca Pfeiffer	47,283.43			100.00%	1
Brenda Clifton	35,393.09			100.00%	1
Andrea Sturm	14,670.05			100.00%	0.125
Sherry Rathod	49,512.19			100.00%	1
	182,616.84	45,966.32	28,749.85		4.125

### Direct Ownership Assistance:

Betty Miller	46,342.95			100.00%	1
Tasha West	27,378.39			100.00%	1
Robin Young	35,287.38			100.00%	1
Denise Stoutamire	46,798.91			100.00%	1
Anita Greene	48,908.95			100.00%	1
Bill Hamlin	53,101.74			100.00%	1
	257,818.32	64,328.05	40,999.38		6

## Appendix 10

In FY - 2006, the City of Charlotte issued the following Certifications of Consistency with the Consolidated Plan:

Applicant:	The Arc of North Carolina, Inc.
Project Name:	Arc Mecklenburg Apartments
Location of Project:	2008 Summey Ave Charlotte, NC
Name of the Federal Program to Which the Applicant is Applying:	HUD Section 811 Supportive Housing for Persons w/ Disabilities
Applicant:	Retirement Housing Foundation
Project Name:	To Be Determined
Location of Project:	4903, 4905, & 4907, The Plaze Charlotte, NC
Name of the Federal Program to Which the Applicant is Applying:	HUD Section 202, Supportive Housing for the Elderly
Applicant:	The Salvation Army
Project Name:	S.T.R.E.T.C.H Program – Transitional Housing for Single Mothers
Location of Project:	534 Spratt Street Charlotte, NC
Name of the Federal Program to Which the Applicant is Applying:	HUD – Supportive Housing Program
Applicant:	LEE CDC
Project Name:	Safe Haven for HIV/AIDS Post Incarcerated Individuals
Location of Project:	Charlotte, NC
Name of the Federal Program to Which the Applicant is Applying:	Housing Opportunities for Persons with AIDS
Applicant:	Community Link
Project Name:	Homeownership Empowerment Program
Location of Project:	601 East 5 <sup>th</sup> Street Charlotte, NC 28202-3093
Name of the Federal Program to Which the Applicant is Applying:	Department of Housing and Urban Development- Home Free USA



Appendix 11  
**HOPWA Performance Chart 1**  
**7/1/05 - 6/30/06**

*(Types of Housing Units Dedicated to Persons with HIV/AIDS which were Supported during the Operating Year)*

Type of Unit	# Of Units w/ HOPWA Funds	Amount Of HOPWA Funds	# Of Units With Grantee & Other Funds	Amount Of Grantee & Other Funds	Deduction For Units Reported In More Than One Column	Total By Type Of Unit
Rental Assistance	12	\$40,000.00	0	0	0	12
Short-Term Emergency Housing Payments	167	\$70,789.31	0	0	0	167
Unit In Facilities Supported With Operating Cost	45	\$136,637.17	0	0	0	45
Units In Facilities That Were Developed With Capital Cost & opened & served clients	0	0	0	0	0	0
United In Facilities Being developed with Capital cost but not yet opened	0	0	0	0	0	0
Supportive Services in Conjunction with Housing	109	\$114,662.54	0	0	0	109
<b>Sub-Total</b>	<b>333</b>	<b>\$362,089.02</b>				<b>333</b>
Deduction For Units Reported In More Than One Category	0	0	0	0	0	0
<b>TOTAL</b>	<b>333</b>	<b>\$362,089.02</b>				<b>333</b>

**HOPWA Performance Chart 2**  
**7/1/05 - 6/30/06**

*Comparison to Planned Actions, as approved in the Action Plan/Consolidated Plan for this  
Operating Year (Estimated Numbers of Units)*

Type Of Units	Estimated # Of Units By Type In The Approved Consolidated Plan/Action Plan For This Operating Year	Comments On Comparison With Actual Accomplishments
Rental Assistance	12	12
Short-Term or Emergency Housing Payments	153	167
Units In Facilities Supported with Operating Cost	43	45
Units In Facilities That Were Developed With Capital Costs & Opened & Served Clients	0	0
Units In Facilities Being Developed With Capital Cost But Not Yet Opened	0	0
Supportive Services in Conjunction with Housing	64	109
<b>Sub-Total</b>	<b>272</b>	<b>333</b>
Deduction For Units Reported In More Than One Category	0	0
<b>TOTAL</b>	<b>272</b>	<b>333</b>

## Appendix 12

### City and CMHP MWBE Participation FY06

CMHP	2,552,110.75
City	<u>48,035.93</u>
	<u><u>2,600,146.68</u></u>



# Appendix 12a

## MWBE Activity FY06

Vendor Name	Vendor Number	Address	Women	Minority	Total
Christopher Carrothers Enterprise	103964	40626 BW Road New London, NC 28127		X	4,720.00
New Star Environmental	29794	3041 Boy Scout Camp Road Kannapolis NC 28081	X		28,181.00
Olivierre Capital Projects	38865	4133 Woodfox Drive, Suite 100 Charlotte, NC		x	1,200.00
PP Heating & Cooling Inc	109480	421 B East 26th Street, Charlotte NC		X	13,934.93
					<u>48,035.93</u>

Appendix 12 b

CMHP MWBE Activity  
FY06

			Women	Minority
Crutchfield & Sons Electric	841.00	PO Box 323 Cramerton, NC 28032	X	
Varsha Mehta, CREA	3,510.00	7600 Wallace Lane Charlotte, NC 28212	X	
Julie D. Marr d/b/a Creative Designs	2,750.00	2445 Croydon Road Charlotte, NC 28209	X	
Chastity T. Harris d/b/a Harris Lawn	109,795.00	8200 Kerrybrook Circle, Charlotte, NC 28214		X
Forester & Kinney Interiors	153,145.00	1746 Lombardy Circle Charlotte NC 28203	X	
AG Williams Real Estate	2,700.00	5822 Charette Court Charlotte NC 28215	X	
Linda Construction	180,607.00	5736 N. Tryon Ste 100 Charlotte, NC 28213	X	
Affordable Fence	4,065.00	1630 Crandon Drive Charlotte NC 28216	X	
MAKK Services	38,853.00	PO ox 560575 Charlotte NC 28256	X	
Men in Motion Home Improvement	490.00			X
Design Resource Group	552.00			X
Mahan Rykiel Associates, Inc.	24,590.00	800 Wyman Park Drive Baltimore, Md 21211	X	
Paul J. Williams	891.00	PO Box 37421 Charlotte, NC 28204		X
Eagles Home Improvement	700.00			X
Total Siding Contractors	99,176.37			X
Warren Homes	29,847.35			X
Santos Flores	81,233.03			X
A Sanican	2,211.00	8151 Webb Road Denver, NC 28037	X	
Froeling & Robertson, Inc	14,585.00	2505 Hutchison McDonald Road Charlotte NC 28269	X	
Van Preston	631,633.00	PO Box 5443 Concord, NC 28027	X	
All Points Waste	19,303.00			X
Asphalt Materials (McGirt)	5,119.00			X
Pleasants Hardward	131,961.00			X
Perry Cravin	7,832.00	15458 Winston Salem, NC 27113	X	
A&E Masonry	65,961.00			X
EF Commercial	171,294.00			X
K&S	39,620.00			X
Over the Line	4,500.00			X
Tyler 2 Construction	595,004.00			X
Piedmont Grading & Wrecking	6,500.00			X
Oscar Buchanan	27,970.00	440 Fairgreen Drive Charlotte, NC 28217	X	
Massoud A. Shiraz LLC	1,600.00			X
James Ross II	200.00			X
Jascotran Potts	100.00			X
Antoinette Tupponce	2,885.00			X
Juan Perez dba Victorian Painting	13,375.00			X
Freddy Reyes	16,920.00			X
Jones Drywall	27,060.00			X
Turnbull/Sigmon	4,369.00	1001 Morehead Sq. Drive #530 Charlotte NC 28203	X	
Nelson Lopez dba Lopez Trim	975.00			X
Lisa Crawford	2,250.00	504 N. Caldwell #107 Charlotte, NC 28202	X	
Rose & Associates	6,189.00			X
Laughing Dog Studios	1,626.00			X
Blue Ribbon Realty	17,079.00			X
Flowers by Lois	244.00			X
	<u>2,552,110.75</u>			



**NEIGHBORHOOD DEVELOPMENT CONSOLIDATED  
ANNUAL PERFORMANCE AND EVALUATION REPORT  
AVAILABLE FOR PUBLIC REVIEW & COMMENTS**

The City of Charlotte's Neighborhood Development Key Business will submit its Consolidated Annual Performance & Evaluation Report (CAPER) to the Federal Department of Housing and Urban Development on September 30, 2006.

The report provides the City of Charlotte an opportunity to evaluate its progress in carrying out priorities and specific objectives identified in its strategic plan and action plan, and to describe actions or changes contemplated as a result of its annual performance during the period of July 1, 2005 through June 30, 2006.

Copies of the report are available for review from September 15, 2006 through September 30, 2006 at the Neighborhood Development Key Business, Mecklenburg County Public Library (Main Branch) and the two City neighborhood centers (Belmont Regional Center and Greenville Neighborhood Center). Office hours are 8:00 a.m. - 5:00 p.m. weekdays.

**Neighborhood Development Key Business**  
Old City Hall  
600 E. Trade Street  
Charlotte, NC

**Charlotte-Mecklenburg Library**  
310 North Tryon Street  
Charlotte, NC

**Greenville Center**  
1330 Spring Street  
Charlotte, NC

**Belmont Regional Center**  
700 Parkwood Avenue  
Charlotte, NC

Alternate formats will be available for the visually impaired upon request. For additional information or to make comments please contact:

Stanley Wilson, Housing Services Manager  
Neighborhood Development Key Business  
600 East Trade Street  
Charlotte, North Carolina 28202-2859  
swilson@ci.charlotte.nc.us  
Telephone (704) 336-3337 (voice) or (704) 336-5943 (TDD)

LP5803061

## **Introduction**

The Charlotte-Mecklenburg Community Relations Committee (CRC) serves as an integral part of the human relations support system for the City of Charlotte and Mecklenburg County, and is a statutory agency of the City of Charlotte and Mecklenburg County, authorized by Chapter 12 of the Code of the City of Charlotte and a Memorandum of Understanding between the City and County dated July 7, 1969.

The primary function of the Charlotte-Mecklenburg Community Relations Committee (CRC) is to prevent discrimination and promote harmony among the citizens of Charlotte and Mecklenburg County. The CRC promotes awareness of the community's multiculturalism and provides diversity training; promotes community-based mediation and provides conflict management training; investigates discrimination in housing and public accommodations and provides fair housing education and training; and enhances community knowledge and trust in the process for receiving, investigating and adjudicating complaints of police misconduct.

The City of Charlotte and Mecklenburg County depend on CRC to monitor and improve the quality of human relations within the community by interpreting the social inclinations and frustrations of citizens. CRC staff works with a committee of 45 citizens to gain insight on Charlotte's continually changing inter-group relations issues.

## **CRC's Vision & Mission**

**Vision** - A Charlotte-Mecklenburg where people's differences are acknowledged, understood and appreciated.

**Mission** - It is the mission of the Charlotte-Mecklenburg Community Relations Committee to advocate for an inclusive community where trust, acceptance, fairness and equity are the community norms.

## **FY06 Balanced Scorecard**

The CRC affects the City's corporate objectives, "strengthens neighborhoods," "develop collaborative solutions," "enhance customer service" and "achieve positive employee climate." CRC members and staff work together through four core service areas: inter-group relations, fair housing assistance program, police-community relations and conflict management. CRC provides customers with services that are designed to enhance human relations within Charlotte-Mecklenburg and accomplish the following goals:

- Ensure fair housing practices and access to public accommodations;
- Assist in settling disputes and group conflicts;
- Improve inter-racial, inter-ethnic and community relations;
- Prevent discrimination;
- Improve communications among various community groups and individuals;
- Promote equitable opportunity, understanding, respect and goodwill among all citizens;
- Provide channels of communication among the various racial, religious and ethnic groups in Charlotte-Mecklenburg.

## **FY 06 Achievements**

CRC obtained \$182,846.00 in Federal grant revenue from the U.S. Department of Housing and Urban Development (HUD). Funds were used to enhance enforcement of the City and County Fair Housing Ordinances, including a full-time staff position, a partnership with Habitat for Humanity to support home ownership, and general support for comprehensive fair housing education and outreach efforts. After Hurricane Katrina, CRC assisted 4 Fair Housing Initiative Programs in Mississippi through the development and distribution of 40,000 fair housing brochures in English and Spanish and a short fair housing video.



In FY05, CRC received an HDS 2000 grant from HUD to conduct an aggressive fair housing testing program and an intensive education and outreach campaign to the Hispanic /Latino community in Charlotte-Mecklenburg. The work for this grant continued during FY 06, with 100 tests for housing discrimination against Hispanic Latinos completed. Test findings indicate that housing discrimination occurred in 20 of the 100 cases. Bilingual staff assisted over 300 Spanish language customers and assisted with presenting education sessions to 35 groups, many of whom represent Hispanic/Latino families. A new Spanish language fair housing brochure was developed and distributed throughout the community.

CRC received \$175,126.08 in grant funding to support the Dispute Settlement Program, including two full-time and one part-time positions. Grants included: \$64,262- State of NC, \$1120 – Interest on Lawyers Trust Account (IOLTA), and \$109,744.08 - NC Governor's Crime Commission.

CRC raised \$44,865.00 from the private sector to underwrite the costs associated with the annual Dr. Martin Luther King, Jr. Holiday Celebration, and the 27th Annual Police Community Relations Awards Program. This represents a 31% increase over the prior year.

CRC generated \$40,786.20 in-kind dollars by utilizing community volunteers to assist with its work and activities. This represents a 15% increase over last year. Approximately 200 volunteers provided 2324 hours of work during FY06. According to the Independent Sector, an organization gains \$17.55 for every hour of work provided by a volunteer.

The Community Relations Committee's Dispute Settlement Program processed 3833 referrals, including worthless checks for mediation and conciliation. 864 mediations were held and 94% were successfully resolved. 1094 worthless check cases were conciliated. These services saved Charlotte-Mecklenburg an estimated \$391,600 in court costs and approximately 3,916 hours of court time. In addition, approximately 4,000 individuals did not have to go to court or pay legal fees to have their cases disposed of. Area merchants recovered \$124,755.08 through the Worthless Check Settlement Program, a 20% increase over the prior year.

CRC received 44 new fair housing complaints. A typical case takes 100 - 200 hours to investigate. 40 cases were closed, including 8 carry over cases as follows: 14 cases were no cause; 2 cases were cause; 11 cases were conciliated with \$23,887.50 in settlement fees for complainants, corrections of design and construction violations, and contractual relief; 5 withdrawals; 4 lack of jurisdiction; 2 failure to cooperate, and 2 waived to HUD. The bases of the 40 complaints were: 10 race, 17 national origin, 3 race and family status, 3 disability, 2 disability and race, 2 sex, 1 color, 1 national origin and family status, and 1 family status.

CRC worked with 35 community organizations, including housing providers, to provide 35 fair housing trainings for 635 individuals during FY 2006. This represents a 46% increase over the prior year. CRC's partnership with the U.S. Department of Housing and Urban Development requires that CRC take steps to affirmatively further fair housing and this is done through outreach and education, including fair housing training.

CRC administered customer satisfaction surveys to CRC members, staff, volunteers, customers and partners, to gauge the effectiveness of CRC's work and to make recommendations for improvements. The FY06 target satisfaction rating for all surveys was 4.5. FY 06 actual ratings were: CRC members - 4.5; CRC staff - 4.2; CRC volunteers - 4.8; CRC customers - 4.4; CRC partners- 4.8.

CRC planned, coordinated and implemented the 27th Annual Police Community Relations Awards Program. A record 162 officer nomination forms were received from citizens, neighborhood groups, local businesses and others who wanted to recognize the outstanding contributions of officers to the improvement of police community relations. 27 successful partnerships were forged, \$14,000 was raised to cover costs, 12 officers were honored and over 200 persons attended a public awards ceremony and reception.

CRC members and staff finalized their initiative for Crossroads Charlotte, an community-wide project designed to increase access, equity, inclusion and trust in Charlotte-Mecklenburg. CRC will develop and implement the *Eye- to- Eye Academy* to create catalysts for change such that those who engage in this



process will be equipped with the knowledge, tools, and skills to create an eye-to-eye climate in Charlotte-Mecklenburg. The academy will engage participants through the creation and use of a community theater production and a community catalyst learning lab.

- CRC received and processed 8 complaints of police misconduct, processed 1 appeal and attended 88 scheduled Chain of Command Hearings as a voting member of the process. 6 police community dialogues were held.

### **Changes, Improvements, & Lessons Learned**

During FY2006, the reduction of CRC's general fund budget by 5 % impacted all aspects of the organization. With increased demand for CRC services, staff and committee members had to do more with less, and explore creative strategies and alternatives to meet this increased need without allowing service quality to suffer.

CRC effectively served our customers through active and intentional partnerships with over 77 organizations in the Charlotte-Mecklenburg area. These partnerships enabled CRC to leverage services and resources in new and different ways, and allowed us to more appropriately serve the needs of a diverse and changing customer base.

Staff exceeded it's career development hours with limited City funds, through the utilization of quality training provided by HUD, Charlotte Advocates for Education, Community Building Initiative and others. Overall, CRC strived to work smarter and more efficiently, and continued to successfully achieve more with less City revenue.

CRC members and staff each engaged in two day-long retreats. The membership spent their retreat sessions critically examining the structure and workload of the committee. As a result of this process, the membership voted to change full committee meeting times, frequency and content; the leadership structure and function; and the subcommittee structure, which will align more closely with the work of staff and the City's Human Relations Ordinance. Staff spent their retreat sessions focused on team building, communications and problem solving. Year-end evaluations administered annually by CRC indicate that both retreats yielded numerous successful outcomes, and will set us on a path for continued success in fiscal year 2007.

CRC continues to successfully leverage its resources by applying for grant funding to serve the growing, diverse needs of our customers. CRC received \$402,837.08 in federal, state, local and private grant funds this fiscal year. These funds enabled the continuation of CRC's successful Dependency Mediation Program, staffing for the Fair Housing Assistance Program, support for the Dispute Settlement Program, the annual Dr. Martin Luther King, Jr. Holiday Celebration and the annual Police Community Relations Awards Program.

CRC continued to work to reduce the impact of language barriers on access to CRC services through a bilingual staff person working in our Fair Housing Assistance Program. CRC was able to appropriately serve 415 customers through interpreting and translation services compared with 82 the prior year, which represents a 406% increase. Having a bilingual staff person enabled CRC to effectively reach out and engage the Hispanic Latino population in Charlotte-Mecklenburg. Additionally, CRC distributed 1728 non-English publications. CRC has actively worked with *LaNoticia* and *Que Pasa*, local Spanish language newspapers, and *Radio Lider* and *La Tremenda*, local Spanish language radio shows, to provide information on CRC services. Staff actively participated in the Latin American Council of Charlotte, and provided information at many international festivals and events throughout the year.



**Summary of CDBG Objectives, Accomplishments  
Appropriations, Expenditures and Encumbrances  
For Federal Year B-05**

<u>Program Activity</u>	<u>Current Year Objective</u>	<u>Current Year Accomplishments</u>	<u>Appropriation/ Includes Accrual Reversals</u>	<u>Total Expenditures</u>	<u>Current Year Encumbrances</u>	<u>Funds Available</u>
<b>Center 92193</b> <b>Selective Rehabilitation:</b> Current Year Activity						
- Single Family & Multi-Family	Rehabilitate 500 units including HOME & Local Funds	<b>From CDBG:</b> Completed 18 SF units and 60 MF units <b>From all other Funding.</b> <b>Sources:</b> 154 SF units and 322 MF Units	1,496,784.11	646,694.89	89,787.20	760,302.02
<b>Center 92195</b> Urgent Repair		None.	100,000.00	0.00	0.00	100,000.00
<b>Center 95793:</b> Charlotte-Mecklenburg Housing Partnership (Subrecipient) Rehabilitation	300 Units	94 Completions, 37 Underway	850,000.00	850,000.00	0.00	0.00
<b>Total Expenditures - Selective Rehabilitation</b>			2,446,784.11	1,496,694.89	89,787.20	860,302.02
<b>Center 92293, 92494, 92594, 90027:</b> <b>Acquisition/Direct Ownership Assistance</b>	Provide direct ownership assistance for 300 units	314 Down Payment Assistance Loans for low to moderate income and 16 over income people	1,032,274.65	1,147,524.31	0.00	(115,249.66)
<b>Total Expenditures - Acquisition</b>			1,032,274.65	1,147,524.31	0.00	(115,249.66)
<b>Center 92393:</b> Relocation	Assist 150 households	114 permanently assisted moves	4,541,379.88	1,493,390.50	2,179,925.10	868,064.28
<b>Total Relocation</b>			4,541,379.88	1,493,390.50	2,179,925.10	868,064.28
<b>Center 90072:</b> Section 108 Loan Guarantee	N/A	Interest & Principal payments on Section 108 Loan	663,722.81	538,020.84	0.00	125,701.97
<b>Total Section 108 Loan Guarantee</b>			663,722.81	538,020.84	0.00	125,701.97
<b>Public Services:</b> <b>Center 95193:</b> Bethlehem Center <b>Center 95293:</b> Greater Charlotte Enrichment <b>Center 95393:</b> St. Paul <b>Center 95491:</b> YMCA <b>Center 95491:</b> YWCA	Serve 100 Youth Serve 342 Youth Serve 48 Youth Serve 120 Families Serve 80 Youth	92 Youth Served 310 Youth Served 65 Youth Served 234 Youth Served 169 Youth Served	204,231.16 605,854.00 57,735.00 44,640.75 99,609.00	164,389.76 575,748.50 57,162.85 44,640.75 99,609.00	39,841.40 30,105.50 572.15 0.00 0.00	0.00 0.00 0.00 0.00 0.00
<b>Total Public Services</b>			1,012,069.91	941,550.86	70,519.05	0.00

Continued on next page

City of Charlotte, North Carolina  
 Appropriations, Expenditures and Encumbrances  
 For Federal Year B-05

<u>Program Activity</u>	<u>Current Year Objective</u>	<u>Current Year Accomplishments</u>	<u>Appropriation/ Includes Accrual Reversals</u>	<u>Total Expenditures</u>	<u>Current Year Encumbrances</u>	<u>Funds Available</u>
<b><u>General Administration:</u></b>						
<b><u>Center 90023:</u></b> Contribution to Financial Services	N/A	N/A	153,548.00	153,548.00	0.00	0.00
<b><u>Center 90024:</u></b> Contribution to Key Business Executive	N/A	N/A	69,262.00	69,262.00	0.00	0.00
<b><u>Center 90027:</u></b> Physical Development Administration	N/A	N/A	797,594.31	797,594.31	0.00	0.00
<b><u>Center 95493:</u></b> CMHP - Administration	N/A	N/A	150,000.00	150,000.00	0.00	0.00
<b>Total Administration</b>			1,170,404.31	1,170,404.31	0.00	0.00
<b>Total CDBG</b>			10,866,635.67	6,787,585.71	2,340,231.35	1,738,818.61
Hope Haven/ Section 108 Loan Guarantee City West Commons/ Section 108 Loan Guarantee Mecklenburg Mill/ Section 108 Loan Guarantee	N/A N/A N/A N/A	N/A N/A N/A N/A	282,270.09 624,422.38 0.00	156,886.09 228,728.40 0.00	0.00 0.00 0.00	125,384.00 395,693.98 0.00
<b>Total Including Section 108</b>			11,773,328.14	7,173,200.20	2,340,231.35	2,259,896.59
<b>Add: Economic Development Revolving Fund</b>			1,870,326.04	24,625.33	0.00	1,845,700.71
<b>Add: Housing Trust Fund</b>			2,142,630.00	173,661.59	0.00	1,968,968.41
<b>Total Including CDBG, ED, Housing Trust Fund and Section 108</b>			15,786,284.18	7,371,487.12	2,340,231.35	6,074,565.71



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 08-31-06  
TIME: 13:32  
PAGE: 1

## PART I: SUMMARY OF CDBG RESOURCES

01	UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	9,910,986.63
02	ENTITLEMENT GRANT	5,299,260.00
03	SURPLUS URBAN RENEWAL	0.00
04	SECTION 108 GUARANTEED LOAN FUNDS	0.00
05	CURRENT YEAR PROGRAM INCOME	1,649,789.83
06	RETURNS	0.00
07	ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	-931,728.70
08	TOTAL AVAILABLE (SUM, LINES 01-07)	15,928,307.76

## PART II: SUMMARY OF CDBG EXPENDITURES

09	DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	5,272,048.48
10	ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11	AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	5,272,048.48
12	DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	1,170,404.31
13	DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	538,020.84
14	ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	385,614.49
15	TOTAL EXPENDITURES (SUM, LINES 11-14)	7,366,088.12
16	UNEXPENDED BALANCE (LINE 08 - LINE 15)	8,562,219.64

## PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17	EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18	EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	1,158,219.00
19	DISBURSED FOR OTHER LOW/MOD ACTIVITIES	4,113,829.48
20	ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	-265,166.29
21	TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	5,006,882.19
22	PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	95.00%

## LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

	PY	PY
23	PROGRAM YEARS (PY) COVERED IN CERTIFICATION	
24	CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25	CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26	PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
 INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
 CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2005  
 07-01-2005 TO 06-30-2006  
 CHARLOTTE CONSORTIUM, NC

DATE: 08-31-06  
 TIME: 13:32  
 PAGE: 2

## PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27	DISBURSED IN IDIS FOR PUBLIC SERVICES	
28	PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	941,551.86
29	PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	70,519.05
30	ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	10,250.49
31	TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	0.00
32	ENTITLEMENT GRANT	1,001,820.42
33	PRIOR YEAR PROGRAM INCOME	5,299,260.00
34	ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	4,868,145.53
35	TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	-1,215,286.71
36	PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	8,952,118.82
		11.00%

## PART V: PLANNING AND ADMINISTRATION (PA) CAP

37	DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	
38	PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	1,170,404.31
39	PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40	ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41	TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 + LINE 40)	1,170,404.31
42	ENTITLEMENT GRANT	5,299,260.00
43	CURRENT YEAR PROGRAM INCOME	1,649,049.83
44	ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45	TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	6,949,049.83
46	PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	17.00%



IDIS - C04PR26

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 08-31-06  
TIME: 13:32  
PAGE: 3

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

NONE FOUND

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
 OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
 INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
 CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2005  
 07-01-2005 TO 06-30-2006  
 CHARLOTTE CONSORTIUM, NC

DATE: 08-31-06  
 TIME: 13:32  
 PAGE: 4

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	MATRIX CODE	NTL OBJ	DRAWN AMOUNT
2004	0013	1568	CMHP - REHABILITATION	14B	LMH	300,000.00
2005	0003	1848	CMHP REHABILITATION	14B	LMH	201,111.00
2005	0003	1848	CMHP REHABILITATION	14B	LMH	118,105.15
2005	0003	1848	CMHP REHABILITATION	14B	LMH	75,000.00
2005	0003	1848	CMHP REHABILITATION	14B	LMH	155,783.85
2005	0003	2060	TYVOLA CROSSING	14B	LMH	72,825.61
2005	0003	2060	TYVOLA CROSSING	14B	LMH	235,393.39
TOTAL:						1,158,219.00



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG FINANCIAL SUMMARY FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 08-31-06  
TIME: 13:32  
PAGE: 5

## LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

PGM YEAR	PROJ ID	IDIS ACT ID	ACTIVITY NAME	MATRIX CODE	NTL OBJ	DRAWN AMOUNT
2005	0005	1846	RELOCATION	08	LMC	41,224.05
2005	0002	1846	RELOCATION	08	LMC	79,106.56
2005	0002	1846	RELOCATION	08	LMC	13,072.06
2005	0002	1846	RELOCATION	08	LMC	145,727.90
2005	0002	1846	RELOCATION	08	LMC	97,691.60
2005	0002	1846	RELOCATION	08	LMC	372,621.62
2005	0002	1846	RELOCATION	08	LMC	8,306.30
2005	0002	1846	RELOCATION	08	LMC	52,186.14
2005	0002	1846	RELOCATION	08	LMC	460,949.29
2005	0002	1846	RELOCATION	08	LMC	35,562.94
2005	0002	1846	RELOCATION	08	LMC	90,133.02
2005	0002	1846	RELOCATION	08	LMC	78,302.66
2005	0002	1846	RELOCATION	08	LMC	18,506.35
2005	0003	1847	REHABILITATION - CITY	14A	LMH	753.66
2005	0003	1847	REHABILITATION - CITY	14A	LMH	10,567.02
2005	0003	1847	REHABILITATION - CITY	14A	LMH	27,578.35
2005	0003	1847	REHABILITATION - CITY	14A	LMH	10,589.73
2005	0003	1847	REHABILITATION - CITY	14A	LMH	204,982.23
2005	0003	1847	REHABILITATION - CITY	14A	LMH	112,987.97
2005	0003	1847	REHABILITATION - CITY	14A	LMH	120,384.65
2005	0003	1847	REHABILITATION - CITY	14A	LMH	12,861.84
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	6,032.03
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	266,310.05
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	37,111.21
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	41,224.04
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	349,388.36
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	43,337.34
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	43,536.89
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	158,940.74
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	50,629.36
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	12,613.82
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	83,886.29
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	25,610.00
2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	9,064.95

2005	0004	1849	DIRECT FINANCIAL ASSISTANCE	13	LMH	25,871.26
2005	0006	1851	BETHLEHEM CENTER	05	LMC	15,316.62
2005	0006	1851	BETHLEHEM CENTER	05	LMC	20,101.47
2005	0006	1851	BETHLEHEM CENTER	05	LMC	1,332.53
2005	0006	1851	BETHLEHEM CENTER	05	LMC	46,866.19
2005	0006	1851	BETHLEHEM CENTER	05	LMC	7,470.49
2005	0006	1851	BETHLEHEM CENTER	05	LMC	12,470.01
2005	0006	1851	BETHLEHEM CENTER	05	LMC	50,904.76
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	77,637.30
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	24,234.99
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	103,353.55
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	97,933.96
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	65,296.75
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	45,431.35
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	45.00
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	1,847.96
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	43,713.66
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	79,266.99
2005	0006	1852	GREATER ENRICHMENT PROGRAM	05	LMC	36,986.99
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	3,095.40
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	8,393.87
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	4,598.97
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	4,438.07
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	6,765.92
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	7,726.08
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	11,652.72
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	2,992.58
2005	0006	1853	ST. PAUL BAPTIST CHURCH	05	LMC	7,500.24
2005	0006	1854	YWCA	05	LMC	57,273.00
2005	0006	1854	YWCA	05	LMC	42,336.00
2005	0006	1855	YMCA	05	LMC	20,291.25
2005	0006	1855	YMCA	05	LMC	22,102.44
2005	0006	1855	YMCA	05	LMC	12,174.75
2001	0034	952	ECONOMIC DEV REVOLVING LOAN	18a	LMC	24,625.33
TOTAL:						4,113,829.47



# Appendix 17

## Leveraging FY06

	CDBG	Home	City Funds Expended Other-Non Federal	Other- Non City Funds	Total Leverage
Housing Rehabilitation	506,737	-	380,281	-	380,281
Housing Development	1,158,219	2,410,140	7,106,562	21,732,040	28,838,602
Section 108 Loan Guarantee	923,635	-	-	-	-
CHDO Set Aside Project	-	344,880	-	-	-
CHDO Admin Support	-	150,000	-	-	-
Infrastructure	-	-	150,000	-	150,000
Afterschool Enrichment	941,552	-	8,199,901	-	8,199,901
Relocation	1,493,391	-	317,697	-	317,697
Planning & Administration	1,170,404	-	596,946	-	596,946
Business Development	24,625	369,257	3,192,736	-	3,192,736
HOME Consortium	-	-	1,265,168	-	1,265,168
Code Enforcement	-	99,000	-	-	-
Homeless Assistance	-	-	4,654,232	-	4,654,232
Housing Counseling	-	-	539,666	-	539,666
Housing Subsidies	1,147,524	1,154,513	852,914	35,207,984	36,060,898
	7,366,087	4,527,790	27,562,343	56,940,024	84,502,367
Excludes Job Deve.					

## Leverage Factor:

Federal Share of Cost	11,893,877
Non Federal Share of Cost	84,502,367
Total Cost	96,396,244

Federal % of Cost	12.34%
Non Federal % of Cost	87.66%

Leverage Factor	7.10
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# Appendix 18

IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 1

PGM YEAR: 1994  
PROJECT: 0002 - CONVERTED CDBG ACTIVITIES  
ACTIVITY: 2 - CDBG COMMITTED FUNDS ADJUSTMENT  
STATUS: FUNDS BUDGETED  
LOCATION: NATIONAL OBJ: LMJ

MATRIX CODE: REG CITATION:

DESCRIPTION:

FINANCING:			
INITIAL FUNDING DATE:		TOTAL #	#HISPANIC
ACTIVITY ESTIMATE: 29,510,000.00		0	0
FUNDED AMOUNT: 29,510,000.00		0	0
UNLIQ OBLIGATIONS: 0.00		0	0
DRAWN THRU PGM YR: 29,950,829.24		0	0
DRAWN IN PGM YR: 0.00		0	0
NUMBER OF ASSISTED:		0	0
TOT EXTREMELY LOW:	TOTAL	0	0
TOT LOW:	0	0	0
TOT MOD:	0	0	0
TOT NON LOW MOD:	0	0	0
TOTAL:	0	0	0
PERCENT LOW / MOD:	0.00	0	0
TOTAL FEMALE HEADED:	0	0	0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
ACCOMPLISHMENTS FOR THIS ACTIVITY ARE REPORTED AT ANOTHER ACTIVITY.  
TOTAL: 0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2001  
PROJECT: 0034 - ECONOMIC DEVELOPMENT REVOLVING LOAN FUND  
ACTIVITY: 952 - ECONOMIC DEVELOPMENT REVOLVING LOAN FUND  
STATUS: UNDERWAY  
LOCATION: CITY WIDE  
CHARLOTTE, NC 28208  
NATIONAL OBJ: LMJ  
MATRIX CODE: 18A  
REG CITATION: 570.203(B)  
DESCRIPTION:  
REVOLVING LOAN FUND FOR ECONOMIC DEVELOPMENT ACTIVITIES



IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 2

FINANCING:

INITIAL FUNDING DATE: 06-17-02  
ACTIVITY ESTIMATE: 1,636,423.98  
FUNDED AMOUNT: 1,636,423.98  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 563,352.15  
DRAWN IN PGM YR: 0.00

NUMBER OF PERSONS ASSISTED:

TOT EXTREMELY LOW: TOTAL  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2001 13 - JOBS  
2002 13 - JOBS  
2003 13 - JOBS  
2004 13 - JOBS  
2005 13 - JOBS  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

EXTENDED ACTIVITY NARRATIVE:

PGM YEAR: 2004

PROJECT: 0001 - CONTRIBUTION TO FINANCIAL SERVICES  
ACTIVITY: 1556 - CONTRIBUTION TO FINANCIAL SERVICES  
STATUS: COMPLETED 08-17-05

LOCATION:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-07-04

WHITE:

TOTAL #

#HISPANIC

MATRIX CODE: 21A REG CITATION: 570.206 NATIONAL OBJ:

TOTAL #  
#HISPANIC

WHITE:  
BLACK/AFRICAN AMERICAN:  
ASIAN:  
AMERICAN INDIAN/ALASKAN NATIVE:  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:  
ASIAN & WHITE:  
BLACK/AFRICAN AMERICAN & WHITE:  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:  
OTHER MULTI-RACIAL:  
ASIAN/PACIFIC ISLANDER:  
HISPANIC:  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 13 - JOBS  
0 13 - JOBS  
0 13 - JOBS  
0 13 - JOBS  
0 13 - JOBS  
0

ACTUAL UNITS  
0  
0  
0  
0  
0  
0

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 3

ACTIVITY ESTIMATE: 152,917.00  
FUNDED AMOUNT: 152,917.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 152,917.00  
DRAWN IN PGM YR: 0.00

NUMBER OF ASSISTED:

TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00

TOTAL FEMALE HEADED: 0

BLACK/AFRICAN AMERICAN: 0  
ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

TOTAL: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE:

\*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE:

\*\*\*\*\*

PGM YEAR: 2004

PROJECT: 0002 - CONTRIBUTION TO THE KEY BUSINESS EXECUTIVE  
ACTIVITY: 1557 - CONTRIBUTION TO THE KEY BUSINESS EXECUTIVE  
STATUS: COMPLETED 04-18-06

LOCATION:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-07-04  
ACTIVITY ESTIMATE: 296,967.00  
FUNDED AMOUNT: 296,967.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 296,967.00  
DRAWN IN PGM YR: 296,967.00

NATIONAL OBJ:

MATRIX CODE: 21A REG CITATION: 570.206

DESCRIPTION:

CONTRIBUTION TO KBE OPERATING BUDGET

WHITE: 0  
BLACK/AFRICAN AMERICAN: 0  
ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0

TOTAL # 0

#HISPANIC 0



IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 4

NUMBER OF ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

TOTAL: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2004  
PROJECT: 0003 - HOUSING SERVICES-ADMINISTRATION  
ACTIVITY: 1558 - HOUSING SERVICES- ADMINISTRATION  
STATUS: COMPLETED 04-20-06  
LOCATION:

MATRIX CODE: 21A REG CITATION: 570.206

NATIONAL OBJ:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

DESCRIPTION:  
HOUSING SERVICES ADMINISTRATION STAFF

INITIAL FUNDING DATE: 09-07-04  
ACTIVITY ESTIMATE: 731,193.67  
FUNDED AMOUNT: 731,193.67  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 731,193.67  
DRAWN IN PGM YR: 296,435.48

TOTAL #

WHITE:  
BLACK/AFRICAN AMERICAN: 0  
ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

#HISPANIC

NUMBER OF ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0

TOTAL: 0

IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 5

TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2004

PROJECT: 0004 - CDBG CONTRIBUTION TO SECTION 108 PAYMENTS

ACTIVITY: 1559 - CONTRIBUTION TO SECTION 108 LOAN PYMTS

STATUS: COMPLETED 08-17-05

LOCATION:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-07-04  
ACTIVITY ESTIMATE: 22,878.57  
FUNDED AMOUNT: 22,878.57  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 22,878.57  
DRAWN IN PGM YR: 0.00

NUMBER OF ASSISTED:

TOT EXTREMELY LOW: TOTAL  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00

MATRIX CODE: 19F REG CITATION:

NATIONAL OBJ:

DESCRIPTION:

PRINCIPAL AND INTEREST PAYMENTS ON THE MECKLENBURG MILL LOAN

	TOTAL #	#HISPANIC
WHITE:	0	0
BLACK/AFRICAN AMERICAN:	0	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	0	0



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 6

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004  
TOTAL:

PROPOSED UNITS      ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2004  
PROJECT: 0005 - SELECTIVE RESIDENTIAL REHABILITATION  
ACTIVITY: 1560 - REHABILITATION  
STATUS: COMPLETED 04-18-06  
LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-07-04  
ACTIVITY ESTIMATE: 732,656.06  
FUNDED AMOUNT: 732,656.06  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 732,656.06  
DRAWN IN PGM YR: 127,373.12

NUMBER OF HOUSEHOLDS ASSISTED:  
TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 32  
TOT MOD: 1  
TOT NON LOW MOD: 0  
TOTAL: 33  
PERCENT LOW / MOD: 100.00

TOTAL FEMALE HEADED: 23

MATRIX CODE: 14A      REG CITATION: 570.202      NATIONAL OBJ: LMH

DESCRIPTION:

REHABILITATION OF SINGLE FAMILY HOMES

	TOTAL #	#HISPANIC
WHITE:	1	0
BLACK/AFRICAN AMERICAN:	30	0
ASIAN:	2	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	33	0

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 7

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004 10 - HOUSING UNITS  
2005 10 - HOUSING UNITS  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
200 10 - HOUSING UNITS  
0 10 - HOUSING UNITS  
200

ACTUAL UNITS  
33  
0  
33

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2004  
PROJECT: 0006 - ACQUISITION  
ACTIVITY: 1561 - ACQUISITION  
STATUS: CANCELED 08-17-05  
LOCATION: 600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-07-04  
ACTIVITY ESTIMATE: 0.00  
FUNDED AMOUNT: 0.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 0.00  
DRAWN IN PGM YR: 0.00

NUMBER OF ASSISTED:

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004 01 - PEOPLE (GENERAL)  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 01 - PEOPLE (GENERAL)  
0

ACTUAL UNITS  
0  
0  
0

MATRIX CODE: 01 REG CITATION: 570.201(A) NATIONAL OBJ: LMA

DESCRIPTION:

ACQUISITION OF LOTS

WHITE: TOTAL # #HISPANIC  
BLACK/AFRICAN AMERICAN: 0 0  
ASIAN: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0 0  
ASIAN & WHITE: 0 0  
BLACK/AFRICAN AMERICAN & WHITE: 0 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0 0  
OTHER MULTI-RACIAL: 0 0

TOTAL:

0 0



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 8

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2004  
PROJECT: 0012 - CMHP - ADMINISTRATION  
ACTIVITY: 1567 - CMHP - ADMINISTRATION  
STATUS: COMPLETED 08-17-05  
LOCATION: 600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-10-04  
ACTIVITY ESTIMATE: 150,000.00  
FUNDED AMOUNT: 150,000.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 150,000.00  
DRAWN IN PGM YR: 0.00

NUMBER OF ASSISTED:

TOT EXTREMELY LOW: .  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2004  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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MATRIX CODE: 21A REG CITATION: 570.206 NATIONAL OBJ:

DESCRIPTION:

CBDO ADMINISTRATION

	TOTAL #	#HISPANIC
WHITE:	0	0
BLACK/AFRICAN AMERICAN:	0	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	0	0

PROPOSED UNITS	ACTUAL TYPE
0	0
0	0

ACTUAL UNITS
0
0

IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 9

PGM YEAR: 2004  
PROJECT: 0013 - CMHP - REHABILITATION  
ACTIVITY: 1568 - CMHP - REHABILITATION  
STATUS: COMPLETED 08-29-06  
LOCATION: 600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

MATRIX CODE: 14B REG CITATION: 570.202 NATIONAL OBJ: LMH

DESCRIPTION:

REHABILITATION OF 66 TRANSITIONAL WOMEN'S HOUSING UNITS WITH THE YWCA

INITIAL FUNDING DATE:	05-20-05	TOTAL #	#HISPANIC
ACTIVITY ESTIMATE:	350,000.00	29	0
FUNDED AMOUNT:	350,000.00	37	0
UNLIQ OBLIGATIONS:	0.00	0	0
DRAWN THRU PGM YR:	350,000.00	0	0
DRAWN IN PGM YR:	300,000.00	0	0
NUMBER OF HOUSEHOLDS ASSISTED:			
TOT EXTREMELY LOW:	0	0	0
TOT LOW:	0	0	0
TOT MOD:	0	0	0
TOT NON LOW MOD:	0	0	0
TOTAL:	0	0	0
PERCENT LOW / MOD:	0.00	66	0
TOTAL FEMALE HEADED: 66			

WHITE:	29	0
BLACK/AFRICAN AMERICAN:	37	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
TOTAL AM.INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	66	0
TOTAL:	66	0
PERCENT LOW / MOD:	100.00	0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR	PROPOSED TYPE
2004	10 - HOUSING UNITS
2005	10 - HOUSING UNITS
2006	10 - HOUSING UNITS
TOTAL:	

PROPOSED UNITS	ACTUAL TYPE
66	10 - HOUSING UNITS
66	10 - HOUSING UNITS
66	10 - HOUSING UNITS
198	

ACTUAL UNITS  
66  
66  
66  
198

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2005  
PROJECT: 0001 - ADMINISTRATION  
ACTIVITY: 1842 - CONTRIBUTION TO FINANCIAL SERVICES  
STATUS: COMPLETED 08-29-06

MATRIX CODE: 21A REG CITATION: 570.206 NATIONAL OBJ:



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 10

LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 153,548.00  
FUNDED AMOUNT: 153,548.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 153,548.00  
DRAWN IN PGM YR: 153,548.00

NUMBER OF ASSISTED:

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

EXTENDED ACTIVITY NARRATIVE:

PGM YEAR: 2005  
PROJECT: 0001 - ADMINISTRATION  
ACTIVITY: 1843 - CONTRIBUTION TO KEY BUSINESS EXECUTIVE  
STATUS: COMPLETED 08-29-06

LOCATION:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 69,262.00

DESCRIPTION:

CDBG CONTRIBUTION TO FINANCIAL SERVICES OPERATING COSTS.

WHITE:  
BLACK/AFRICAN AMERICAN: 0  
ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

TOTAL:

0

PROPOSED UNITS ACTUAL TYPE

0  
0

ACTUAL UNITS  
0  
0

MATRIX CODE: 21A

REG CITATION: 570.206

NATIONAL OBJ:

DESCRIPTION:

CDBG CONTRIBUTION TO KBE OPERATING COSTS

WHITE:  
BLACK/AFRICAN AMERICAN:

TOTAL #  
0  
0

#HISPANIC  
0  
0

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 11

FUNDED AMOUNT: 69,262.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 69,262.00  
DRAWN IN PGM YR: 69,262.00  
NUMBER OF ASSISTED:  
TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0  
TOTAL: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0001 - ADMINISTRATION  
ACTIVITY: 1844 - HOUSING SERVICES - ADMINISTRATION  
STATUS: COMPLETED 08-29-06  
LOCATION: 600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING: 570.206  
REG CITATION: 21A  
MATRIX CODE: 570.206  
NATIONAL OBJ: 570.206  
DESCRIPTION: STAFF COSTS CLASSIFIED AS ADMINISTRATION IN THE HOUSING SERVICES DIVISION

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 797,594.31  
FUNDED AMOUNT: 797,594.31  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 797,594.31  
DRAWN IN PGM YR: 797,594.31

WHITE: 0  
BLACK/AFRICAN AMERICAN: 0  
ASIAN: 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
TOTAL # 0  
#HISPANIC 0

NUMBER OF ASSISTED:



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 12

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:  
OTHER MULTI-RACIAL:

0  
0

TOTAL:

0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2005  
PROJECT: 0001 - ADMINISTRATION  
ACTIVITY: 1845 - CMHP-ADMINISTRATION  
STATUS: COMPLETED 08-29-06  
LOCATION:  
1201 GREENWOOD CLIFF, SUITE 300  
CHARLOTTE, NC 28204  
FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 150,000.00  
FUNDED AMOUNT: 150,000.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 150,000.00  
DRAWN IN PGM YR: 150,000.00

NUMBER OF ASSISTED:

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0

MATRIX CODE: 21A REG CITATION: 570.206 NATIONAL OBJ:

DESCRIPTION:  
SUBRECIPIENT ADMINISTRATION COST

WHITE:  
BLACK/AFRICAN AMERICAN:  
ASIAN:  
AMERICAN INDIAN/ALASKAN NATIVE:  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:  
ASIAN & WHITE:  
BLACK/AFRICAN AMERICAN & WHITE:  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:  
OTHER MULTI-RACIAL:

TOTAL #  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0

#HISPANIC  
0  
0  
0  
0  
0  
0  
0  
0  
0  
0

TOTAL:

0

IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 13

TOTAL: 0  
PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2005  
PROJECT: 0002 - RELOCATION  
ACTIVITY: 1846 - RELOCATION  
STATUS: COMPLETED 08-31-06  
LOCATION:

600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 1,493,390.49  
FUNDED AMOUNT: 1,493,390.49  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 1,493,390.49  
DRAWN IN PGM YR: 1,493,390.49

NUMBER OF PERSONS ASSISTED:

TOT EXTREMELY LOW: 58  
TOT LOW: 34  
TOT MOD: 21  
TOT NON LOW MOD: 1  
TOTAL: 114  
PERCENT LOW / MOD: 99.10

MATRIX CODE: 08 REG CITATION: 570.201(I) NATIONAL OBJ: LMC

DESCRIPTION:

PROGRAM DELIVERY AND DIRECT COSTS OF RELOCATION

	TOTAL #	#HISPANIC
WHITE:	21	1
BLACK/AFRICAN AMERICAN:	93	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	114	1



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 14

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR	PROPOSED TYPE	PROPOSED UNITS	ACTUAL TYPE	ACTUAL UNITS
2005	04 - HOUSEHOLDS (GENERAL)	114	04 - HOUSEHOLDS (GENERAL)	114
2006	04 - HOUSEHOLDS (GENERAL)	114	04 - HOUSEHOLDS (GENERAL)	114
TOTAL:		228		228

ACCOMPLISHMENT NARRATIVE:

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EXTENDED ACTIVITY NARRATIVE:

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PGM YEAR: 2005

PROJECT: 0003 - REHABILITATION

ACTIVITY: 1847 - REHABILITATION - CITY

STATUS: COMPLETED 09-13-06

LOCATION:

600 EAST TRADE STREET

CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE:	09-06-05
ACTIVITY ESTIMATE:	506,737.48
FUNDED AMOUNT:	506,737.48
UNLIQ OBLIGATIONS:	0.00
DRAWN THRU PGM YR:	506,737.48
DRAWN IN PGM YR:	506,737.48

NUMBER OF HOUSEHOLDS ASSISTED:

	OWNER	RENTER
TOT EXTREMELY LOW:	0	0
TOT LOW:	17	0
TOT MOD:	1	0
TOT NON LOW MOD:	0	0
TOTAL:	18	0
PERCENT LOW / MOD:	100.00	0.00

TOTAL FEMALE HEADED: 8

MATRIX CODE: 14A REG CITATION: 570.202 NATIONAL OBJ: LMH

DESCRIPTION:  
CITY WIDE REHABILITATION AND PROGRAM DELIVERY COSTS

	TOTAL #	#HISPANIC
WHITE:	1	0
BLACK/AFRICAN AMERICAN:	17	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
TOTAL AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	18	0

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 15

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005 10 - HOUSING UNITS  
2006 10 - HOUSING UNITS  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
18 10 - HOUSING UNITS  
0 10 - HOUSING UNITS  
18

ACTUAL UNITS  
18  
0  
18

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0003 - REHABILITATION  
ACTIVITY: 1848 - CMHP REHABILITATION  
STATUS: COMPLETED 09-12-06  
LOCATION:

GREENWOOD CLIFF SUITE 300  
CHARLOTTE, NC 28202

FINANCING:  
INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 550,000.00  
FUNDED AMOUNT: 550,000.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 550,000.00  
DRAWN IN PGM YR: 550,000.00

NUMBER OF HOUSEHOLDS ASSISTED:  
OWNER RENTER  
TOT EXTREMELY LOW: 0 0  
TOT LOW: 0 28  
TOT MOD: 0 0  
TOT NON LOW MOD: 0 0  
TOTAL: 0 28  
PERCENT LOW / MOD: 0.00 100.00

TOTAL FEMALE HEADED: 15

MATRIX CODE: 14B REG CITATION: 570.202

NATIONAL OBJ: LMH

DESCRIPTION:  
ACQUISITION AND REHABILITATION OF PROPERTIES

WHITE:  
BLACK/AFRICAN AMERICAN: 3  
ASIAN: 25  
AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
TOTAL AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0  
TOTAL: 28  
100.00

TOTAL #  
3  
25  
0  
0  
0  
0  
0  
0  
0  
0  
28

#HISPANIC  
1  
0  
0  
0  
0  
0  
0  
0  
0  
0  
1

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005 10 - HOUSING UNITS  
2006 10 - HOUSING UNITS

PROPOSED UNITS ACTUAL TYPE  
44 10 - HOUSING UNITS  
44 10 - HOUSING UNITS

ACTUAL UNITS  
44  
44



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 16

TOTAL:

88

88

ACCOMPLISHMENT NARRATIVE:

\*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE:

\*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0004 - DIRECT FINANCIAL ASSISTANCE  
ACTIVITY: 1849 - DIRECT FINANCIAL ASSISTANCE  
STATUS: COMPLETED 08-30-06  
LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 1,147,524.31  
FUNDED AMOUNT: 1,147,524.31  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 1,147,524.31  
DRAWN IN PGM YR: 1,147,524.31

NUMBER OF HOUSEHOLDS ASSISTED:

TOT EXTREMELY LOW: OWNER 0 RENTER 0  
TOT LOW: 85 0  
TOT MOD: 229 0  
TOT NON LOW MOD: 16 0  
TOTAL: 330 0  
PERCENT LOW / MOD: 95.10 0.00

TOTAL FEMALE HEADED: 203

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2005 04 - HOUSEHOLDS (GENERAL)  
2006 04 - HOUSEHOLDS (GENERAL)  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

\*\*\*\*\*

MATRIX CODE: 13 REG CITATION: 570.201(N) NATIONAL OBJ: LMH

DESCRIPTION:  
PROGRAM DELIVERY COST OF THE HOUSE CHARLOTTE PROGRAM

	TOTAL #	#HISPANIC
WHITE:	43	5
BLACK/AFRICAN AMERICAN:	248	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	39	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
TOTAL AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
0 OTHER MULTI-RACIAL:	0	0
85	0	0
229	0	0
16 TOTAL:	330	5
330		
95.10		

PROPOSED UNITS	ACTUAL TYPE
330 04 - HOUSEHOLDS (GENERAL)	
330 04 - HOUSEHOLDS (GENERAL)	
660	

ACTUAL UNITS  
330  
330  
660

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 17

## EXTENDED ACTIVITY NARRATIVE:

\*\*\*\*\*

PGM YEAR: 2005

PROJECT: 0005 - SECTION 108 LOAN PAYMENTS

ACTIVITY: 1850 - CDBG CONTRIBUTION TO 108 LOAN PAYMENTS

MATRIX CODE: 19F REG CITATION:

NATIONAL OBJ:

STATUS: COMPLETED 08-29-06

LOCATION:

600 EAST TRADE STREET

CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 538,020.84  
FUNDED AMOUNT: 538,020.84  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 538,020.84  
DRAWN IN PGM YR: 538,020.84

## NUMBER OF ASSISTED:

TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0  
PERCENT LOW / MOD: 0.00

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

\*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE:

\*\*\*\*\*

PGM YEAR: 2005

PROJECT: 0006 - PUBLIC SERVICES

DESCRIPTION:  
CDBG CONTRIBUTION TO SECTION 108 LOAN PAYMENTS

	TOTAL #	#HISPANIC
WHITE:	0	0
BLACK/AFRICAN AMERICAN:	0	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	0	0

PROPOSED UNITS ACTUAL TYPE  
0 0

ACTUAL UNITS  
0  
0



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 18

ACTIVITY: 1851 - BETHLEHEM CENTER  
STATUS: COMPLETED 09-11-06

LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:  
INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 154,462.07  
FUNDED AMOUNT: 154,462.07  
UNLIQ OBLIGATIONS: 30,105.50  
DRAWN THRU PGM YR: 154,462.07  
DRAWN IN PGM YR: 154,462.07

NUMBER OF PERSONS ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 61  
TOT MOD: 2  
TOT NON LOW MOD: 29  
TOTAL: 92  
PERCENT LOW / MOD: 68.40  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
0000 01 - PEOPLE (GENERAL)  
2005 01 - PEOPLE (GENERAL)  
2006 01 - PEOPLE (GENERAL)  
TOTAL:

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0006 - PUBLIC SERVICES  
ACTIVITY: 1852 - GREATER ENRICHMENT PROGRAM  
STATUS: COMPLETED 09-11-06  
LOCATION:  
600 EAST TRADE STREET

MATRIX CODE: 05 REG CITATION: 570.201(E) NATIONAL OBJ: LMC

DESCRIPTION:  
PUBLIC SERVICE CONTRACT

	TOTAL #	#HISPANIC
WHITE:	0	0
BLACK/AFRICAN AMERICAN:	91	0
ASIAN:	1	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	92	0

PROPOSED UNITS	ACTUAL TYPE	ACTUAL UNITS
0	01 - PEOPLE (GENERAL)	0
0	01 - PEOPLE (GENERAL)	0
100	01 - PEOPLE (GENERAL)	92
100		92

DESCRIPTION:  
PUBLIC SERVICE CONTRACT

MATRIX CODE: 05 REG CITATION: 570.201(E) NATIONAL OBJ: LMC

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 19

CHARLOTTE, NC 28208-848  
FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 575,748.50  
FUNDED AMOUNT: 575,748.50  
UNLIQ OBLIGATIONS: 30,105.50  
DRAWN THRU PGM YR: 575,748.50  
DRAWN IN PGM YR: 575,748.50

NUMBER OF PERSONS ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 205  
TOT MOD: 9  
TOT NON LOW MOD: 96  
TOTAL: 310  
PERCENT LOW / MOD: 69.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2005 01 - PEOPLE (GENERAL)  
2006 01 - PEOPLE (GENERAL)  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

EXTENDED ACTIVITY NARRATIVE:

PGM YEAR: 2005  
PROJECT: 0006 - PUBLIC SERVICES  
ACTIVITY: 1853 - ST. PAUL BAPTIST CHURCH  
STATUS: COMPLETED 09-11-06  
LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 09-08-05  
ACTIVITY ESTIMATE: 57,163.85  
FUNDED AMOUNT: 57,163.85

WHITE:  
BLACK/AFRICAN AMERICAN: 2  
ASIAN: 302  
AMERICAN INDIAN/ALASKAN NATIVE: 5  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 1  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

TOTAL:

310 41

PROPOSED UNITS ACTUAL TYPE  
0 01 - PEOPLE (GENERAL)  
342 01 - PEOPLE (GENERAL)  
342

ACTUAL UNITS  
0  
310  
310

MATRIX CODE: 05 REG CITATION: 570.201(E) NATIONAL OBJ: LMC

DESCRIPTION:  
PUBLIC SERVICE CONTRACT

WHITE:  
BLACK/AFRICAN AMERICAN: 0  
ASIAN: 65  
TOTAL # 0 65 0  
#HISPANIC 0 0 0



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 20

UNLIQ OBLIGATIONS: 572.15  
DRAWN THRU PGM YR: 57,163.85  
DRAWN IN PGM YR: 57,163.85

NUMBER OF PERSONS ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 46  
TOT MOD: 19  
TOT NON LOW MOD: 0  
TOTAL: 65  
PERCENT LOW / MOD: 100.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2005 01 - PEOPLE (GENERAL)  
2006 01 - PEOPLE (GENERAL)  
TOTAL:

ACCOMPLISHMENT NARRATIVE:

EXTENDED ACTIVITY NARRATIVE:

PGM YEAR: 2005  
PROJECT: 0006 - PUBLIC SERVICES  
ACTIVITY: 1854 - YWCA  
STATUS: COMPLETED 09-13-06  
LOCATION: 600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-06-05  
ACTIVITY ESTIMATE: 99,609.00  
FUNDED AMOUNT: 99,609.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 99,609.00  
DRAWN IN PGM YR: 99,609.00

NUMBER OF PERSONS ASSISTED:

AMERICAN INDIAN/ALASKAN NATIVE: 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0  
ASIAN & WHITE: 0  
BLACK/AFRICAN AMERICAN & WHITE: 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0  
OTHER MULTI-RACIAL: 0

TOTAL:

65

0

PROPOSED UNITS ACTUAL TYPE  
0 01 - PEOPLE (GENERAL)  
65 01 - PEOPLE (GENERAL)  
65

ACTUAL UNITS  
0  
65  
65

MATRIX CODE: 05

REG CITATION: 570.201 (E)

NATIONAL OBJ: LMC

DESCRIPTION:

PUBLIC SERVICE CONTRACT

WHITE: TOTAL # #HISPANIC  
BLACK/AFRICAN AMERICAN: 0 0  
ASIAN: 169 2  
AMERICAN INDIAN/ALASKAN NATIVE: 0 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0 0  
ASIAN & WHITE: 0 0  
BLACK/AFRICAN AMERICAN & WHITE: 0 0

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U. S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 21

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 165  
TOT MOD: 4  
TOT NON LOW MOD: 0  
TOTAL: 169  
PERCENT LOW / MOD: 100.00  
TOTAL FEMALE HEADED: 0

AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:  
OTHER MULTI-RACIAL:

0  
0

TOTAL:

169 2

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2005 01 - PEOPLE (GENERAL)  
2006 01 - PEOPLE (GENERAL)  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 01 - PEOPLE (GENERAL)  
169 01 - PEOPLE (GENERAL)  
169

ACTUAL UNITS  
0  
169  
169

\*\*\*\*\*  
ACCOMPLISHMENT NARRATIVE:

\*\*\*\*\*  
EXTENDED ACTIVITY NARRATIVE:

PGM YEAR: 2005  
PROJECT: 0006 - PUBLIC SERVICES  
ACTIVITY: 1855 - YMCA  
STATUS: COMPLETED 09-11-06  
LOCATION:  
600 EAST TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 09-07-05  
ACTIVITY ESTIMATE: 54,568.44  
FUNDED AMOUNT: 54,568.44  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 54,568.44  
DRAWN IN PGM YR: 54,568.44

NUMBER OF PERSONS ASSISTED:

TOTAL  
TOT EXTREMELY LOW: 0  
TOT LOW: 153  
TOT MOD: 0  
TOT NON LOW MOD: 81

MATRIX CODE: 05 REG CITATION: 570.201(E) NATIONAL OBJ: LMC

DESCRIPTION:

PUBLIC SERVICE CONTRACT

TOTAL # #HISPANIC  
WHITE: 1 0  
BLACK/AFRICAN AMERICAN: 233 20  
ASIAN: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0 0  
ASIAN & WHITE: 0 0  
BLACK/AFRICAN AMERICAN & WHITE: 0 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0 0  
OTHER MULTI-RACIAL: 0 0

TOTAL:

234 20



IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 22

TOTAL: 234  
PERCENT LOW / MOD: 65.30

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:

REPORT YEAR PROPOSED TYPE  
2005 01 - PEOPLE (GENERAL)  
2006 01 - PEOPLE (GENERAL)  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 01 - PEOPLE (GENERAL)  
234 01 - PEOPLE (GENERAL)  
234

ACTUAL UNITS  
0  
234  
234

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0010 - DOWN PAYMENT ASSISTANCE  
ACTIVITY: 2024 - DOWN PAYMENT ASSISTANCE  
STATUS: CANCELED 04-20-06  
LOCATION:

600 E. TRADE STREET  
CHARLOTTE, NC 28202-848

FINANCING:

INITIAL FUNDING DATE: 04-20-06  
ACTIVITY ESTIMATE: 0.00  
FUNDED AMOUNT: 0.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 0.00  
DRAWN IN PGM YR: 0.00

NUMBER OF ASSISTED:

TOTAL 0  
TOT EXTREMELY LOW: 0  
TOT LOW: 0  
TOT MOD: 0  
TOT NON LOW MOD: 0  
TOTAL: 0

MATRIX CODE: 01 REG CITATION: 570.201(A) NATIONAL OBJ: LMH

DESCRIPTION:

HOUSE CHARLOTTE PROGRAM

WHITE: TOTAL # #HISPANIC  
BLACK/AFRICAN AMERICAN: 0 0  
ASIAN: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE: 0 0  
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER: 0 0  
AMERICAN INDIAN/ALASKAN NATIVE & WHITE: 0 0  
ASIAN & WHITE: 0 0  
BLACK/AFRICAN AMERICAN & WHITE: 0 0  
AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM: 0 0  
OTHER MULTI-RACIAL: 0 0

TOTAL:

0 0

IDIS - C04PR03

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 23

PERCENT LOW / MOD: 0.00  
TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005 10 - HOUSING UNITS  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
50 10 - HOUSING UNITS  
50

ACTUAL UNITS  
50  
50

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0011 - LEAD BASED PAINT  
ACTIVITY: 2025 - LEAD BASED PAINT  
STATUS: CANCELED 08-29-06  
LOCATION:  
600 E. TRADE STREET  
CHARLOTTE, NC 28202-848  
FINANCING:

INITIAL FUNDING DATE: 04-25-06  
ACTIVITY ESTIMATE: 0.00  
FUNDED AMOUNT: 0.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 0.00  
DRAWN IN PGM YR: 0.00

NUMBER OF HOUSEHOLDS ASSISTED:  
TOT EXTREMELY LOW: OWNER 0 RENTER 0  
TOT LOW: 0 0  
TOT MOD: 0 0  
TOT NON LOW MOD: 0 0  
TOTAL: 0 0  
PERCENT LOW / MOD: 0.00 0.00

MATRIX CODE: 14I REG CITATION: 570.202

NATIONAL OBJ: LMH

DESCRIPTION:  
LEAD BASED PAINT ACTIVITY

	TOTAL #	#HISPANIC
WHITE:	0	0
BLACK/AFRICAN AMERICAN:	0	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	0	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
TOTAL AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	0	0
PERCENT LOW / MOD:	0.00	0.00



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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 24

TOTAL FEMALE HEADED: 0

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005 10 - HOUSING UNITS  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
0 10 - HOUSING UNITS  
0

ACTUAL UNITS  
0  
0

ACCOMPLISHMENT NARRATIVE: \*\*\*\*\*

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*

PGM YEAR: 2005  
PROJECT: 0003 - REHABILITATION  
ACTIVITY: 2060 - TYVOLA CROSSING  
STATUS: COMPLETED 08-30-06  
LOCATION:  
1201 GREENWOOD CLIFF  
CHARLOTTE, NC 28204  
FINANCING:

INITIAL FUNDING DATE: 08-29-06  
ACTIVITY ESTIMATE: 308,219.00  
FUNDED AMOUNT: 308,219.00  
UNLIQ OBLIGATIONS: 0.00  
DRAWN THRU PGM YR: 308,219.00  
DRAWN IN PGM YR: 308,219.00

NUMBER OF HOUSEHOLDS ASSISTED:

	OWNER	RENTER
TOT EXTREMELY LOW:	0	0
TOT LOW:	0	60
TOT MOD:	0	0
TOT NON LOW MOD:	0	0
TOTAL:	0	60
PERCENT LOW / MOD:	0.00	100.00

TOTAL FEMALE HEADED: 56

DESCRIPTION: 80 UNIT PROJECT. 20 UNITS AND \$491,790 INCLUDED IN FY05 COMPLETIONS  
MATRIX CODE: 14B REG CITATION: 570.202 NATIONAL OBJ: LMH

	TOTAL #	#HISPANIC
WHITE:	1	1
BLACK/AFRICAN AMERICAN:	58	0
ASIAN:	0	0
AMERICAN INDIAN/ALASKAN NATIVE:	1	0
NATIVE HAWAIIAN/OTHER PACIFIC ISLANDER:	0	0
AMERICAN INDIAN/ALASKAN NATIVE & WHITE:	0	0
ASIAN & WHITE:	0	0
BLACK/AFRICAN AMERICAN & WHITE:	0	0
TOTAL AM. INDIAN/ALASKAN NATIVE & BLACK/AFRICAN AM:	0	0
OTHER MULTI-RACIAL:	0	0
TOTAL:	60	1

100.00

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U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
OFFICE OF COMMUNITY PLANNING AND DEVELOPMENT  
INTEGRATED DISBURSEMENT AND INFORMATION SYSTEM  
CDBG ACTIVITY SUMMARY REPORT (GPR) FOR PROGRAM YEAR 2005  
07-01-2005 TO 06-30-2006  
CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
TIME: 15:24  
PAGE: 25

ACCOMPLISHMENTS BY YEAR:  
REPORT YEAR PROPOSED TYPE  
2005 10 - HOUSING UNITS  
2006 10 - HOUSING UNITS  
TOTAL:

PROPOSED UNITS ACTUAL TYPE  
60 10 - HOUSING UNITS  
60 10 - HOUSING UNITS  
120

ACTUAL UNITS  
60  
60  
120

ACCOMPLISHMENT NARRATIVE: TOTAL OF 80 UNITS. 20 UNITS COMPLETED IN FY05

EXTENDED ACTIVITY NARRATIVE: \*\*\*\*\*



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
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 CHARLOTTE CONSORTIUM, NC

DATE: 09-13-06  
 TIME: 15:24  
 PAGE: 26

TOTAL ACTIVITY ESTIMATE	:	40,238,884.57
TOTAL FUNDED AMOUNT	:	40,238,884.57
TOTAL AMOUNT DRAWN THRU PGM YR	:	39,606,641.98
TOTAL AMOUNT DRAWN IN PGM YR	:	7,676,623.89