RED LINE TASK FORCE

Meeting Summary September 28, 2011 DISCUSSION SUMMARY

MEMBERS: Mayor John Woods, Mayor of Davidson, Chair

Mayor Jill Swain, Mayor of Huntersville Mayor Jeff Tarte, Mayor of Cornelius Bill Thunberg, Mooresville Representative

Carroll Gray, Lake Norman Transportation Commission

Iredell County Representative (Vacant)

Commissioner Harold Cogdell, Jr., Mecklenburg County, Vice Chair (Absent)

Mayor Anthony Foxx, Mayor of Charlotte (Absent)

CATS

STAFF: Carolyn Flowers, CEO, Director of Public Transit

John Muth, Deputy Director for Development

Dee Pereira, CFO, Assistant Director of Public Transit

Eric Hershberger, Budget Manager

Brian Nadolny, North Corridor Project Manager David McDonald, Transit Planning Manager John Joye, Senior Assistant CATS Attorney Penny Traywick, Administrative Assistant

OTHERS: Paul Morris, NCDOT Deputy Secretary for Transit & President, Greenleaf Strategies

Jack Flaherty, NCDOT Rail

Jim Schumacher, Assistant City Manager

Andrew Grant, Cornelius Assistant Town Manager Bill Coxe, Huntersville Transportation Planner Greg Ferguson, Huntersville Town Manager

Mark Briggs, Parsons Brinckerhoff

Leamon Brice, Davidson Town Manager

Erskine Smith, Town of Mooresville

Adam Guerino, City of Charlotte Finance

Rick Sanderson, TSAC

Meeting time 4:00 p.m. - 5:00 p.m.

I. Call to Order

The meeting was called to order by the Chair at 4:10 p.m.

II. Approval of August 24, 2011 meeting summary

The meeting summary was approved.

III. Discussion

The next step will be to hold a briefing on October 27, 2011, to give an update on the project and review the policy principles to the MTC, elected officials, candidates for elected office, and other interested parties. A Project Summit meeting reviewing the Financial Plan will be held in December 2011.

Finance Working Group Update:

Paul Morris, NCDOT Deputy Secretary for Transit, and Mark Briggs, Parsons Brinkerhoff, reported on the following: The four policies recommended by the Task Force are being used as the framework to begin developing the funding model, utilizing the dual benefiting strategy to develop the financial analysis and the funding model. They are working with the Towns, the City, and key property owners to identify the assets and beneficiaries of the rail project. The tax increment financing and the value from special assessment districts will be rolled into one number and be used as the basis for determining the best financing approach. Discussions are being held with P3 private investment entities to determine their preferences for packaging the project.

The direct capital cost of the Red Line Rail Project is currently estimated to be \$456 million in 2018 dollars, based on a set of fully vetted and value-engineered plans, plus additional indirect costs of \$30-40 million, still in refinement. Potential cost saving measures in the range of \$50 million have been identified that, if implemented, would bring the total (direct and indirect) project capital cost down to \$450 million. The total capital cost is proposed to be funded through a partnership of the State of North Carolina (25% - transit funds), Charlotte Area Transit System (25% - transit funds), and the seven North Corridor jurisdictions (50% - value capture funds).

Economic Development Working Group Update:

The Economic Development Working Group will take the lead in building and conveying the message: what the project looks like; how to get the message out; who to get the message to.

Path forward:

- In the next three months develop a concise, easily understandable, transparent message. Issue a project fact sheet.
- November, December, January the Task Force will review and recommend the business model to the MTC, to be presented publicly in December at the Summit meeting. Formal presentation to the MTC in December after the Summit for MTC approval in January.
- Between January and June 2012, the Towns, City, and Counties to make decisions at the local level, create a schedule, and approve the JPA.

Charlotte Gateway Station:

Carroll Gray asked if the master developer process has begun for Gateway Station. The RFQ process had no begun and no developer has been selected yet. However, the State and CATS has been contacted by several investment developers expressing interest in developing the Gateway Station project. Charlotte Gateway Station will be a multi-jurisdictional joint venture.

JPA:

The Joint Powers Authority (JPA) concept will be discussed in detail in next month's meeting. The discussion will include how the JPA is formed, what it can do and what it is prohibited from doing. A Board would be formed, and each locality will have control of the decisions about their own tax revenues, tax assessment districts and joint development activities. The JPA would not have taxing authority.

IV. Action Items

- 1. In-depth JPA discussion at next month's meeting Morris/Briggs
- 2. Communicate project information after October 27th briefing All
- 3. November Pre-agenda meeting with Charlotte Mayor and City Council Morris/Briggs
- 4. Brief the NC State Board of Transportation Morris
- 5. Create consolidated presentation for October briefing Morris/Briggs
- 6. Include Ted Vaden, State Deputy Secretary of Communications for Internal & External Affairs in the outreach process of the briefing Morris
- 7. Craft and distribute notification of briefing Brice

V. Adjourn

The meeting was adjourned at 5:15 p.m.

Next red line task force Meeting: wednesday, october 26^{th} at 4:00 p.m. in conference room #266

RED LINE TASK FORCE MEETING ATTENDEES September 28, 2011

	September 28, 2011	3, 2011
Print Name	Organization	<u>Email</u>
Brien Andolny	CATS	bradding & charlettene, gov
John Mith	CAS	muth @ charlottene.ga
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Tenny Traywick	CA7S	ptraxwick Occ. ehandelee.no
Jack Frotten y	10001	1844447 4 NO (107.601)
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MARK BOLKES	Parsons Brindahor	WALGOM O POWORD COM
RickSanderson	TSAC	rieksanderson (a) a econt, cont
FRENE SMITT	Mooreswille 6	ersmith@ci, mooresville,ne,us
Alan Guerino	Charlithe Finance	a cuering charlettene. 600
John Joyce	GATS	Joye @ Cl. challe A. v.c. us
Eric Hershberger	CATS	chers uberger Oci.charlotte.nc.us

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<u>Organization</u>	LATS		Huntersville	LME	ie, Dem	99	Amila Grant Corne 115	Huntrisville	NCDOT		Humbrouffe	D. FO RE
Print Name	Darid McDonald	Umschumadras	Greg Ferguson	CANON GRAY	Langer Brice	A Care	A A	Sil Swain	PAUL MORRES	SERM NAS	Bill live	CAPOCIN FLOWERS

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